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To: Members of the

#### PENSIONS INVESTMENT SUB-COMMITTEE

Councillor Teresa Ball (Chairman)
Councillor Keith Onslow (Vice-Chairman)
Councillors Eric Bosshard, Simon Fawthrop, David Livett, Russell Mellor and Richard Williams

Glenn Kelly (Non-Voting Staff Representative)

A meeting of the Pensions Investment Sub-Committee will be held at Bromley Civic Centre on **WEDNESDAY 23 SEPTEMBER 2015 AT 7.30 PM** 

MARK BOWEN
Director of Corporate Services

Copies of the documents referred to below can be obtained from <a href="http://cds.bromley.gov.uk/">http://cds.bromley.gov.uk/</a>

#### AGENDA

- 1 APOLOGIES FOR ABSENCE AND NOTIFICATION OF SUBSTITUTE MEMBERS
- 2 DECLARATIONS OF INTEREST
- 3 CONFIRMATION OF MINUTES OF THE MEETING HELD ON 19TH MAY 2015 (Pages 3 10)
- 4 QUESTIONS BY MEMBERS OF THE PUBLIC ATTENDING THE MEETING

In accordance with the Council's Constitution, questions to this Sub-Committee must be received in writing four working days before the date of the meeting. Therefore please ensure that questions are received by the Democratic Services Team by 5pm on 17<sup>th</sup> September 2015.

- **5 GENERAL UPDATE** (Pages 11 18)
- 6 PENSION FUND PERFORMANCE Q1 2015/16 (Pages 19 42)
- 7 PENSION FUND INVESTMENT REPORT

Printed copies of reports from the Council's Fund Managers are circulated to Sub-Committee Members with this agenda. Representatives of Blackrock will be attending the meeting for this item.

#### **8 PENSION FUND ANNUAL REPORT 2014/15** (Pages 43 - 116)

# 9 LOCAL GOVERNMENT ACT 1972 AS AMENDED BY THE LOCAL GOVERNMENT (ACCESS TO INFORMATION) (VARIATION) ORDER 2006 AND FREEDOM OF INFORMATION ACT 2000

The Chairman to move that the Press and public be excluded during consideration of the items of business referred to below as it is likely in view of the nature of the business to be transacted or the nature of the proceedings that if members of the Press and public were present there would be disclosure to them of exempt information.

#### **Items of Business**

#### **10 GENERAL UPDATE** (Pages 117 - 122)

To consider Appendix 1 to the Part 1 report for this item under exempt proceedings

#### **Schedule 12A Description**

Information relating to the financial or business affairs of any particular person (including the authority holding that information)

## 11 RESIDENTIAL PROPERTY ACQUISITIONS - PROPOSAL BY MEARS GROUP LIMITED

(Pages 123 - 130)

Information relating to the financial or business affairs of any particular person (including the authority holding that information)

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#### PENSIONS INVESTMENT SUB-COMMITTEE

Minutes of the meeting held at 7.30 pm on 19 May 2015

#### Present:

Councillor Teresa Ball (Chairman) Councillor Keith Onslow (Vice-Chairman) Councillors Eric Bosshard, David Livett, Russell Mellor and Richard Williams, Simon Fawthrop

#### **Also Present:**

Peter Turner (Director of Finance) Tracey Pearson (Chief Accountant) Alick Stevenson (Financial Advisor)

## 33 APOLOGIES FOR ABSENCE AND NOTIFICATION OF SUBSTITUTE MEMBERS

Apologies were received from Mr Martin Reeves, and Tracey Pearson attended as substitute.

#### 34 DECLARATIONS OF INTEREST

Councillor Russell Mellor declared a personal interest by virtue of receiving a pension from the Local Government Pension Scheme (LGPS).

Councillors Eric Bosshard and Simon Fawthrop declared interests as former Members of the LGPS.

The Chairman declared an interest by virtue of her husband working for JP Morgan.

# 35 CONFIRMATION OF MINUTES OF THE MEETING HELD ON 24TH FEBRUARY 2015, EXCLUDING THOSE CONTAINING EXEMPT INFORMATION

The minutes of the meeting held on the 24<sup>th</sup> February were agreed.

The Director of Finance (henceforward referred to as "Director"), updated the Committee concerning the London Collective Investment Vehicle (CIV). It was noted that LBB were currently still not a member of the CIV. The CIV is awaiting regulation by the FCA (Financial Conduct Authority). Individual councils have contributed £75k to date as part of joining the CIV and it is expected that the cost of joining the CIV (if LBB did decide to join) could be offset by reduced fund mangers' fees, but this was currently unclear.

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It is anticipated that a formal FCA regulation will be finalised this summer, and the Committee would be updated in due course.

The Director referred to the matter of **Pensions Freedom** that had been part of the recent budget, explaining that the impact of this was that individuals now had the right to transfer to private pension schemes, and this had raised some concerns. It was noted that this applied to the LBB pension scheme, but did not apply to NHS schemes.

The Director referred to the previous consultation paper on the issue of "**Active**" v "**Passive**" investments and this matter was not progressed further by the Government prior to the elections. The Committee would be kept informed of developments.

The Director gave the Committee an update on the "Parallel Fund". It was noted that this was a long term investment, and the allocated investment was £2.7m. The returns had been good so far, and it was hoped that this trend would continue.

Tracey Pearson (Chief Accountant) updated the Committee concerning the **Local Pensions Board.** The Committee were informed that the establishment of the LPB had been agreed at the meeting in February 2015. There had not been a good response to the canvassing for Board Members, and there had been only four responses; there had been no responses for Employer representatives. The matter was being raised at the GP&L meeting on the 27<sup>th</sup> May 2015, where a change to the terms of reference would be sought. Meetings had taken place with three of the four proposed members, and LBB would be meeting with the fourth person on the 8<sup>th</sup> June 2015. The GP&L Committee would be asked to agree changes to the Terms of Reference, and to agree the nominations for the Board.

Members referred to potential issues of non-attendance at meetings and the importance of appointed members of the Local Pension Board ensuring they attend the meetings.

A Member asked if the nominees were of sufficient calibre. Ms Pearson responded that it was difficult to find sufficient numbers of people that were interested. It was noted that the four candidates were of varying backgrounds and experience, and it was anticipated that each would bring different qualities and experience to the Board. It was important to note that the LPB had to be established within statutory deadlines.

A Member enquired if the PISC had the power to veto nominees if required; the answer to this was no—the power of veto rested with the GP&L Committee.

#### **RESOLVED:**

- (1) that the minutes of the meeting held on the 24<sup>th</sup> February 2015 be agreed
- (2) that the matters relating to the general update from the Director be noted and further updates will be provided at future meetings

## 36 QUESTIONS BY MEMBERS OF THE PUBLIC ATTENDING THE MEETING

No questions were received.

#### 37 PENSION FUND PERFORMANCE Q4 2014/15

Report FSD15028

The report was brought to the attention of the Committee to provide an update concerning the investment performance of Bromley's Pension Fund in the 4<sup>th</sup> quarter of 2014/15.

It was noted by LBB's Financial Advisor that the Fund had performed very well, and that the rate of return over the last twelve months had increased by 18.5%. It was noted that over the three year period from 01/04/2012 to 31/03/15 the Fund's ranking was 7 which was very good, and this was a strong performance. It was further pointed out to the Committee that the Fund had maintained a ranking of 8 over the last 10 years which was excellent. The Financial Advisor stated that this showed the importance of picking good fund managers and asset allocations. The Financial Advisor (FA) commended the Fund to Councillors.

The Chairman directed the attention of Members to section 3.8 of the report, and the associated appendix. This dealt with the issue of early retirements, and the subsequent cost to the Fund. The Chairman expressed concern that the actuary had increased his assumed figure for early retirements from £82k to £1.m. The Chairman wondered if there was a way to reduce this assumed figure.

There was general concern amongst Members concerning the level of early retirements, and it was felt that this was a matter that should be referred to the GP&L Committee.

A Member expressed the view that the Diversified Growth Fund (DGF) was not performing as well as Global Equities, and felt that these investments were in low asset classes and exposed to currency risk. He regarded these products as unsuitable for a pension fund.

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The Director of Finance felt that the DGF was less volatile and safer than equities, and suggested that this was a matter that should be raised with the fund managers.

It was noted that in terms of Fixed Income, Baillie Gifford managed assets of £50.4m, whilst Fidelity held fixed income assets of £65.7m; the total value of the Pension Fund as at 30/04/2015 was £731.5m.

The Financial Advisor stated that the DGF enabled managers to invest across a broader range of asset classes, without requiring separate mandates. He reminded the Committee that the DGF had been successful for the last twelve years and was a useful tool in the portfolio; he also reminded the Committee that the DGF only comprised 10% of total allocations. He described it as being able to gain equity like returns but with half the risk of equities. The FA also expressed the view that the DGF would not fall as quicker as equities in periods of market volatility.

A Member expressed the view that as the number of LBB employees fell, so the demand for cash on the Fund was proportionately increasing. This being the case, he expressed the view that the Fund should be managed to generate as much cash as possible now as an investment for the future, and this may necessitate a requirement to invest in differing products.

#### **RESOLVED:**

- (1) that the report on Pension Fund Performance Q4 2014/15 be noted
- (2) that the GP&L Committee review the existing arrangements for ill health retirement
- (2) that the programme for Fund Manager attendance as set out in paragraph 3.9 of the report be agreed

#### 38 PENSION FUND - INVESTMENT REPORT

**Mr Kenneth Barker attended from Baillie Gifford** to provide a Pension Fund update, with specific reference to Fixed Income and the Diversified Growth Fund.

Mr Barker commenced with a general economic overview and stated that most asset classes had delivered good returns over the quarter. There had been a mixed bag of economic news, headlined by the collapse in the oil price and deflation. Quantitative Easing (QE) had been introduced in the Eurozone, and there had been big moves in foreign exchange rates during the quarter, with the dollar strong against most currencies. Corresponding to a decline in inflation, bond yields had fallen to record low levels.

Mr Barker informed the Committee that the return on the DGF (net of fees) to 31/03/15 was +7.9%, and over the past five years was +6.5% on an annualised basis. Volatility over the past five years was 4.4% per annum, and the return on the fund (net of fees) over the last quarter was 3.2%.

It was the case that in the first quarter of 2015, the best performers in the DGF were listed equities, active currency, high yield credit and absolute return.

Mr Barker stated that there had been a degree of volatility in the last quarter connected to a weakening of the Euro, and that funds were not hedged in the Equity portfolio.

Mr Barker informed the Committee that Baillie Gifford were looking with interest at countries like India which had good reform agendas and strong economic growth. A Member enquired if that meant that the Fund was exposed to currency volatility with respect to the Rupee. The answer to this was yes, currency was taken into account but not hedged. Mr Barker continued by explaining that recent USA gains had been partly via currency, and that it took around three to five years for currency to stabilise; it was also the case that the FTSE market was globalised.

A Member asked what sort of returns were coming from the Emerging Markets (EM). Mr Barker answered that currently the returns were good-around 7%. It was also the case that trends were favourable for EM as these countries did not have a debt problem. Countries that were previously regarded as "safe" were now vulnerable because of debt problems. It was the case that EM countries were in a crisis in the 90's, but their fiscal situations had now stabilised.

Mr Barker explained about asset classes and local currency bonds. He explained that hard currency was measured in dollars, and the other option was to use local currency bonds which were bonds issued against the local currency of the issuing country. He felt that it was better in these cases to go down the local currency route, as banks liked to issue bonds and to lend based on their own currency. It would be expected that the currency would appreciate, and that subsequent industrial output would improve economic productivity. Some profits would be lost to inflation, and it was important to actively manage these positions.

It was noted that local currency bonds could be hedged as the issues were clearer.

The Chairman thanked Mr Barker for his informative and thorough presentation.

Mr Paul Harris and Mr Rob Marsden attended the Committee as the representatives from Fidelity. They attended to provide an update on the current Fixed Income Fund that they were managing for LBB which was the Fidelity Institutional UK Aggregate Bond Fund, and also to provide more

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information to the Committee with respect to the Fixed Income Diversified Alpha Fund (FIDA). It had been recommended at the last Committee meeting that funds be transferred from the Aggregate Bond Fund to the FIDA Fund, but this had been put on hold pending tonight's update. The current value of the Aggregate Bond Fund as at 31/03/2015 was £66.6m.

Mr Marsden outlined the strategy of the FIDA fund, and explained that it employed an absolute return strategy that was not restrained by traditional benchmark bound performance objectives; investors were offered returns relative to cash. He described the Fund as blending a global macroeconomic outlook with Fidelity's bottom up approach to investing. He felt that the Fund offered a best ideas approach and offered attractive risk adjusted returns.

Mr Marsden stated that the main benefits of the FIDA Fund were:

- Low volatility and attractive risk adjusted returns
- Diversification
- Strong capital preservation
- Liquidity management focus

A Member enquired what sort of liquidity existed in the FIDA Fund, and the response to this was that there was daily liquidity.

The Chairman asked how the Fund performed during the recent period of bond volatility. Mr Marsden responded that the portfolio had to be rebalanced—the Fund took a hit but was resilient.

A Member enquired if the FIDA Fund was an investment in Derivatives. Mr Marsden answered that the Fund invested in "money market instruments", and that these were AAA credit rated instruments. These were short term bonds used as collateral against Derivatives. A member enquired what sort of risk was attached to these bonds, and the response was that they were high quality instruments. The member also asked why bonds were used and not cash as collateral. Mr Paul Harris commented that the Fund used Bonds with equal and opposite views, and that in effect there was an overall zero risk balance because Fidelity would be running a neutral position. He added that it was not possible to get returns without some risk.

The Director of Finance asked how the "absolute return" aspect of the FIDA Fund differed from the Aggregate Bond Fund. The response to this was that the FIDA Fund was driven by both long and short ideas, rather than by the market. It was also the case that the Fund was market neutral. The Director enquired what the fees were for managing the Fund, and the answer was that the fee was 0.4%, but Fidelity offered flexibility on this. The Director also asked how confident Fidelity were with the target return of 1.5 to 3% over cash. Mr Marsden responded that it was expected that the market would start to ride on fundamentals after exposure to QE, and Fidelity were confident of hitting this target.

The Chairman asked for any other comments on the quarterly report. Mr Marsden responded that the last quarter was routine, and that the portfolio had performed well.

The Chairman thanked Mr Marsden and Mr Harris for their detailed and informative presentations.

RESOLVED that the presentations from Fidelity and Baillie Gifford be noted.

#### 39 REVISED INVESTMENT STRATEGY - PHASE 3

Report FSD15029

It had previously been agreed that 20% of the Pension Fund be allocated to Fixed Income. Fixed Income assets provide cash for the pension fund which is required for cash to pay pension liabilities, but they have a lower return than global equities. At the meeting of the PISC in February 2015, consideration was given to allocating a pot of money from the current fixed income fund managed by Fidelity (UK Aggregate Bond Fund) into a new fixed income fund called the FIDA Fund. FIDA is an abbreviation for Fixed Income Diversified Alpha Fund. The decision on this was deferred in February to tonight's meeting, to give the Committee further time for consideration of this matter, and to speak to the Fidelity Fund Manager directly.

There was discussion amongst committee members concerning the correct balance between equities and fixed income. Some Members felt that a 20% allocation to fixed income was too high, and that the Fund should invest more in equities—others felt that 20% was fine, and that it may not be a good idea to have too much exposure in equities. It was a problem of balance.

The Committee discussed the two decisions that they were required to make on the night.

The first decision that the committee were asked to consider was to agree to invest £6m in the FIDA Fund, the money for this to be transferred from Fidelity's existing UK Aggregate Bond Fund.

The other decision that the Committee were asked to consider was invest £3m in Baillie Gifford's Global Credit Fund, and £3m in Baillie Gifford's Emerging Market Bond Funds—this money (total £6m) to be transferred from the existing Baillie Gifford Sterling Aggregate Bond Fund.

There was some discussion amongst Members concerning the role and recommendations of the Actuary. It was noted that the Fund had to be fully funded, and that if Actuarial advice was not followed, then in some cases this may be queried by external audit. It was noted however, that although the Actuary may have recommended a 20% allocation to Fixed Income, he had obviously not specifically recommended the FIDA Fund.

LBB's financial advisor commented that it may be prudent for Members to take a vote. However, he cautioned against an overweight equity position. He referred Members to page 23 of the agenda where there was a table showing Fund Value as at 31<sup>st</sup> March 2015. The percentage of the Fund currently allocated to global equities was 74%, and so it would not be wise to further extend this overweight position. This would naturally have the converse effect on fixed income which would then be proportionally underweight.

#### **RESOLVED:**

- (1) that the Revised Investment Strategy Phase 3 report be noted
- (2) the proposal to invest £6m in Fidelity's FIDA Fund was rejected
- (3) it was agreed to invest £6m, split equally between Baillie Gifford's Global Credit and Emerging Market Bond Funds—the money for this to be transferred from Baillie Gifford's Sterling Aggregate Bond Fund
- (4) that the Director, in consultation with the Chairman and Vice Chairman, arrange the transfer of £6m from Fidelity to one of the global equities fund.

#### 40 IMPACT OF EXCHANGE RATES

Report FSD15030

It had been agreed at the last meeting of the Committee that the Pension Fund's financial advisor draft a report to the Committee on the effect that exchange rates have on transactions and profits.

The report recommended that no further action with respect to currency hedging was required.

The Chairman and Committee Members thanked the financial advisor for a clear and well-presented report.

#### RESOLVED that the report on the impact of exchange rates be noted

The Meeting ended at 10.00 pm

Chairman

## Agenda Item 5

Report No. FSD 15058

#### **London Borough of Bromley**

**PART 1 - PUBLIC** 

**Decision Maker:** Pensions Investment Sub-Committee

Date: 23 September 2015

**Decision Type:** Non-Urgent Non-Executive Non-Key

Title: GENERAL UPDATE

**Contact Officer:** Peter Turner, Director of Finance,

Tel: 020 8313 4668 E-mail: peter.turner@bromley.gov.uk

**Chief Officer:** Director of Finance

Ward: All

#### 1. Reason for report

This report provides a general update to Members on various matters and changes which will in some cases impact on the Pension Fund.

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#### 2. RECOMMENDATIONS

- 2.1 The Sub-Committee is asked to note the report.
- 2.2 The Sub-Committee is asked to consider whether the opportunity identified as Appendix 1 in Part II of the agenda should be progressed further.

#### Corporate Policy

- 1. Policy Status: Existing policy. The Council's Pension Fund is a defined benefit scheme operated under the provisions of the Local Government Pension Scheme (LGPS) Regulations 2013, for the purpose of providing pension benefits for its employees. These regulations allow local authorities to use all the established categories of investments, e.g. equities, bonds, property etc, and to appoint external investment managers who are required to use a wide variety of investments and to comply with certain specific limits.
- 2. BBB Priority: Excellent Council.

#### Financial

- 1. Cost of proposal: No cost
- 2. Ongoing costs: Recurring cost. Total administration costs estimated at £3.3m (includes fund manager/actuary fees, Liberata charge and officer time)
- Budget head/performance centre: Pension Fund
- 4. Total current budget for this head: £36.6m expenditure (pensions, lump sums, etc); £41.5m income (contributions, investment income, etc); £710.9m total fund value at 30<sup>th</sup> June 2015)
- 5. Source of funding: Contributions to Pension Fund

#### <u>Staff</u>

- 1. Number of staff (current and additional): 0.4 FTE
- 2. If from existing staff resources, number of staff hours: c 14 hours per week

#### Legal

- 1. Legal Requirement: Statutory requirement. Local Government Pension Scheme (LGPS) Regulations 2013
- 2. Call-in: Call-in is not applicable.

#### **Customer Impact**

1. Estimated number of users/beneficiaries (current and projected): 5,769 current employees; 4,992 pensioners; 5,111 deferred pensioners as at 30<sup>th</sup> June 2015

#### Ward Councillor Views

- 1. Have Ward Councillors been asked for comments? No.
- 2. Summary of Ward Councillors comments: N/A

#### 3. COMMENTARY

#### 3.1 Pooling of Investments

3.1.1 The Chancellor's Summer Budget announced on 8<sup>th</sup> July 2015 included the following message:

"The government will work with Local Government Pension Scheme administering authorities to ensure that they pool investments to significantly reduce costs, while maintaining overall investment performance. The government will invite local authorities to come forward with their own proposals to meet common criteria for delivering savings. A consultation to be published later this year will set out those detailed criteria as well as backstop legislation which will ensure that those administering authorities that do not come forward with sufficiently ambitious proposals are required to pool investments."

- 3.1.2 For London, the Treasury appear to see this approach as building on the work already done by the London CIV. The London CIV (Collective Investment Vehicle) has current membership of 30 out of 33 London boroughs.
- 3.1.3 Since the announcement the Government have indicated that they wish to see all assets (including equities and bonds) pooled within three years with more time required for unlisted assets. The expectation is that the 89 Local Government Pension Scheme Administering Authorities (assets over £190bn) will pool scheme assets into 8 or less investment pools. Each pooled fund would have a significant size of say £30bn. The Government appear open minded, at this stage, about whether the pools would be actively or passively managed or whether there would be a mix of both.
- 3.1.4 Department of Communities and Local Government (DCLG) are expected to produce criteria for pooling with latest indications referring to size, cost savings and improved governance. The criteria are expected to be published shortly.
- 3.1.5 DCLG is expected to publish a paper in November that will include:
  - Legislative changes required to give Secretary of State increased powers;
  - Proposed changes to investment regulations;
  - Criteria to determine pooling of investments;
  - Back stop measures which will form part of legislation to ensure that the Government "common criteria" for pooling can be forced on non complying schemes.
- 3.1.6 The Government is expected to formally consult and to invite authorities to indicate by February 2016 how they intend to pool assets to fulfil the criteria yet to be published.
- 3.1.7 For Bromley, the pooling options may not necessarily be on a geographical basis (yet to be determined) and there may be the options of a 'pick and mix' to enable the use of various pooled schemes depending on which one attracts the biggest discount on managers fees for the different fund managers the Council has 3 fund managers for Global Equities (Blackrock, MFS and Baillie Gifford), 2 fund managers for Diversified Growth Fund

- (Standard Life and Baillie Gifford) and 2 fund managers for fixed income (Baillie Gifford and Fidelity. A total of 5 different fund management organisations.
- 3.1.8 Members have previously expressed concerns about the risks of pooled funds evolving towards external control of the asset allocation strategy. The current proposals continue to allow the asset allocation control to be retained by the administering authorities who would implement the strategy using a mix of the pooled fund operators to enable reductions in management fees through economies of scale, whilst retaining the choice of fund managers.
- 3.1.9 It is still unclear how administering authorities would be required to pool investments until the pooling criteria are published. This may also provide clarity on whether local authorities would be required to use one pool, or a more "mixed economy" approach. A "mixed economy" approach may enable greater economies of scale if individual pooled funds are limited to just a few fund managers. Some coordination nationally would be required to ensure any reductions in fees can be maximised. The question remains on the extent that the pooled investments would be geographical or asset-class based although asset class based vehicles should provide greater scope to reduce management fees if the organisational costs are kept to a minimum.
- 3.1.10 Based on the above proposals, Council's will still retain decisions on asset allocation, with the help of their advisers and funding responsibilities for current and past deficit contributions would remain.
- 3.1.11 There was consideration by the previous coalition Government to mandate passive investment rather than active investment and establishing a limited number of collective investment vehicles. Bromley responded as part of the consultation. The approach to pooling investments is being clarified by the new Government but it is not clear whether the matter of passive and active management would be revisited by the new Government in the future.

#### 3.2 State Pension Reforms and Cost of Removal of Contracted-Out National Insurance

- 3.2.1 Reforms to the state pension from 2016/17 which include a flat-rate state pension, will result in the removal of the rebate to reflect contracted out national insurance where staff receive a workplace pension scheme (effectively opting out of earnings related elements of the state pension scheme). This will result in additional costs to an employee and the employer. It is estimated that this will increase Bromley's employment costs by £1.3m per annum from 2016/17. Although local authority organisations have asked the Government to fund the additional costs to local authorities in the 2016/17 Local Government Financial Settlement the response, according to the LGA had "not been encouraging". The additional costs are reflected in the Council's financial forecast.
- 3.2.2 There is also expected to be further pension administration costs, which cannot be quantified at this stage, relating to reconciliation of records with those held by HMRC to reflect these changes.

#### 3.3 Local Pensions Board

3.3.1 The Board met on 27<sup>th</sup> July and, given the significant amount of work they felt was needed, agreed that they needed more than one meeting a year and should meet to correspond with

the frequency of the meetings of Pensions Investment Sub-Committee. Prior to any further consideration, which may include a review of the terms of reference, the Board will be asked to provide a robust work plan recognising that special meetings can be called on an adhoc basis where the Board feels they are necessary. The Board is due to meet on 26<sup>th</sup> October 2015, when this matter will be considered further. Any changes on frequency of meetings, subject to consideration of a work plan, will initially need to be considered by the Director of Finance in consultation with the Chairman of Pensions Investment Sub-Committee and the Chairman of General Purposes and Licensing Committee and if necessary will need to be reported back to Council for consideration.

#### 3.4 Combined Local Pension Board

- 3.4.1 Where an Administering Authority discharges its functions through an existing Committee it can, with the approval of the Secretary of State and subject to such conditions as the Secretary of State determines, combine the Local Pension Board with the Committee. However, in establishing a Combined Board, the Regulations require that an equal number of employer and member representatives be designated with a minimum requirement of four (two employer and two member representatives).
- 3.4.2 Members previously agreed that the Director of Finance, in consultation with the Chairman of Pensions Investment Sub-Committee and the Chairman of General Purposes and Licensing Committee, be authorised to make an application to the Secretary of State should it be determined that a Combined Board would provide a suitable alternative arrangement and subject to any conditions that may be applied. Further enquiries have been made with DCLG and it is apparent that no formal criteria or guidance will be issued at this stage. Some informal guidance has been received which sets out the details required but this provides little in the way of guidance and does not set out any specific criteria that will apply. The latest information received indicates that a Combined Board would not provide a suitable alternative arrangement at the present time. The final position will be considered by the Chairman of General Purposes and Licensing Committee and the Chairman of Pensions Investment Sub-Committee

#### 3.5 Members Pension Seminar

- 3.5.1 The next seminar will be held on Wednesday 11<sup>th</sup> November 2015 which will start at 7.30pm. It will cover the role of the local pension board, governance arrangements, consideration of global equities investments (70% of pension fund investments), asset allocation strategy update and other changes impacting on pension funds as well as reminder of the Actuarial Valuation which commences in April 2016 to determine contributions from 2017/18. An invitation has already been sent out to all councillors and members of the Local Pension Board.
- 3.5.2 The speakers will include Peter Turner (Director of Finance), Alick Stevenson (Independent Financial Advisor), David Kellond (Pensions Manager) and representatives from Baillie Gifford.

#### 3.6. Further Exploration of an Investment Proposal

3.6.1 Further details are covered in Part II of the agenda.

#### 3.7. Consultation on a Public Sector Exit Payment Cap

3.7.1 The Queen's speech in May referred to government proposals to cap "Exit Payments". Details of the consultation are included in the link below. Apart from the potential cap on redundancy payments such as pay in lieu of notice it is likely to also cover the strain costs of awarding unreduced early retirement pensions. This will require changes to the pension's legislation and the Sub Committee will be updated on how the pension issues progress. There are also significant non pensions issues included in the consultation.

https://www.gov.uk/government/consultations/consultation-on-a-public-sector-exit-payment-cap/consultation-on-a-public-sector-exit-payment-cap

#### 3.8. Options for Separation of Host Authority and Pension Fund

- 3.8.1 The LGPS Scheme Advisory Board was established under the Public Services Pension Act 2013 to advise the Secretary of State (DCLG) on the development of the Local Government Pension Scheme.
- 3.8.2 The LGPS Scheme Advisory Board has commissioned KPMG to complete the work on "Options for Reform" with a view to presenting to the 21<sup>st</sup> September Board meeting. It is anticipated that the LGPS Scheme Advisory Board will use this work to make recommendations to the Secretary of State (DCLG). Options include:
  - Option 1 Stronger role for Section 151 Officer within a distinct entity of a host authority;
  - Option 2 Joint Committee of two or more administering authorities;
  - Option 3 LGPS complete separation of the pension fund from the host authority

Option 3 explores DCLG or Treasury creating Single Purpose Pension Bodies and removing decision making from elected members.

3.8.3 Further details are provided in the link below:

http://www.lgpsboard.org/images/PDF/BoardJune2015/OfS Instructions for bids.pdf

#### 4. POLICY IMPLICATIONS

4.1 The Council's Pension Fund is a defined benefit scheme operated under the provisions of the Local Government Pension Scheme (LGPS) Regulations 2013, for the purpose of providing pension benefits for its employees. These regulations allow local authorities to use all the established categories of investments, e.g. equities, bonds, property etc, and to appoint external investment managers who are required to use a wide variety of investments and to comply with certain specific limits.

#### 5. FINANCIAL IMPLICATIONS

Details are provided in the main body of the report.

#### 6. PERSONNEL IMPLICATIONS

None arising directly from this report.

#### 7. LEGAL IMPLICATIONS

The statutory provisions relating to the administration of the LGPS are contained inn the Local Government Pension Scheme Regulations 2013.

Background Documents:	Residential Property Acquisitions, Executive, 20 <sup>th</sup> May 2015.
(Access via Contact	Local Pension Board, Pensions Investment Sub-Committee:
Officer)	General Purposes and Licensing Committee: Council,
	February 2015
	Pension Fund Triennial Valuation, Pensions Investment
	Sub-Committee, 11 <sup>th</sup> February 2014
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## Agenda Item 6

Report No. FSD15055

#### **London Borough of Bromley**

**PART 1 - PUBLIC** 

Decision Maker: Pensions Investment Sub-Committee

Date: 23<sup>rd</sup> September 2015

**Decision Type:** Non-Urgent Non-Executive Non-Key

Title: PENSION FUND PERFORMANCE Q1 2015/16

**Contact Officer:** Martin Reeves, Principal Accountant (Technical & Control)

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**Chief Officer:** Director of Finance

Ward: All

#### 1. Reason for report

This report includes a summary of the investment performance of Bromley's Pension Fund in the 1st quarter of 2015/16. More detail on investment performance is provided in a separate report from the Fund's external advisers, AllenbridgeEpic, which is attached as Appendix 5. Representatives of Blackrock will be present at the meeting to discuss performance, economic outlook/prospects and other matters relating to their portfolio. A representative of the WM Company will also attend to present their annual report on performance for periods ended 31 st March 2015. Baillie Gifford has provided a brief commentary on its performance and on its view of the economic outlook and this is attached as Appendix 2. The report also contains information on general financial and membership trends of the Pension Fund and summarised information on early retirements.

#### RECOMMENDATION(S)

The Sub-Committee is asked to:

- 2.1 Note the report;
- 2.2 Note the position regarding admission agreements for outsourced services as set out in paragraphs 3.10 to 3.12;
- 2.3 Consider and give views on further action, if any, on Phase 3 of the Investment Strategy (see paragraph 3.5).

#### Corporate Policy

- 1. Policy Status: Existing policy. The Council's Pension Fund is a defined benefit scheme operated under the provisions of the Local Government Pension Scheme (LGPS) Regulations 2013, for the purpose of providing pension benefits for its employees. These regulations allow local authorities to use all the established categories of investments, e.g. equities, bonds, property etc, and to appoint external investment managers who are required to use a wide variety of investments and to comply with certain specific limits.
- 2. BBB Priority: Excellent Council.

#### Financial

- 1. Cost of proposal: No cost
- 2. Ongoing costs: Recurring cost. Total administration costs estimated at £3.3m (includes fund manager/actuary/adviser fees, Liberata charge and officer time)
- 3. Budget head/performance centre: Pension Fund
- 4. Total current budget for this head: £36.6m expenditure (pensions, lump sums, etc); £41.5m income (contributions, investment income, etc); £710.9m total fund market value at 30th June 2015)
- 5. Source of funding: Contributions to Pension Fund

#### <u>Staff</u>

- 1. Number of staff (current and additional): 0.4 FTE
- 2. If from existing staff resources, number of staff hours: c 14 hours per week

#### Legal

- 1. Legal Requirement: Statutory requirement. Local Government Pension Scheme (LGPS) Regulations 2013
- 2. Call-in: Call-in is not applicable.

#### **Customer Impact**

1. Estimated number of users/beneficiaries (current and projected): 5,769 current employees; 4,992 pensioners; 5,111 deferred pensioners as at 30th June 2015

#### Ward Councillor Views

- 1. Have Ward Councillors been asked for comments? No.
- 2. Summary of Ward Councillors comments: N/A

#### 3. COMMENTARY

#### **Fund Value**

3.1 The market value of the Fund ended the June quarter at £710.9m (£742.9m as at 31st March 2015) but, by the end of August 2015, it had fallen to £731.5m. The comparable value as at 30<sup>th</sup> June 2014 was £637.0m. Historic data on the value of the Fund are shown in a table and in graph form in Appendix 1.

#### Performance targets and investment strategy

- 3.2 Historically, the Fund's investment strategy has been broadly based on a high level 80%/20% split between growth seeking assets (representing the long-term return generating part of the Fund's assets) and protection assets (aimed at providing returns to match the future growth of the Fund's liabilities). Between 1998 and 2012, Baillie Gifford and Fidelity managed balanced mandates along these lines. This strategy was confirmed in 2012, following a comprehensive review of the Fund's investment strategy. This review concluded that the growth element would, in future, comprise a 10% allocation to Diversified Growth Funds (DGF) and a 70% allocation to global equities. The latter eliminated our previous arbitrary regional weightings and provided new managers with greater flexibility to take advantage of investment opportunities in the world's stock markets, thus, in theory at least, improving long-term returns. A 20% protection element would remain in place for investment in corporate bonds and gilts.
- 3.3 It was agreed that this would be implemented in three separate phases and, following presentations by a short-list of four prospective managers to the meeting in November 2012, Phase 1 was implemented on 6<sup>th</sup> December 2012 with a transfer of £50m from Fidelity's equity holdings (£25m to each of the two successful companies, Baillie Gifford and Standard Life).
- 3.4 Following further presentations by four prospective managers to a special meeting in November 2013, Phase 2 was implemented on 20<sup>th</sup> December 2013, with £200m being allocated to Baillie Gifford (from within their former equities holdings), £120m to MFS International (transferred from Fidelity) and £120m to Blackrock (£70m from Baillie Gifford and £50m from Fidelity).

#### **Phase 3 of the Investment Strategy**

3.5 At the last meeting in May, the Sub-Committee agreed to switch £6m from the Baillie Gifford Sterling Aggregate Plus Fund into that company's Global Bond Fund (£3m) and Emerging Market Bond Fund (£3m). A proposal to switch a further £6m from Fidelity's UK Aggregate Bond Fund into the Fidelity FIDA Fund was not agreed at the meeting. Following the meeting, further advice was received from AllenbridgeEpic, which recommended that no further action be taken, and the Director of Finance, in consultation with the Chairman and Vice-Chairman, agreed that this matter would be considered again at this meeting. A short report from AllenbridgeEpic is attached at Appendix 6 and Members' views are requested.

#### **Summary of Fund Performance**

#### 3.6 Performance data for 2015/16 (short-term)

A detailed report on fund manager performance in the quarter ended 30<sup>th</sup> June 2015 is provided by the fund's external adviser, AllenbridgeEpic, in Appendix 5. In overall terms, the total fund returned -4.5% (net of fees) in the latest quarter, compared to the benchmark return of -4.2% and the local authority average of -2.5%. With regard to the local authority average, the fund's performance in the June quarter was in the 100th percentile (the lowest rank being 100%).

#### 3.7 Medium and long-term performance data

Since 2006, the WM Company has measured the fund managers' results against their strategic benchmarks, although, at total fund level, it continues to use the local authority indices and averages. Other comparisons with local authority averages may be highlighted from time to time

to demonstrate, for example, whether the benchmark itself is producing good results. The Fund's medium and long-term returns have remained very strong. In 2014/15, the Fund returned +18.5% compared to the benchmark return of +16.4% and achieved an overall local authority average ranking in the 7<sup>th</sup> percentile. For comparison, the rankings in earlier years were 29% in 2013/14, 4% in 2012/13, 74% in 2011/12, 22% in 2010/11, 2% in 2009/10 (the second best in the whole local authority universe), 33% in 2008/09, 5% in 2007/08, 100% in 2006/07 (equal worst in the whole local authority universe), 5% in 2005/06, 75% in 2004/05, 52% in 2003/04, 43% in 2002/03 and 12% in 2001/02. The following table shows the Fund's long-term rankings in all financial years back to 2004/05 and shows the medium to long term returns for periods ended 30<sup>th</sup> June 2015 (in the 7th percentile for one year, in the 3rd percentile for three years, in the 5th percentile for five years and in the 2nd percentile for ten years). The medium to long-term results have been very good and have underlined the fact that the Fund's performance has been consistently strong over a long period. A representative of the WM Company (which provides an external performance measurement service) will attend the meeting to present the annual performance for periods ended 31<sup>st</sup> March 2015.

Year	Whole		Local	Whole
	Fund	Benchmark	Authority	Fund
	Return	Return	average	Ranking
	%	%	%	-
Figures to 30/6/15				
1 year (1/7/14 to 30/6/15)	11.4	9.1	8.2	7
3 years (1/7/12 to 30/6/15)	13.4	11.4	10.8	3
5 years (1/7/10 to 30/6/15)	11.6	10.1	9.7	5
10 years (1/7/05 to 30/6/15)	9.3	7.7	7.1	2
Financial year figures				
2014/15	18.5	16.4	13.2	7
2013/14	7.6	6.2	6.4	29
2012/13	16.8	14.0	13.8	4
3 year ave to 31/3/15	14.2	12.1	11.1	5
2011/12	2.2	2.0	2.6	74
2010/11	9.0	8.0	8.2	22
5 year ave to 31/3/15	10.7	9.2	8.8	11
2009/10	48.7	41.0	35.2	2
2008/09	-18.6	-19.1	-19.9	33
2007/08	1.8	-0.6	-2.8	5
2006/07	2.4	5.2	7.0	100
2005/06	27.9	24.9	24.9	5
10 year ave to 31/3/15	10.3	8.7	7.9	8

#### Fund Manager Comments on performance and the financial markets

3.8 Baillie Gifford have provided a brief commentary on recent developments in financial markets, their impact on the Council's Fund and the future outlook. This is attached as Appendix 2.

#### **Early Retirements**

3.9 Details of early retirements by employees in Bromley's Pension Fund in the current year and in previous years are shown in Appendix 3.

#### **Fund Manager attendance at meetings**

3.10 Meeting dates have been set for 2015/16 and Blackrock are attending this evening's meeting. While Members reserve the right to request attendance at any time if any specific issues arise, the timetable for subsequent meetings is as follows:

Meeting 18th November 2015 – MFS (global equities)

Meeting 17<sup>th</sup> February 2016 – Fidelity (fixed income) and Standard Life (DGF)

Meeting 19<sup>th</sup> May 2016 – Baillie Gifford (global equities, fixed income and DGF)

#### Admission agreements for outsourced services

- 3.11 On 10<sup>th</sup> June 2014, the General Purposes and Licensing Committee were informed that three of our academies were in the process of outsourcing their cleaning contracts and had requested that the contractors enter into admission agreements. A further request has since been received from another of our academies looking to outsource their catering contract. Officers have been progressing matters with both the academies and contractors with a view to establishing whether they intend to proceed and, subject to the agreements being finalised, this will result in three external contractors being admitted to the Fund. It is likely that we will receive further requests for admitted body status as more schools convert to Academies and as more Academies look to outsource work to external contractors.
- 3.12 As part of the Council's commissioning programme, all of our services are being reviewed, which, in some cases, will result in the outsourcing of further services. As a result, applications for admission body status have been received from The Landscape Group relating to the transfer of Parks and Greenspace Services approved by Executive 24<sup>th</sup> March 2015 and Southside Partnership (Certitude) relating to Adult Social Care Learning Disabilities Services approved by Executive 15<sup>th</sup> July 2015. These applications are being progressed and are expected to be finalised shortly.
- 3.13 Part 3 of Schedule 2 to the LGPS Regulations 2013 provides that an administering authority must admit to the Scheme eligible employees of a transferee admission body where such body and the scheme employer undertake to meet the requirements of the Regulations. Provided a scheme employer (including an academy) and contractor undertake to meet the requirements of the Regulations, the Council, as administering authority, has no power to refuse admitted status although we are able to agree the terms of the agreement. Further updates will be provided in quarterly performance reports.

#### 4. POLICY IMPLICATIONS

4.1 The Council's Pension Fund is a defined benefit scheme operated under the provisions of the Local Government Pension Scheme (LGPS) Regulations 2013, for the purpose of providing pension benefits for its employees. These regulations allow local authorities to use all the established categories of investments, e.g. equities, bonds, property, etc, and to appoint external investment managers who are required to use a wide variety of investments and to comply with certain specific limits.

#### 5. FINANCIAL IMPLICATIONS

5.1 Details of the final outturn for the 2014/15 Pension Fund Revenue Account and the position after the first quarter of 2015/16 (as at 30<sup>th</sup> June 2015) are provided in Appendix 4 together with fund membership numbers. A net surplus of £5.3m was achieved in 2014/15 (mainly due to investment income of £6.9m) and total membership numbers rose in the year by 861. In the first quarter of 2015/16, a net surplus of £1.9m was achieved and total membership numbers rose further by 76.

#### **6 LEGAL IMPLICATIONS**

6.1 The statutory provisions relating to the administration of the Local Government Pension Scheme are contained in the Local Government Pension Scheme (LGPS) Regulations 2013.

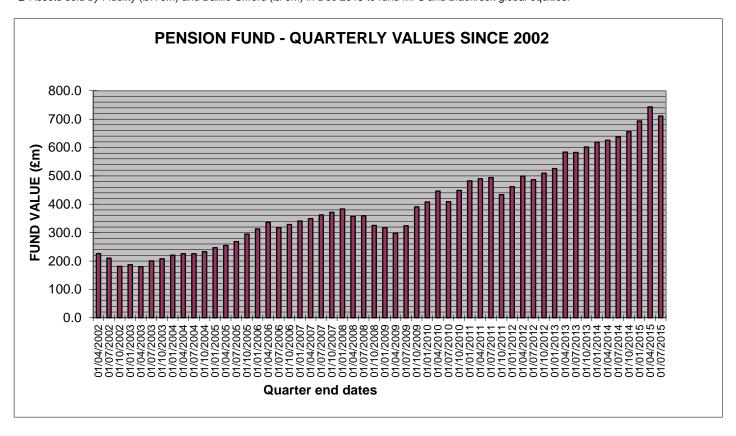
Non-Applicable Sections:	Personnel Implications		
Background Documents: (Access via Contact Officer)	Analysis of portfolio returns (provided by WM Company).  Monthly and quarterly portfolio reports of Baillie Gifford, Blackrock, Fidelity, MFS and Standard Life.  Quarterly Investment Report by AllenbridgeEpic		

#### **MOVEMENTS IN PENSION FUND MARKET VALUE SINCE 2002**

											Standard		
Date		Bai	illie Giffo	rd		Fi	idelity		Blackrock	MFS	Life	CAAM	
	Balanced		Fixed	Global		Balanced	Fixed		Global	Global		LDI	GRAND
	Mandate	DGF	Income	Equities	Total	Mandate	Income	Total	Equities	Equities	DGF	Investment	TOTAL
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
31/03/2002	113.3				113.3	112.9		112.9					226.2
31/03/2003	90.2				90.2	90.1		90.1					180.3
31/03/2004	113.1				113.1	112.9		112.9					226.0
31/03/2005	128.5				128.5	126.6		126.6					255.1
31/03/2006	172.2				172.2	164.1		164.1					336.3
31/03/2007	156.0				156.0	150.1		150.1				43.5	349.6
31/03/2008	162.0				162.0	151.3		151.3				44.0	357.3
31/03/2009	154.6				154.6	143.5		143.5					298.1
31/03/2010	235.5				235.5	210.9		210.9					446.4
31/03/2011	262.7				262.7	227.0		227.0					489.7
31/03/2012	269.9				269.9	229.6		229.6					499.5
31/03/2013#	315.6	26.5			342.1	215.7		215.7			26.1		583.9
31/03/2014@	15.1	26.8	45.2	207.8	294.9		58.4	58.4	122.1	123.1	27.0		625.5
30/06/2014		43.0	46.1	208.9	298.0		59.7	59.7	126.5	125.5	27.3		637.0
30/09/2014		43.8	48.1	213.3	305.2		61.5	61.5	131.6	129.5	28.1		655.9
31/12/2014		44.0	50.2	227.7	321.9		64.9	64.9	139.3	139.2	28.4		693.7
31/03/2015		45.5	51.6	248.2	345.3		66.6	66.6	150.5	150.8	29.7		742.9
30/06/2015		45.1	49.6	236.9	331.6		64.4	64.4	143.3	142.3	29.3		710.9

<sup>#£50</sup>m Fidelity equities sold in Dec 2012 to fund Standard Life and Baillie Gifford DGF allocations.

<sup>@</sup> Assets sold by Fidelity (£170m) and Baillie Gifford (£70m) in Dec 2013 to fund MFS and Blackrock global equities.



#### Baillie Gifford Report for the quarter ended 30 June 2015

## Global Equities Performance (net) to 30 June 2015 (%) \*

	Fund Net	Benchmark
Five Years (p.a.)	12.0	10.3
Since 31/12/13 (p.a.)	10.4	8.9
One Year (p.a.)	13.2	10.1
Quarter	-4.7	-5.1

<sup>\*</sup>Balanced mandate prior to investing in Global Alpha wef 31 December 2013

#### **Commentary**

A plethora of media stories have gripped global markets over the past three months with the continuing spotlight on Greece and its future in the Euro, political tensions in Eastern Europe and the conflict in the Middle East. Those of a nervous disposition can be forgiven for being less than sanguine about world events, but we prefer to look through such short-term media hyperbole and concentrate on the long-term opportunities that exist globally for growth-focused stock-pickers. The US economy continues on the road to recovery, albeit with bumps along the way. The return of stronger job growth and buoyant consumer spending in May is likely to bolster the resolve of officials at the Federal Reserve who hope to start raising rates from their near-zero level later this year. Certainly, we view a normalisation of monetary policy as a positive signal; the patient coming off life support. In China, the government, prompted by its efforts to re-orientate the economy away from fixed asset investment to consumption and services, is sensibly starting to downplay headline GDP targets in favour of the 'new normal'. The government is using the tailwind of rising equity markets to decrease debt burdens and increase the privatisation of the economy. Recapitalised State Owned Enterprises (SOEs), better corporate governance and the internationalisation of the renminbi all point towards the emergence of China's new economy.

An area of research focus for the Global Alpha investors is rapid technological change and obsolescence. The pace of such progress is already having a dramatic impact on the global economy and over the coming decade major benefits should accrue, both to innovative businesses and also to the consumer. Facebook, for example, has only been around for 11 years but in market capitalisation terms is already substantially bigger than the centenarian IBM. Youthful, capital-light companies are harnessing rapid innovation to attack mature existing profit pools. Incumbents who fail to change or adapt are at real risk of obsolescence. More than that, we argue that across large swathes of industry the response to such change has been an inappropriate head-burial, a focus on the short-term maximisation of profits through a return of capital to shareholders and a misguided desire to buy growth via acquisition rather than invest in new research and development. Timely affirmation of this occurred during the quarter when \$243 billion worth of deals were struck in the US in May, making it the biggest month for mergers and acquisitions in US corporate history.

We firmly believe that deploying our clients' capital into businesses that can embrace change and have the vision to look out a decade and more is a much better way to generate sustainable long-term outperformance. In this vein, we've bought a new holding and added to an existing one over the quarter. Both promise to be disruptive winners. The recent purchase of Autohome shows how disruption and innovation is at the forefront of the new Chinese economic model. This auto website, which feeds off a rapidly growing primary market for cars, generates revenue through advertising and subscriptions from both manufacturers and car dealers. Collection and analysis of vast amounts of data are some of the driving forces behind the huge growth in the Chinese e-commerce platform Alibaba. Leveraging its massive scale, the company is building out its ecosystem into logistics, money market funds, online payments and cloud computing. Enthused by the founder Jack Ma's long-term vision for the company, we added to the holding. To free up funds for these purchases we've made a number of reductions in holding size over the quarter.

The partial sale of Inpex, the Japanese oil and gas exploration and production company, continues the trend of the progressive 'de-carbonisation' of the portfolio. For context, three years ago there were nine oil and gas names, making up 8% of the portfolio. The numbers today are five and 4% respectively. We still like this company. Construction work on its Ichthys liquefied natural gas field off the north-western coast of Australia is nearing completion. Execution to date has been good and the project's cost is in line with targets. It will be a valuable asset once it is brought into full production. However, as discussed above, we think that significant parts of the index are, on a longterm view, at risk of obsolescence. Intensive, polluting energy production is, we believe, one such area of vulnerability. Rebalancing after a prolonged period of strong share price appreciation has accounted for the reductions to both Royal Caribbean Cruises and Naspers. Royal

Caribbean has been a beneficiary of a rebound in consumer spending, particularly in its home market of the US. This holiday company is also seeing a boost from industry-wide capacity discipline and a return of pricing power that should allow it to double the return on invested capital by 2017. Naspers, the South African-listed pay TV and social media business has a large stake in the Chinese gaming and e-commerce site, Tencent, to which its share price is highly correlated. Tencent dominates mobile gaming in China and is starting to monetise this opportunity. It's also branching out into financial services, a crucial step in driving forward the integration of its e-commerce services.

#### Outlook

The large number of imponderables will undoubtedly cause further volatility in markets over the coming months. Our job, as long-term investors, is to look through the sentiment that manipulates markets in the short term and identify companies that can sustainably grow their earnings at above average rates. The emergence of disruptive champions, harnessing the power of rapid innovation and attacking mature, existing profit pools, is unquestionably changing the economic order around us. Furthermore, an investment environment characterised by rapid change will play to our strengths as bottom-up stock-pickers. We firmly believe that our focus on identifying these future winners will be key to adding value for our clients over the long term.

#### Diversified Growth Performance (net) to 30 June 2015 (%)

	Fund	Benchmark
Since inception (p.a.)*	5.50	4.00
One Year (p.a.)	4.80	4.00
Quarter	-0.70	1.00

<sup>\* 06/12/12.</sup> 

The Diversified Growth Fund had a modestly negative quarter but performed better than both equity and bond markets. Longer-term performance is ahead of its benchmark. The Fund remains broadly diversified across a range of asset classes. Over the past three months, we have added more European high yield credit and European property to the mix as the valuations of both asset classes look attractive, with yields of between 4% and 6%. We are nervous of the potential effect of rising government bond yields, however, and have hedged against this occurrence. High yield credit and equities remain the largest asset classes in the portfolio, though both are still at moderate levels. Our equity exposure is split so as to favour Japan, Europe and Emerging Markets over the US, where we think valuations are more stretched, currency strength may be a hindrance and profit margins are already at a very high level relative to history. The other major portfolio allocations are to structured finance and emerging market debt. In structured finance, we believe the rewards on offer for similar levels of risk are superior to regular credit markets. For emerging market debt, yields are much higher than in developed markets (the JP Morgan GBI-EM index yields about 7%, compared to a yield of less than 2% on a US Treasury bond with similar duration) and currencies appear to be fair value, following recent falls against a particularly strong US dollar.

## Fixed Income Performance (net) to 30 June 2015 (%)

	Fund	Benchmark
Since reorganisation*	-2.08	-1.92
Since 09/12/13 (p.a.)**	7.81	7.19
Quarter	-3.76	-3.76
* 01/06/15.		

<sup>\*\*</sup> Inception date of bond mandate

The bond market had a poor quarter for performance, with both your portfolio and its benchmark down almost 4%. Investors have begun to anticipate interest rate rises from central banks in the US and UK and have been reluctant to add to bond holdings until yields offer better value. There was, therefore, a generalised sell-off in both government and corporate bonds globally. We feel this has been rather overdone and have positioned your portfolio to benefit from a correction. Separately, we believe that currencies in which interest rises are anticipated will appreciate against currencies like the euro where rises are a long way off. Our active currency positioning reflects this view. Your corporate bond holdings are diversified across a wide range of holdings that we view as attractive and average credit ratings are strong. Finally, we executed the modest revision to your portfolio you requested, adding positions in our unconstrained global credit fund and emerging market bond fund and the overall yield on your portfolio has risen in consequence.

#### Baillie Gifford update re recent market volatility

The following note provides some commentary on the impact on the London Borough of Bromley Portfolio of the recent market volatility. The time period is obviously short and as you would expect we have not made any significant strategic changes to the portfolio during this period.

London Borough of Bromley Portfolio Performance – 1 July 2015 to 8 September 2015 (%)						
Fund Return (gross) Benchmark Return						
Global Equities (Global Alpha)	-4.24	-4.98				
Fixed Income	1.80	1.38				
	Fund Return (net)	BOE Base Rate +3.5% p.a.				
Diversified Growth	-1.33	0.77				

Market movements over the past few weeks have been significant. The correction in Chinese stocks as a result of growing concerns about economic growth has been the most significant driver of the recent falls, influencing equity indices well beyond their domestic market. Since early July, global equity markets are down c. 5% with the Asian Emerging Market Equity Index and China particularly weak - down c. 15% and 23% respectively (local currency).

Your **Global Alpha** portfolio has fallen in value in recent weeks, in line with global equity markets. As long term, bottom up investors, we select stocks based on fundamentals in the belief that share prices ultimately follow earnings. With an investment horizon of at least 5 years we are therefore more focussed on the long-term operational progress of companies rather than on short-term market movements such as those we have experienced in recent weeks.

China and its impact on the global economy has been an area of interest for us for a number of years and we think it's important to view fears of a slowdown within a broader context. The Chinese government are in the process of repositioning the Chinese economy, from infrastructure investment based growth to consumption based growth. This will take some time to come through, but does form part of a broader plan. Over the past year or so we have been looking for ideas oriented towards the 'new', consumption-based Chinese economy (we do not invest in the local market but do have Chinese holdings listed in Hong Kong etc). One such example is Alibaba, the ecommerce website. We remain positive on the long-term outlook for these companies, who have innovative, capital light business models and have demonstrated strong growth.

Elsewhere, we've been concerned about certain other Emerging Market countries which have benefited from QE and a commodities boom (largely as a result of Chinese demand), but have failed to reposition their economies during those good times; South Africa and Brazil are two such examples. As a result, the portfolio has had relatively little exposure to commodities or these countries for some time.

In Developed Markets, we've been positive on continued economic healing, most notably in the US, and good company earnings coming out of the most recent results season have reinforced this view. We've bought a number of companies for the portfolio over the past years which are geared into a continued US recovery, examples including CH Robinson, the logistics broker, and Zillow, the online real estate portal.

All of this means that we have not repositioned the portfolio as a result of recent volatility and have no plans to do so. Volatility may throw up opportunities for us, and we are monitoring an eclectic mix of companies where we have liked the long-term underlying growth prospects for some time, but had not previously bought holdings based largely on valuation grounds.

Your **Fixed Income** portfolio has performed relatively well through this short period, generally as a result of currency positioning across the strategies. For your **Diversified Growth Fund**, the main detractors were emerging market bonds and listed equities. For emerging markets, there are a series of factors acting as a headwind: lower expectations surrounding Chinese growth; a stronger US dollar (not least on the back of expectations of an increase in their domestic interest rate), and; generally lower commodity prices. For the Fund, however, we still believe there is merit in having a moderate degree of exposure to a set of decent yielding emerging market bonds. With regard to listed equities, we continue to look at the longer-term return expectations, viewing the recent fall as an opportunity to make specific purchases (albeit in small size) in areas such as the UK and European indices.

#### **EARLY RETIREMENTS**

A summary of early retirements by employees in Bromley's Pension Fund in the current year and in previous years is shown in the table below. With regard to retirements on ill-health grounds, this allows a comparison to be made between their actual cost and the cost assumed by the actuary in the triennial valuation. If the actual cost of ill-health retirements significantly exceeds the assumed cost, the actuary will be required to consider whether the employer's contribution rate should be reviewed in advance of the next full valuation. In the latest valuation of the Fund (as at 31<sup>st</sup> March 2013), the actuary assumed a figure of £1m p.a from 2014/15, a significant increase over the estimate of £82k p.a. in the 2010 valuation. In 2014/15, there were seven ill-health retirements with a long-term cost of £452k and, in the first quarter of 2015/16, there were two ill-health retirements with a long-term cost of £307k. Provision has been made in the Council's budget for these costs and contributions have been and will be made to reimburse the Pension Fund, as result of which the level of costs will have no impact on the employer contribution rate.

The actuary does not make any allowance for other (non-ill-health) early retirements, however, because it is the Council's policy to fund these in full by additional voluntary contributions. In 2014/15, there were 19 other retirements with a total long-term cost of £272k and, in the first quarter of 2015/16, there were three non ill-health retirements with a long-term cost of £100k. Provision has been made in the Council's budget for severance costs arising from LBB staff redundancies and contributions have been and will be made to the Pension Fund to offset these costs. The costs of non-LBB early retirements have been recovered from the relevant employers.

Long-term cost of early retirements	III-H	ealth	Ot	her
	No	£000	No	£000
Qtr 1 – June 15 - LBB	1	282	3	100
- Other	1	25	-	-
- Total	2	307	3	100
Actuary's assumption - 2013 to 2016 - 2010 to 2013		1,000 p.a. 82 p.a.		N/a N/a
Previous years – 2014/15	7	452	19	272
<b>– 2013/14</b>	6	330	26	548
<i>–</i> 2012/13	2	235	45	980
- 2011/12	6	500	58	1,194

#### PENSION FUND REVENUE ACCOUNT AND MEMBERSHIP

INCOME	Final Outturn 2014/15 £'000's	Estimate 2015/16 £'000's	Actual to 30/06/15 £'000's
Employee Contributions	6,106	6,000	1,400
Employee Contributions	0,100	0,000	1,400
Employer Contributions - Normal - Past-deficit	18,872 6,001	19,500 6,000	4,900 1,500
Transfer Values Receivable	2,896	3,000	400
Investment Income Total Income	6,867 40,742	7,000 41,500	2,300 10,500
EXPENDITURE			
Pensions	24,470	25,200	6,300
Lump Sums	4,477	5,000	1,300
Transfer Values Paid	3,277	3,000	200
Administration	3,180	3,300	800
Refund of Contributions	88	100	
Total Expenditure	35,492	36,600	8,600
Surplus/Deficit (-)	5,250	4,900	1,900
MEMBERSHIP	31/03/2015		30/06/2015
Employees	5,782		5,769
Pensioners	4,948		4,992
Deferred Pensioners	5,066		5,111
	15,796		15,872



#### **APPENDIX 5**

#### REPORT PREPARED FOR

# **London Borough of Bromley Pension Fund - Fund Performance Q1 2015/16**

14 August 2015

Alick Stevenson
AllenbridgeEpic Investment Advisers Limited (AllenbridgeEpic).

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LLP

This quarterly report by your adviser, Alick Stevenson of AllenbridgeEpic Investment Advisers (AllenbridgeEpic), provides a summary of performance and an analysis of the investments of the London Borough of Bromley Pension Fund for the three months ending 30 June 2015.

#### **Market Summary**

"The pessimist complains about the wind, the optimist expects it to change, the pragmatist adjusts the sails"

William Arthur Ward

Two of my four long term themes surfaced during the second quarter of 2015; would Greece exit the Euro of its own volition, would it be forced out by the other members or would yet another patch be agreed, enabling Greece to remain in the Euro, meet its IMF obligations and vote through additional austerity measures required to secure the additional funding?

The other theme referred to market "bubbles". In China, the Central Bank pumped over \$300bn into the financial system in a bid to halt the savage decline in the Chinese stock market.

The "Chinese problem" was, to begin with, domestic, focussing as it did on the trading issues within the Shanghai Stock Exchange. It has been reported that at least one Chinese company has defaulted on a small foreign bond issue. Unfortunately, this domestic issue is now spilling over into the international markets which reacted negatively to the unforecasted moves by the Chinese Central Bank to devalue its currency.

The "Greek problem", however, had more EU centric issues to deal with, as EU member states wrestled with the concept of a member state leaving the Euro and potentially setting a precedent for other members to follow suit. Suffice it to say, politics overcame economic reality and some room was found for yet another patch to be added to those already in place. Having agreed further bailout loans, the discussion will now focus on economic reform in return for debt write offs.

In reality, Greece now accounts for less than 1.5% of Europe's GDP. When compared to the value of Eurozone stock markets in aggregate at some €10 trillion, Greece is definitely a marginal player at best.

Meanwhile closer to home, the UK stock market retreated from its fifteen year highs, amidst concern over interest rates and the impact a strong pound might have on corporate profits.

From an investment return perspective, this quarter was a poor one, with all major markets posting negative returns ranging from -2.8% in the UK to -5.9% in Europe (ex UK). Emerging markets continued their lack lustre performance (down 4.8%). On a global basis, the MSCI All World fell 5.1%.

All is not doom and gloom, however, as these same markets have, with the exception of Emerging Markets and Europe (ex UK) (down 3.5% and 1.4% respectively), show positive double digit returns over the 12 months, with the US the standout leader at +15.2%; the UK FTSE 100 was flat over the same period.

The conundrum of "when will interest rates rise" continues to challenge the best economic forecasters; some are still calling for a 3<sup>rd</sup> quarter 2015 rise in the US while others remain convinced the rise will not happen until 2016, at which time a move towards normalisation of monetary policy could be viewed as a sign that the "patient" is coming off life support.

Until markets do "normalise" however, they will continue to remain nervous and subject to bouts of volatility.

#### **Executive Summary**

- The fund had a difficult quarter, falling in value to £710.9m as at 30 June 2015, from £742.9m at 31 March 2015. The corresponding figure for 30 June 2014 was £637.0m.
- Investment performance was poor as almost all developed markets fell against a backdrop of poor economic news exacerbated by the "Greek" and "Chinese" problems.
- ➤ The fund had a return of -4.5% (-4.2%) for the quarter; +11.4% (+9.1%) for the rolling twelve months and +13.4%pa (+11.4%) over the rolling three year period. These figures compare positively to the current actuarial assumption of 5.6%pa. (figures in brackets are the respective benchmarks)
- Phase 3 of the asset reorganisation was finally completed with Baillie Gifford making some small adjustments to their fixed income benchmark enabling them to invest in global and emerging market assets

#### Fund Value as at 30 June 2015

Manager	Asset	Value	Actual	Value	Actual	Value	Strategic
Name	Class	30-Jun- 15	% of Fund	31-Mar- 15	% of Fund	30-Jun- 14	Asset
Name	Class	15	Fund	15	Fulla	14	Asset
							Allocation
		£m		£m		£m	%
Baillie Gifford	DGF	45.1	6.3	45.5	6.1	43.0	
Standard Life	DGF	29.3	4.1	29.7	4.0	27.3	
Sub total DGF		74.4	10.5	75.2	10.1	70.3	10.0
	Global						
Baillie Gifford	Equity	236.9	33.3	248.2	33.4	208.9	
	Global						
BlackRock	Equity	143.3	20.2	150.5	20.3	126.5	
	Global						
MFS	Equity	142.3	20.0	150.8	20.3	125.5	
						0.0	
Sub total GE		522.5	73.5	549.5	74.0	460.9	70.0
	Fixed						
Baillie Gifford	Int	49.6	7.0	51.6	6.9	46.1	
	Fixed						
Fidelity	Int	64.4	9.1	66.6	9.0	59.7	
Sub total FI		114.0	16.0	118.2	15.9	105.8	20.0
Fund Totals		710.9	100.0	742.9	100.0	637.0	100.0

The fund lost value over the quarter as most developed markets fell on the back of poor economic news, including the Greek and Chinese issues

As far as the strategic or long term asset allocations are concerned, the fund remains slightly overweight equities and DGF assets and remains underweight fixed income.

#### Fund Performance – summary for June Quarter

Fund Return	-4.5	
Benchmark Return Relative	-4.2	
Performance	-0.3	
attributable to:		
Asset Allocation	0.1	
Stock Selection	-0.3	

Source. The WM Company

It is clear from the above chart that, once again, asset allocation has had a negligible positive impact on overall investment performance. Stock selection was negative this quarter reflecting the overall declines of most major stock markets.

#### **Manager Changes**

No senior management changes affecting the running of the various portfolios have been notified by the investment managers.

#### **Fund Governance and Voting**

Voting and governance matters are covered in some detail within the various Investment Manager reports provided to the members under separate cover.

#### **INVESTMENT MANAGER REVIEWS**

#### **Global Equity Portfolios**

#### **Baillie Gifford Global Alpha (segregated)**

This portfolio was funded as at 20 December 2013 with a performance objective to outperform the MSCI ("ACWI") All Country World Index by 2-3% pa (before fees) over rolling five year periods. (The Fund was closed to prospective investors at the beginning of the year but remains open for additional funding from existing clients).

Fund positioning has changed slightly during the quarter with funding for new stock purchases, or additions to holdings already in the portfolio, coming from sales of stocks, which the manager feels have had a good "run up" or in the case of Inpex, the Japanese oil and gas exploration and production company a recognition that perhaps their share prices could weaken on the back of uncertain earnings or be vulnerable to the new wave of politically sensitive investment in "oil producing/polluting" stocks going forward. As a result, partial disposals (rebalancings) were made in Royal Caribbean Cruises and Naspers. New investments were made in Banco Popular and CH Robinson.

At the end of June 2015 the global equity fund was invested across 24 (24) countries and held 96 (95) different investments. These investments were spread over 9 (8) sectors and encompassed 39 (38) differing industries, thus providing a broadly diversified set of assets. It is worth noting that the active money within this portfolio is continuing to run at 93% (92%). This implies that the fund is not holding benchmark or index weightings relating to stocks making up the index and reflects the active stock picking philosophy of the manager and its long term nature with rolling one year turnover down at 14%.

For the quarter, the fund was down 4.7% against a benchmark of -5.1%. Since the portfolio reorganisation in December 2013, the fund has returned 10.4%pa against a benchmark of 8.9%pa. (All returns shown are net of fees.).

The "active money" style (stock picking) is clearly demonstrated with the top ten holdings accounting for just under 25% (25%) of the total portfolio. Prudential at 3.4%, Royal Caribbean Cruises at 3.6% and Naspers at 3.3%, retain the top three names whilst TD Ameritrade, AIA Group and Google take the bottom three positions with 2.0%, 1.8% and 1.8% respectively, these latter names unchanged since last quarter.

#### BlackRock Ascent Life Enhanced Global Equity Fund (pooled)

This new portfolio was funded as at 20 December 2013 and has a performance objective: to outperform the MSCI ACWI by 1-2% per annum whilst managing risk relative to the benchmark.

The manager can invest across the whole of the ACW Index and, as a result, held 915 stocks (814) at the end of the quarter. In common with both Baillie Gifford and MFS, Blackrock posted a negative investment return for the quarter at 5.2%. For the rolling twelve months, the manager remains ahead of the benchmark at 13.0% (12.1%) and since inception the fund has a return of 11.9%pa.

In terms of country allocations, the manager has remained overweight Canada and Germany and slightly underweight the US. It remains underweight in the UK and "Other Countries".

Sectorally, the fund has remained overweight Telecoms, but has moved to benchmark positions in Utilities, Infotech and Consumer Discretionary. Small underweights have been maintained in Industrials and Energy sectors.

Top ten stocks are little changed from last quarter with Apple ( 2.9%), Johnson and Johnson \*\*(1.7%) and Novo Nordisk 1.3% taking the top three positions. Verizon (1.5%) and Union Pacific Corp (1.3%) the previous holders of second and third places were sold down below the 1% level as the "black box" quantitative approach to investing used by the Manager gave out some negative signals on both stocks.

#### MFS Global Equity Fund (segregated)

This portfolio was funded as at 18 December 2013 and has a performance objective to outperform the MSCI world index (net dividends reinvested) over full market cycles.

MFS is currently invested in 15 (15) countries and has 114 (108) holdings. This contrasts with the benchmark of 1,645 holdings spread across 24 countries.

For the quarter the fund returned -6.0% net against its benchmark of -5.3%. Since inception the fund has returned 11.3%pa (net) against the benchmark of 10.2% pa.

A look through the country and sector weights shows that the fund is currently underweight North America (52.7% v 57.6%) and Asia Pacific ex Japan (1.5% v 4.5%), and has maintained its overweight positions in Europe ex UK ( $\pm$ 2.7%), and Japan ( $\pm$ 3.1%). The UK overweight has fallen to just 1% by the end of the quarter. The fund is also running a small  $\pm$ 1.2% overweight in emerging markets.

Sectorally, the fund has again maintained its significant overweight position in Consumer Staples (19.5% v 9.7%), with small overweights in Industrials (+3.6%) and Telecommunication Services (+2.0%). These over weights are being "funded" by underweight positions in Information Technology (-2.1%), Consumer Discretionary (-6.7%), Energy (-3.7%) and Materials (-3.2%).

In terms of holdings, KDDI Corporation with 2.7% of the portfolio, Nestle (2.2%) and Johnson & Johnson\*\* at 2.1% are the three largest, with Accenture PLC (1.7%) % and Philip Morris International (1.7%) in ninth and tenth positions.

#### **Global Equity Crossholdings**

\*\*There is one crossholding within the aggregated top ten holdings of the three global equity managers,

BlackRock (1.7% or £2.4m) and MFS (2.1% or £3.0m) both hold Johnson & Johnson. In overall terms the holding represents 1.0% of the fund equity allocations and just 0.75% of the total fund.

#### **Diversified Growth Funds**

Overall, Baillie Gifford has maintained its lower allocation to global equities and has increased its exposure to high yield bonds at the expense of a reduction in emerging market bonds. BG has made no major changes to its other investments.

In contrast, Standard Life holds just over 47% of its assets in derivative based investments backed by cash, favouring its relative value and directional investment strategies.

#### **Baillie Gifford**

This mandate was funded on 8 December 2012 and has a performance objective to outperform UK base rate by at least 3.5% pa (net of fees) over rolling five year periods and with an annualised volatility of less than 10%.

For the 12 month period the portfolio has returned 4.8% against the benchmark of 4.0%, and since inception a strong 5.5%pa.

However, for this quarter the fund had a negative return of -0.7% versus the benchmark of 1.0%. Almost all asset classes and regional indices delivered negative returns over the quarter as Greece moved closer to default and Chinese markets also retreated from previous high points.

However, both these and other major regional markets remain positive over the rolling twelve months.

There were few major changes to the overall asset allocations over the quarter, the exceptions being increased investment in high yield bonds to 17.3% (15.1%). The majority of the changes are primarily relative value changes and reflect the differing investment performance of the various asset classes over the quarter.

One of the primary directives for the fund, and one closely followed, is to keep volatility within target.

At the end of the quarter the current figure was similar to that at the end of the previous quarter 4.3% (4.4%) well within the upper ceiling of +10%.

#### Standard Life Global Absolute Return Fund

This mandate was funded on 7 December 2012 and has a performance objective to achieve +5% per year (gross) over 6 month LIBOR over rolling three year periods with expected volatility in the range of 4% to 8%pa.

Standard Life also posted a negative investment return for this quarter, the first on the GARS product since 2 Q 2013. For the quarter the manager delivered a return of -1.2% net of fees against the benchmark of 0.2%. However, over the rolling twelve months the fund still has a strong a positive return of 7.3% against the benchmark.

The fund had thirty three strategies at work in the portfolio, with only five making positive contributions, while thirteen delivered negative returns and the remainder were neutral. Small positive return contributions from directional strategies investments and global equities did little to offset the negative returns on relative value strategies. According to Guy Stern, head of the Multi Asset Strategy team, the fund is positioned according to four main themes: multi speed global growth, central bank policy, resources and demand and growth potential and uncertainty

The table below highlights the asset allocation differences between Baillie Gifford and Standard Life in sourcing investment returns

	Baillie	Baillie	Standard	Standard	Total	Total
	Gifford	Gifford	Life	Life	DGF	DGF
	%	£m	%	£m	£m	%
Value at 30 June 2015		45.1		29.3	74.4	
Asset Class						
Global equities	21.2	9.6	32.7	9.6	19.1	25.7
Private equity	1.5	0.7			0.7	0.9
Property	4.1	1.8			1.8	2.5
Global REITS						
Commodities	4.2	1.9			1.9	2.5
Bonds						
High yield	17.3	7.8	2.6	0.8	8.6	11.5
Investment grade	6.0	2.7	5.9	5.9 1.7		6.0
Emerging markets	9.6	4.3	9.7	2.8	7.2	9.6
UK corp bonds						
EU corp bonds						
Government		0.0			0.0	0.0
Global index linked						
Structured finance	13.4	6.0			6.0	8.1
Infrastructure	4.2	1.9			1.9	2.5
Absolute return	8.1	3.7			3.7	4.9
Insurance Linked	4.5	2.0			2.0	2.7
Special Opportunities	0.4	0.2			0.2	0.2
Active currency	0.5	0.2			0.2	0.3
Cash	5.0	2.3			2.3	3.0
Cash and derivatives			49.1	14.4	14.4	19.3
Total	100.0	45.1	100.0	29.3	74.4	100.0

numbers may not add due to rounding

Source: Baillie Gifford and Standard Life

#### **FIXED INCOME PORTFOLIOS**

#### **Baillie Gifford Aggregate Plus Portfolio**

This mandate was reorganised on 1 June 2015 and now has a reference benchmark comprising 44% Gilts, 44% Sterling non gilts, 6% global corporate bonds and 6% emerging market bonds. The manager's objective is to outperform this benchmark over rolling three year periods.

For the period 1 June 2015 to 30 June 2015 the fund returned -2.08% compared to the new benchmark of -1.92%. By aggregating performance from 1 April to 31 May 2015 and the shorter period, the fund returned a negative 3.76% against a similar negative benchmark.

From a credit rating perspective the fund is marginally overweight benchmark with AAA rated bonds, underweight AA (-11.7% to the benchmark) and overweight BBB (+4.8% to the benchmark) with a total of 91% (95%) invested in investment grade bonds.

High yield, or below investment grade, has an overweight of 6.0% to the index and is comprised largely of bonds rated BB which have lost their "BBB" rating, but in the opinion of the manager have the ability to regain that rating. The manager does not invest in any "C" rated bonds.

In terms of active money, ie. those positions larger than the benchmark allocation, the manager holds 2.6% of the fund in KFW 2036, 2.0% in Tesco, 2044, 1.8% in WP Carey 2023 and 1.6% in Network Rail 2035.

#### **Fidelity Global Aggregate Fixed Income Portfolio**

This portfolio was originally funded in April 1998 and has a performance objective to outperform by 0.75% pa (gross of fees) a benchmark comprising 100% of (IBoxx Composite (50% Gilts and 50% £ Non Gilts) over rolling three year periods.

The fund outperformed the benchmark during the quarter with a return of -3.3% (gross of fees) just 0.5% better than the benchmark of -3.8%. It seems odd to call this a positive performance when both return and benchmark were negative numbers!

Over the last three years the fund is ahead of the benchmark by 2.6% pa (13.2% pa v 10.6%pa) and since inception (30 April 1998) has outperformed the benchmark by 0.9% pa.

In terms of credit ratings, the fund has slightly under 90% invested in investment grade bonds, albeit underweight the index, especially in AA bonds, and has 23.5% (21.6%) invested in BBB rated bonds. The manager's holdings in high yield bonds has drifted back to 5.8% (6.3%) with the remaining 4% in a mix of cash and unrated investments.

There have been some small "value" changes during the quarter, with the sectoral allocation to US treasury assets declining to approximately 31% (37%) of the portfolio. Overweight positions in the Financial Services, Communications and Insurance sectors are offset by underweights in Supranationals and Sovereign Assets and Utilities.

The portfolio has a slightly longer duration (9.4 years) than the benchmark (9.0 years) and has a running yield of just 3.7%.

#### **APPENDIX 6**

#### REPORT

#### PREPARED FOR

### **London Borough of Bromley**

1 June 2015

#### **Alick Stevenson**

AllenbridgeEpic Investment Advisers Limited (AllenbridgeEpic)

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#### Investing in high dividend yielding stocks

At the meeting of the Pensions Investment sub Committee ("PISC") held on 19 May 2015, members agreed to switch £6m, in two tranches of £3m each, from the Baillie Gifford Sterling Aggregate Plus Fund into the Baillie Gifford Global Bond Fund and the Baillie Gifford Emerging Market Bond Fund.

A second proposal to switch a similar amount from the Fidelity UK Aggregate Bond Fund to the Fidelity FIDA Fund was not agreed. Following further discussion, the Committee agreed to switch £6m from the Fidelity Fund to a fund wherein high yielding equities might generate a better return than that expected from retaining this £6m in fixed income. This investment might then be moved back to fixed income assets should market rates of return "normalise".

The Independent Investment Adviser was asked to provide the name of a suitable manager from those currently providing global equity investment management services to L B Bromley Pension Fund, to whom these funds could be directed.

These managers are:	These	managers	are:
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**Baillie Gifford** 

BlackRock

MFS

At the recent meeting of the PISC, members noted the strong investment performance of all three managers since inception.

Whilst the Baillie Gifford Global Alpha Fund is closed to new clients, it remains open for new money from existing clients; both BlackRock and MFS remain open to new clients and new money.

In noting the members' request, Mr Stevenson confirmed that the current strategic asset allocations of the Fund were:

	Long term strategic as at 31 March 2015	Actual asset allocations as at 31 March 2015	Forecasted allocations post £6m transfer to Equities
Equities	70.0%	(74.0%)	(74.8%)
Fixed Income	20.0%	(15.9%)	(15.1%)
Diversified growth Funds	10.0%	(10.1%)	(10.1%)

Asset allocations, should the additional £6m transfer from fixed income to equities be made, are shown in the third column and indicate an *underweight of approximately 5.0% to the strategic fixed income allocation, which is effectively funding a contrasting 5.0% overweight position in equities* 

The top ten dividend yields in the MSCI AC World Index as at 31 March 2015 are shown in the table on the following page.

			Index	Div Yield
Stock	Country	Sector	Weight	2015
Centrais Elet Bras	Brazil	Utilities	0	17.5
American Capital Agency Corp.	US	Financials	0.02	12.1
Annaly Capital Management, Inc.	US	Financials	0.03	11.1
Direct Line Insurance Group Plc	UK	Financials	0.02	10.9
PT Indo Tambangraya Megah Tbk	Indonesia	Energy	0	10.9
Transmissora Alian	Brazil	Utilities	0	10.7
MMC Norilsk Nickel JSC	Russia	Materials	0.03	10.4
AES Tiete SA Pfd	Brazil	Utilities	0	10.3
Tabcorp Holdings Limited	Australia	Consumer Discretionary	0.01	9.9
Crescent Point Energy Corp.	Canada	Energy	0.02	9.8

High Yielding stocks tend to be either those where the historic yield is unsustainable (i.e the dividend is about to be cut) or those stocks operating in industries with strategic challenges and low growth opportunities giving the company limited scope to invest. This means that high yield stocks tend to be concentrated in certain industries and will show, on average, limited growth over the long term. The higher the yield targeted the greater the concentration in declining industries and thereby idiosyncratic risk. Currently high yield stocks are concentrated in oil and mineral extraction companies, utilities, retailers and financials.

#### Please note Annex A for additional comment.

Whilst I recognise that members wish to see additional income generation, I do not believe that investing in this manner is conducive to sound pension fund management or governance as the recommendation to make this "switch", is essentially based on attempting to time both market entry and exit in order to generate potential additional income.

The London Borough of Bromley Pension Fund exists to provide and fulfil the "promise of payment" of agreed pension benefits to its members over the long term, not to try and time the market for a short term gain.

#### Recommendation

- ➤ No further action be taken and the funds earmarked for this "switch" be retained within the current fixed interest portfolio managed by Fidelity.
- Should the members decide to proceed, against the above advice, then I would recommend funds be placed with BlackRock in their Global Equity Enhanced Index Fund which is a pooled fund with daily dealing, rather than Baillie Gifford and MFS which manage segregated portfolios, purely on the grounds of speed and efficiency in processing the small transition.

#### **ANNEX A**

In November 2013, Threadneedle Investment Management presented their Global Equity Income driven product offering to the PISC as part of the final series of presentations for the new Global Equity mandates (Phase 2).

At that time members observed that a 4% dividend target return might be difficult to achieve, given the then current global economic conditions, in addition they felt that the product was very much controlled by one investment professional who had developed, managed and "owned" the performance of the product being offered.

Recent conversations with Threadneedle (27<sup>th</sup> May 2015) have confirmed the accuracy of those comments, especially on dividend sustainability.

The five key criteria for including stocks in the portfolio were:

Dividend yield > 4.0%Earnings growth > 5.0%Dividend growth > 5.0%Gearing < 75%

Dividend cover > 1.25%

If the dividend yield on a stock, within the portfolio, were to fall below the 4% threshold, and if the manager could not see the dividend moving back across the 4% threshold within 12 months, then the stock would be sold.

The manager is currently evaluating, and will likely implement, a move to drop the target dividend yield to >3.0%, by stock given the decline in the number of stocks yielding>4.0%.

Whilst this would be unlikely to dramatically change the current stock list, it would remove the requirement to sell stocks that fall below the 4.0% criteria listed above, but which remain above the 3% floor.

Members might also be interested to know that of the ten top dividend returning stocks in the MSC! ACW index as listed on page3, the manager only holds Crescent Point Energy Corp, the lowest ranking of the top ten.

## Agenda Item 8

Report No. FSD15057

#### **London Borough of Bromley**

**PART 1 - PUBLIC** 

Decision Maker: Pensions Investment Sub-Committee

Date: 23<sup>rd</sup> September 2015

**Decision Type:** Non-Urgent Non-Executive Non-Key

Title: PENSION FUND ANNUAL REPORT 2014/15

**Contact Officer:** Martin Reeves, Principal Accountant (Technical & Control)

Tel: 020 8313 4291 E-mail: martin.reeves@bromley.gov.uk

**Chief Officer:** Director of Finance

Ward: All

#### 1. Reason for report

This report introduces the annual report and accounts of the Bromley Pension Fund for the year ended 31<sup>st</sup> March 2015, which the Council is required to publish under the Local Government Pension Scheme Regulations 2013. In accordance with the regulations, the annual report includes a number of stand-alone documents that require the approval of the Sub-Committee (the Governance Policy Statement – pages 29 to 30 of the Annual Report, the Funding Strategy Statement – pages 50 to 60, the Statement of Investment Principles – pages 61 to 68 and the Communications Policy Statement – pages 69 to 70). The annual report (attached at Appendix 1) has been audited by the Fund's external auditor, PricewaterhouseCoopers LLP (PWC) and a statement from PWC is included on page 37 of the Appendix. In accordance with the regulations, the Council will publish the Annual Report on its website by 1<sup>st</sup> December 2015.

#### **RECOMMENDATIONS**

The Sub-Committee is asked to:

- 2.1 Note and approve the Pension Fund Annual Report 2014/15;
- 2.2 Agree to amend the Statement of Investment Principles as outlined in paragraph 3.7;
- 2.3 Agree to adopt the Governance Policy Statement, the Funding Strategy Statement, the Statement of Investment Principles and the Communications Policy Statement that are all set out in the Annual Report; and
- 2.4 Agree that arrangements be made to ensure publication by the statutory deadline of 1<sup>st</sup> December 2014.

#### Corporate Policy

- 1. Policy Status: Existing policy. The Council's Pension Fund is a defined benefit scheme operated under the provisions of the Local Government Pension Scheme (LGPS) Regulations, for the purpose of providing pension benefits for its employees. The investment regulations (The LGPS (Management and Investment of Funds) Regulations 2009) allow local authorities to use all the established categories of investments, e.g. equities, bonds, property etc, and to appoint external investment managers who are required to use a wide variety of investments and to comply with certain specific limits. The 2013 regulations require the production and publication of an Annual Report.
- 2. BBB Priority: Excellent Council.

#### **Financial**

- Cost of proposal: No cost
- 2. Ongoing costs: Recurring cost. Pension Fund audit fee £21,000 in 2014/15. Total fund administration costs £3.2m in 2014/15 (includes audit fee, fund manager/actuary/external advice fees, Liberata charge and officer time)
- 3. Budget head/performance centre: Pension Fund
- 4. Total current budget for this head: £35.5m expenditure in 2014/15 (pensions, lump sums, admin, etc); £40.7m income (contributions, investment income, etc); £742.9m total market value at 31<sup>st</sup> March 2015)
- 5. Source of funding: Contributions to Pension Fund

#### Staff

- 1. Number of staff (current and additional): 0.4 fte (current)
- 2. If from existing staff resources, number of staff hours: c14 hours per week

#### Legal

- 1. Legal Requirement: Statutory requirement. Local Government Pension Scheme (LGPS) Regulations 2013
- 2. Call-in: Call-in is not applicable.

#### Customer Impact

1. Estimated number of users/beneficiaries (current and projected): 5,782 current employees; 4,948 pensioners; 5,066 deferred pensioners (as at 31<sup>st</sup> March 2015)

#### Ward Councillor Views

- 1. Have Ward Councillors been asked for comments? No.
- 2. Summary of Ward Councillors comments: N/A

#### 3. COMMENTARY

- 3.1 The Pension Fund is required by the Local Government Pension Scheme Regulations 2013 to publish an Annual Report and Statement of Accounts. The Regulations set out what is to be included within the report and require the report to be published by 1<sup>st</sup> December. Furthermore, the Regulations require an administering authority to have regard to guidance given by the Secretary of State. The most recent guidance was issued by the Secretary of State on 18<sup>th</sup> August 2014 and the Fund has complied fully with the regulations and with that guidance. The Annual Report for 2014/15 is attached at Appendix 1.
- 3.2 In accordance with the regulations, the Annual Report includes four separate documents that require the approval of the Sub-Committee. These are:
  - Governance Policy Statement (published in accordance with regulation 55 of the Local Government Pension Scheme Regulations 2013). This can be found on pages 29 to 30 of the Annual Report;
  - Funding Strategy Statement (prepared in accordance with Regulation 58 of the Local Government Pension Scheme Regulations 2013). This can be found on pages 50 to 60 of the Annual Report;
  - Statement of Investment Principles (SIP) (produced in accordance with the requirements of The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009). This can be found on pages 61 to 68 of the Annual Report; and
  - Communications Policy Statement (required by Regulation 61 of the Local Government Pension Scheme Regulations 2013). This can be found on pages 69 to 70 of the Annual Report.
- 3.3 The Bromley Pension Fund had total net assets of £745.4m as at 31<sup>st</sup> March 2015 (£628.3m as at 31<sup>st</sup> March 2014). The Fund Accounts and Net Assets Statement can be found on pages 35 to 48 of the Annual Report.
- 3.4 Fund performance was reported quarterly to the Sub-Committee during 2014/15 and the Fund outperformed against its benchmark by 2.1% over the year (+18.5% against a benchmark return of +16.4%). Performance compared to the local authority universe (average return of +13.2%) was good and a ranking in the 7<sup>th</sup> percentile was achieved in the year (1% being the best and 100% being the worst). Details of investment policy and performance are set out on pages 12 to 17 of the Annual Report.
- 3.5 Total membership of the fund rose from 14,935 as at 31<sup>st</sup> March 2014 to 15,796 as at 31<sup>st</sup> March 2015, when it comprised 5,782 employees, 4,948 pensioners and 5,066 deferred members. Payments into the Fund from contributions (employee and employer), transfers in and investment income totalled £40.7m in 2014/15 (£42.3m in 2013/14) and payments from the Fund for pensions, lump sums, transfers out and administration totalled £35.5m (£33.3m in 2013/14). Details of this can be found in the Pension Fund Revenue Account statement on page 49 of the Annual Report.
- 3.6 The Annual Report and Accounts have been prepared in accordance with officers' understanding of the requirements of both the LGPS Regulations and the Secretary of State's guidance. The accounts have been audited by PWC and were made available in draft form on the Council's website before the end of June 2015. PWC have issued an unqualified audit

- opinion on the financial statements of the Pension Fund and a statement to that effect can be found on page 37 of the Annual Report. The Annual Report has also been audited and is required to be published by 1<sup>st</sup> December.
- 3.7 With regard to the Council's accounts as a whole, including the Pension Fund, PWC has produced the annual ISA 260 report, which was submitted to the General Purposes & Licensing Committee on 17<sup>th</sup> September 2015. The ISA 260 report makes specific reference to a noncompliance issue in that the overall limit (£2.5m) in the SIP for cash held by the Fund's custodian, The Bank of New York Mellon, was exceeded at year-end. This was due to purchases being made just before year-end, which were to be settled just after year-end and, as a result, we did not technically comply with the SIP on 31<sup>st</sup> March 2015. In practice, only two of the fund managers (Baillie Gifford and MFS) have cash balances the rest manage pooled funds and they have been reminded of the need to keep their cash holdings below £2.5m. In line with PWC's recommendation, the SIP has been amended to clarify that the £2.5m limit applies to individual fund managers, not to the overall (total) level of cash (see page 64 of the annual report).

#### 4. POLICY IMPLICATIONS

4.1 The Council's Pension Fund is a defined benefit scheme operated under the provisions of the Local Government Pension Scheme (LGPS) Regulations, for the purpose of providing pension benefits for its employees. The investment regulations (The LGPS (Management and Investment of Funds) Regulations 2009) allow local authorities to use all the established categories of investments, e.g. equities, bonds, property etc, and to appoint external investment managers who are required to use a wide variety of investments and to comply with certain specific limits. Under the 2013 Regulations, an Annual Report is required to be published by 1<sup>st</sup> December.

#### 5. FINANCIAL IMPLICATIONS

5.1 These are summarised in the body of the report and more details are provided in the relevant sections of the Annual Report. The fee for the separate audit of the Pension Fund Annual Report was £21,000 in both 2014/15 and 2013/14 and this was charged to the Pension Fund Revenue Account.

Non-Applicable Sections:	Legal and Personnel Implications
Background Documents: (Access via Contact Officer)	LGPS Regulations 2013. LGPS (Management and Investment of Funds) Regulations 2009.

# LONDON BOROUGH OF BROMLEY PENSION FUND

# ANNUAL REPORT 2014/15

#### LONDON BOROUGH OF BROMLEY PENSION FUND ANNUAL REPORT 2014/15 INDEX

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#### **FOREWORD**

This Annual Report has been produced to keep pensioners and other interested stakeholders informed about the administration and performance of the London Borough of Bromley Pension Fund ("the Fund"). Regulation 34(3) of the Local Government Pension Scheme (Administration) Regulations 2008 and Regulation 57(3) of the Local Government Pension Scheme Regulations 2013 requires an administering authority to have regard to guidance given by the Secretary of State when preparing and publishing its Pension Fund Annual Report. Revised CIPFA guidance was issued by the Secretary of State on 18<sup>th</sup> August 2014 and this report complies with the regulations and with the CIPFA guidance and includes additional disclosures required therein.

The Local Government Pension Scheme (LGPS) was established to provide death and retirement benefits for all eligible employees, mainly local government staff. The LGPS is a funded final salary scheme, with earnings-banded fixed employee contribution rates and variable employer rates depending on the funding level assessed every three years by the Fund's actuary. Benefits are defined in law and inflation-proofed in line with increases in the Consumer Prices Index for September. The scheme is operated by designated administering authorities - each maintains a pension fund and invests monies not needed immediately.

The Council's Pension Fund is a funded defined benefit career average (final salary until 31<sup>st</sup> March 2014) statutory scheme operated under the provisions of the Local Government Pension Scheme (LGPS) Regulations 2013. The Authority and employees pay contributions into the Fund, calculated at a level intended to ensure that pensions liabilities balance with investment assets over a period of time. The Fund provides benefits for members, including retirement pensions, lump sum retirement grants and widows' pensions.

The Fund is governed by the Superannuation Act 1972 and is administered in accordance with the following legislation:

- The LGPS (Benefits, Membership and Contributions) Regulations 2007 (as amended)
- The LGPS (Administration) Regulations 2008 (as amended)
- The LGPS (Management and Investment of Funds) Regulations 2009.
- The LGPS Regulations 2013 (effective from 1st April 2014).

Pension benefits accrued prior to 1<sup>st</sup> April 2014 are based on final pensionable pay and length of pensionable service and are calculated as follows:

#### Service pre 1 April 2008:

- Pension: each year worked is worth 1/80 x final pensionable salary.
- Lump sum: automatic lump sum of 3/80 for each year worked x final pensionable salary. A proportion of the accrued pension may be exchanged for a one-off tax free cash payment (£1 pension equates to a £12 lump sum).

#### Service post 31 March 2008:

- Pension: each year worked is worth 1/60 x final pensionable salary.
- Lump sum: no automatic lump sum, but a proportion of the accrued pension may be exchanged for a one-off tax free cash payment (£1 pension equates to a £12 lump sum).

With effect from 1<sup>st</sup> April 2014, the LGPS became a career-average scheme and pension benefits accrued from that date are calculated as follows:

- Pension: for each year of scheme membership, a pension equal to 1/49 of pensionable pay for that year will be added to an employee's pension account. Annual additions are then made to ensure the accrued pension keeps pace with inflation.
- Lump sum: no automatic lump sum, but a proportion of the accrued pension may be exchanged for a one-off tax free cash payment (£1 pension equates to a £12 lump sum).

As well as a change to the way in which benefits are calculated, the normal retirement age for benefits accrued after 31<sup>st</sup> March 2014 changed to State Pension Age or 65, whichever is later.

There is a range of other benefits provided under the scheme including, but not limited to, early retirement, disability/ ill-health retirement and death benefits.

The London Borough of Bromley is a designated administering authority and is responsible for the administration of the scheme for its employees (and certain admitted bodies), excluding teachers, who have their own specific scheme. The Council discharges this responsibility through the Pensions Investment Sub-Committee consisting of seven councillors appointed by the Council and one staff representative. The Pensions Investment Sub-Committee is primarily responsible for investment and monitoring matters and reports to the General Purposes and Licensing Committee, which has overall responsibility for the administration of the scheme.

The Pensions Investment Sub-Committee has delegated the management of the Fund's active investments to professional investment managers, whose activities are specified in detailed investment management agreements and whose performance is monitored quarterly. The investment managers of the Fund are appointed by the Sub-Committee and, as at 31 March 2015, comprise Baillie Gifford, Blackrock, Fidelity, MFS International and Standard Life. They are regulated by the Financial Conduct Authority (FCA). The Fund's investment managers are set individual performance targets marked against relevant market benchmarks.

2014/15 was a good year overall in terms of returns for markets and the total Fund value rose from £628.3m at 1<sup>st</sup> April 2014 to £745.4m at 31<sup>st</sup> March 2015. In 2014/15, the Fund outperformed the benchmark by 2.1% overall, achieving a return of +18.5% compared to the benchmark return of +16.4%. With regard to the local authority universe, the Fund return was 5.3% above the average and the Fund's overall performance for the year was in the 5<sup>th</sup> percentile. Further details about the Fund's performance can be found on pages 13 to 17. Our investment policy is summarised on pages 12 to 13 and further details are set out in the Statement of Investment Principles on pages 61 - 68.

This Annual Report was reported to the meeting of the Pensions Investment Sub-Committee on 23rd September 2015.

#### LONDON BOROUGH OF BROMLEY PENSION FUND

#### MANAGEMENT AND FINANCIAL PERFORMANCE REPORT

#### The Fund

The London Borough of Bromley Pension Fund is part of the national Local Government Pension Scheme (LGPS), which is a statutory career average (final salary until 31<sup>st</sup> March 2014) scheme set up to provide pensions and retirement benefits for most local government employees including non-teaching staff in schools and for the employees of certain other bodies. It does not provide for teachers, who have a separate national scheme. Up to the local elections in May 2014, Councillors were eligible to join the scheme at the discretion of individual councils, although councillors' pensions were based on career average Members' allowances. Since May 2014, however, Councillors can no longer be active members of the scheme.

As well as for its own employees, the Fund provides for employees who transferred from the Council to Affinity Sutton (formerly Broomleigh Housing Association), Bromley Mytime and Liberata UK. These bodies are permitted under the regulations to contribute to the Fund and are termed Admission Bodies. It also provides for non-teaching staff in the colleges of further education within the borough (Ravensbourne College and Bromley & Orpington College) and these are termed Scheduled Bodies. As at 31<sup>st</sup> March 2015, the Fund also provided for 62 school academies, which are also termed Scheduled Bodies. The Council is responsible for administering the Fund in accordance with various statutory regulations, the principal regulations being the Local Government Pension Scheme Regulations 2013. Day-to-day administration of the Fund, such as the collection of contributions and the payment of pensions, is contracted out to Liberata UK Ltd.

#### Fund management and advisers

Any decisions on discretionary matters, most of which are prescribed by the regulations, are either taken by officers under delegated authority (generally by the Director of Finance) or referred to the General Purposes and Licensing Committee. The Pensions Investment Sub-Committee oversees the investment of the Fund and has a general responsibility to monitor the Fund's financial position. The Governance Policy Statement (pages 29 – 30) sets out the responsibilities of the various parties involved in managing the Fund. Meetings are held quarterly and the Sub-Committee's membership for the year 1<sup>st</sup> April 2014 to 31<sup>st</sup> March 2015 comprised:

Until May 2014: Councillor Paul Lynch (Chairman), Councillor Julian Grainger (Vice-Chairman), Councillor Eric Bosshard, Councillor Russell Mellor, Councillor Neil Reddin, Councillor Richard Scoates, Councillor Stephen Wells and Glenn Kelly (Non-voting staff representative).

From May 2014: Councillor Simon Fawthrop (Chairman), Councillor Alan Collins (Vice-Chairman), Councillor Eric Bosshard, Councillor Peter Fookes (replaced by Councillor Richard Williams from February 2015), Councillor David Livett, Councillor Russell Mellor, Councillor Neil Reddin and Glenn Kelly (Non-voting staff representative).

#### Member attendance at Pensions Investment Sub-Committee meetings in 2014/15.

Councillor	19/08/2014	02/12/2014	03/02/2015	24/02/2015					
Simon Fawthrop (Chairman)	Υ	Υ	Υ	Υ					
Alan Collins (Vice-Chairman)	Υ	Υ	Υ	Υ					
Eric Bosshard	Υ	Υ	Υ	Υ					
Peter Fookes	Υ	Υ	Υ	Υ					
David Livett	Υ	Υ	Υ	Υ					
Russell Mellor	Υ	Υ	Υ	Υ					
Neil Reddin	N	Υ	Υ	Υ					
Richard Williams				N					
Notes: Councillor Keith Onslow att	ended on 19/	08/2014 in lie	eu of Councille	or Reddin.					
Councillor Fookes was replaced by Councillor Williams after the meeting on									
03/02/2015, but then attend	led the meetir	ng on 24/02/2	015 in lieu of	Councillor					
Williams.									

In 2014/15, the Council used the services of a number of professional advisers, including:

#### Scheme Actuary

Mercer LLP, Mercury Court, Tithebarn Street, Liverpool, L2 2QH

#### Scheme adviser

AllenbridgeEpic Investment Advisers Ltd, 26<sup>th</sup> Floor, 125 Old Broad Street, London, EC2N 1AR

#### **Auditors**

PricewaterhouseCoopers LLP, 7 More London Riverside, London, SE1 2RT

#### Investment managers

Baillie Gifford & Co, Calton Square, 1 Greenside Row, Edinburgh, EH1 3AN Blackrock, Drapers Gardens, 12 Throgmorton Avenue, London, EC2N 2DL

Fidelity Investment Management Ltd, Beechgate, Millfield Lane, Lower Kingswood, Surrey, KT20 6RP

MFS International, Paternoster House, 65 St Paul's Churchyard, London, EC4M 8AB Standard Life Investments, 1 George Street, Edinburgh, EH2 2LL

#### Legal adviser

Director of Corporate Services, Civic Centre, Stockwell Close, BR1 3UH

#### Administrator of scheme benefits

Liberata UK Ltd. PO Box 1598, Croydon, Surrey, CR0 0ZW

#### Custodians of scheme assets

Bank of New York Mellon, 160 Queen Victoria Street, London, EC4V 4LA

#### Banker

HSBC plc, 60 Queen Victoria Street, London, EC4N 4TR

#### Secretary to the trustees

Director of Corporate Services, LB Bromley

#### **AVC** providers

Aviva, Rose Lane Business Centre, PO Box 520, Norwich, NR1 3WG

Equitable Life, PO Box 177, Walton Street, Aylesbury, Bucks, HP21 7YH

#### Performance monitoring

WM Company, Deutsche Bank House, 525 Ferry Road, Edinburgh, EH5 2AW

#### Council officers

Peter Turner, Director of Finance

Martin Reeves, Principal Accountant (Technical & Control)

#### **Local Pension Board**

From April 2015, a new governance structure for the LGPS and other public sector pension schemes came into force, which, among other things, requires the administering authority to

set up a Local Pension Board to assist in the management and administration of the LGPS. The Board had to be established by 1<sup>st</sup> April 2015 and is required to be operational by 1<sup>st</sup> August 2015. The Board's composition and terms of reference were approved by Council in February and its membership comprises two employer and two member representatives. Its main function is to assist the administering authority with the good governance of the scheme, ensuring the Fund's adherence to legislation, statutory codes of practice and guidance. The Board will meet annually and will submit an annual report on its work to the Council's Pensions Manager.

#### **Risk Management**

There are many factors that could have an adverse impact on achievement of the funding strategy and target funding levels. These can be categorised as administrative, management and investment risks. Some of the key potential risks are listed in a section of the Funding Strategy Statement (pages 55 - 56), together with comments on their materiality, on the procedures for monitoring them and on measures available to mitigate them. The risks listed there have been categorised in four main areas, i.e. financial, demographic, regulatory and governance risks.

The Pensions Investment Sub-Committee is responsible for the prudent and effective stewardship of the London Borough of Bromley Pension Fund. As part of this duty, the Sub-Committee oversees the monitoring and management of risk. The risk management process involves the identification, analysis, control and monitoring of risk. A key tool for the management of risk is the risk register. The register incorporates an assessment of likelihood and impact of risk events as well as control measures in place and an overall risk score. The risk register is kept under review by the Director of Finance and is presented to Members.

Officers operate within the financial procedures and control environment of the Administering Authority. These are regularly audited by internal and external audit.

#### **Management of Third Party Risk**

The Fund's investment managers and its custodian issue annual internal control documents. These documents identify internal processes and procedures and details of the audit testing done on them during the year. These provide comfort to the Fund that risk management and control policies and procedures are in place within these organisations. The Director of Finance analyses and reconciles information provided by the custodian to that of the investment manager.

The Pensions Investment Sub-Committee receives quarterly performance reports in which manager performance is reviewed. Any issues arising out of these reviews are raised at the Sub-Committee meeting. The Fund's independent investment adviser monitors the market and the activities of investment managers and informs officers if there are any concerns such as key changes of staff.

#### **Financial Performance**

The Council prepares accounts as at 31<sup>st</sup> March each year, which comply with the CIPFA Code of Practice on local authority accounting 2014/15 and the provisions of Chapter 6, Section 5 "Accounting and Reporting by Pension Funds". The Fund is a defined benefit scheme operated under the provisions of the Local Government Pension Scheme (LGPS) Regulations 2013 for the purpose of providing pension benefits for its employees. In addition to the provision of retirement pensions, the benefits include lump sum retirement grants and widows' pensions.

Day-to-day income and expenditure into and out of the Fund are recorded in the Pension Fund Revenue Account, which showed an overall surplus of £5.3m in 2014/15, which mainly comprised investment income. The Fund's investment assets appear in the Council's Annual Statement of Accounts and the total value of the Fund's net assets increased in 2014/15 from £628.3m as at 1<sup>st</sup> April 2014 to £745.4m as at 31<sup>st</sup> March 2015. The Pension Fund Accounts and Net Assets Statement, together with supporting notes, are attached (pages 35 - 49).

## Results of participation in National Fraud Initiative (NFI) exercises (data matches, overpayments identified, actions taken, etc).

As part of the National Fraud Initiative 2014 data matching exercise, the LB Bromley pension data was matched to other data such as the DWP deceased register and payroll data. No evidence of fraud was identified but there were 9 cases of overpayments in respect of pensioners who were deceased. The total amount involved was £3,353. The data matching exercise is run every two years; however, management has agreed to join the flexible data matching scheme offered by the National Fraud Team which matches pension data to the latest DWP deceased register. This was recently matched and the results referred to the Pension Manager for investigation.

In 2014/15, an annual internal audit was completed and the report concluded controls were in place and working well in the areas of:

- Payments were being made to the correct person according to source documentation.
- Controls were in place to ensure staff who have changes in hours are accurately adjusted on the Pension system.
- Pension Retirement Grants were paid at the correct level and after the retirement date.
- Adequate scheme funds were available to meet scheme commitments.
- Scheme assets were adequately monitored and reconciled.
- Payment of death grants have been made accurately and promptly.
- Life Certificates were regularly sent out and chased up to ensure payments were accurately made for pensioners abroad.
- Arrangements were in place to identify staff whose contributions surpass individual annual allowances.

As a result, a substantial assurance opinion was given.

#### Analysis of pension overpayments, recoveries and amounts written off.

During 2014/15 there were:-

- 41 overpayments to pensioners (25 in 2013/14)
- Total Sum £18,073.79 (£4,727.87 in 2013/14)
- Total Outstanding £335.44 (£1,258.71 in 2013/14)
- Included in the above is 1 write off (total £188.07) (2 in 2013/14 totalling £208.18)

In addition to the above there were a further 25 overpayments below £50 (20 in 2013/14) and, in such cases, the Council's policy is not to pursue.

This is the 2nd year this information has been required and, in future years, data will be built up to enable a 5-year analysis to be provided.

#### **Management Performance**

Liberata UK Ltd manage the general administration of the Local Government Pension Scheme for the London Borough of Bromley. Performance standards are used to monitor and improve performance. Performance is reported regularly to the Council and is published annually for the information of Scheme members.

Liberata's commitment to Scheme members is:

As administrators of the Bromley Fund, we aim to provide you with good quality service and to communicate effectively. Liberata aim to:

- Respond to e-mails and written enquiries within 10 working days of receipt 537 pieces of correspondence responded to in the last year, of which 99.81% were within the performance standard (99.50% in 2013/14)
- Process each stage of a transfer of pension rights (to or from the Fund) within 10 days of receiving the required information
   93.68% of 95 transfer-in quotations (98.25% in 2013/14) and 92.00% of 89 transfer-out quotations (96.54% in 2013/14) issued within the performance standard
- Process retirement grants (lump sums) within 10 working days of retirement, provided that Liberata have all the necessary information
   99.00% of 221 retirement grants paid within the performance standard (98.25% in 2013/14)
- Issue a benefit statement annually to all active and deferred members Statements issued to all active and deferred members in September
- Advise pensioners in April of the annual increase to their local government pension Pensions increase letters issued to all pensioners in April

#### Five-year analysis of the Fund's membership data.

Status	31/03/2015	31/03/2014	31/03/2013	31/03/2012	31/03/2011
	No.	No.	No.	No.	No.
Active Members	5,782	5,254	5,065	5,040	5,225
Pensioners - widow/dependant	700	706	705	705	706
- other	4,248	4,156	4,026	3,923	3,816
Deferred Pensioners	5,066	4,819	4,457	4,165	3,859
	15,796	14,935	14,253	13,833	13,606
Undecided Leavers	174	147	15	16	21
Frozen Refunds	632	610	608	603	608
Total Membership	16,602	15,692	14,876	14,452	14,235

## Administration costs (including fund management fees) – budget v outturn Actual costs of administering the Fund and its investments are compared to the original budget in the following table:

	2014/15 Budget £000	2014/15 Actual £000	2013/14 Budget £000	2013/14 Actual £000
Audit fee	20	21	20	21
Bank charges	30	40	30	26
Advice & other costs	120	90	120	120
Internal recharges	480	534	420	418
Total administration costs	650	685	590	585
Fund Management fees #	1,850	2,495	1,410	1,828
Total	2,500	3,180	2,000	2,413

Note:# The increase in fund management fees is due to the full-year effect of new mandates awarded in December 2012 and 2013.

#### Unit cost of administration per Fund member.

	2014/15	2013/14	2012/13	2011/12	2010/11
	£	£	£	£	£
Total administration costs (gross)	3,179,862	2,413,062	1,889,289	1,818,731	3,049,450
Fund Management fees	2,494,614	1,827,549	1,357,227	1,189,571	2,317,999
Total administration costs (net)	685,248	585,513	532,062	629,160	731,451
Cost per member:					
Net (excluding management fees)	£41.28	£37.31	£35.77	£43.53	£51.38
Gross (including management fees)	£191.53	£153.78	£127.00	£125.85	£214.22

#### Details of contributions received from each employer in the Fund.

A list of contributing employers and details of contributions received is given below. Summary details are provided in the notes to the Pension Fund Accounts (pages 39 and 42).

Contributions are required by statute to be paid into the Fund by the 19<sup>th</sup> day of the following month to that which they relate if paid by cheque or by 22nd if paid by bank transfer. The Pension Regulations allow the Council to charge interest on contributions that are not paid on time, but this power was not exercised in 2014/15.

Employer	Cont Employee	ributions 2014/ Employer	15 TOTAL	
	£	£	£	
LB Bromley (inc. community schools)	3,927,918	16,571,639	20,499,557	
Primary Schools/academies	44.000	50.050	04.400	
Alexandra Infants	14,069	50,059	64,128	
Alexandra Junior Balgowan Primary	9,671 24,762	41,264 102,387	50,935 127,149	
Biggin Hill Primary	17,626	74,466	92,092	
Bromley Trust Academy (academy from 1/9/14)	9,113	40,017	49,130	
Castlecombe Primary	15,673	65,595	81,268	
Chislehurst CE Primary (academy from 1/11/14)	4,013	18,625	22,638	
Crofton Infants	24,527	106,097	130,624	
Crofton Juniors	21,507	88,824	110,331	
Darrick Wood Infants	13,111	54,289	67,400	
Farnborough Primary	9,323	39,633	48,956	
Grays Farm Primary Green St Green Primary	22,373 24,095	94,279 98,757	116,652 122,852	
Harris Aspire	6,840	27,032	33,872	
Harris Crystal Palace	23,970	90,042	114,012	
Harris Kent House	16,335	68,566	84,901	
Harris Shortlands (academy from 1/9/14)	2,365	11,030	13,395	
Hayes Primary	29,568	125,090	154,658	
Highfield Infants	9,901	41,279	51,180	
Highfield Junior	10,270	43,037	53,307	
Hillside Primary	18,487	77,971	96,458	
Holy Innocents RC Primary	5,731	24,132	29,863	
Keston CE Primary (academy from 1/4/14)	8,273	35,456	43,729	
La Fontaine Academy (academy from 1/9/14)	3,515	7,906	11,421	
Leesons Primary (academy from 1/9/14)  Manor Oak Primary	9,787 11,053	40,521 46,620	50,308 57,673	
Midfield Primary (academy from 1/1/15)	7,096	30,224	37,320	
Parish Primary	27,361	95,606	122,967	
Perry Hall Primary	11,254	47,815	59,069	
Pickhurst Infants	15,305	65,024	80,329	
Pickhurst Junior	16,531	67,533	84,064	
Princes Plain Primary (academy from 1/1/15)	14,424	59,928	74,352	
Raglan Primary	20,493	87,809	108,302	
Scotts Park Primary (academy from 1/4/14)	13,078	56,733	69,811	
Stewart Fleming Primary	20,270	85,901	106,171	
St James RC Primary	6,169	24,835	31,004	
St John's CE Primary (academy from 1/4/14) St Joseph's Primary (academy from 1/12/14)	17,550	74,099	91,649	
St Mark's CE Primary (academy from 1/12/14)	2,576 8,043	11,118 35,543	13,694 43,586	
St Mary Cray Primary (academy from 1/11/14)	7,379	31,243	38,622	
St Mary's RC Primary	14,637	62,200	76,837	
St Peter & St Paul Primary (academy from 1/8/14)	8,311	35,567	43,878	
St Philomena's Primary (academy from 1/10/14)	5,211	22,317	27,528	
St Vincents RC Primary (academy from 1/10/14)	3,911	15,236	19,147	
Tubbenden Primary	29,933	126,605	156,538	
Valley Primary	28,729	116,395	145,124	
Warren Road Primary	31,438	126,699	158,137	
Secondary schools/academies				
Beaverwood	46,762	176,302	223,064	
Bishop Justus CE	57,630	226,196	283,826	
Bullers Wood Charles Darwin	58,378 36,869	234,169 135,687	292,547 172,556	
Coopers	59,447	208,593	268,040	
Darrick Wood	72,142	280,881	353,023	
Harris Beckenham	64,461	261,870	326,331	
Harris Bromley	64,891	253,893	318,784	
Hayes	32,418	132,087	164,505	
Kemnal Technology College	94,852	362,105	456,957	
Langley Park Boys	44,737	212,009	256,746	
Langley Park Girls	58,637	231,377	290,014	
Newstead Wood	40,810	158,416	199,226	
Ravens Wood	59,347	231,298	290,645	
St Olave's & St Saviour's	34,590	134,082	168,672	
The Priory The Payens bourne	79,184	298,484	377,668	
The Ravensbourne Special schools	54,994	203,256	258,250	
The Glebe Special School	38,332	156,117	194,449	
Other bodies	30,332	150,117	134,449	
Bromley & Orpington College	255,651	750,025	1,005,676	
Ravensbourne College	169,976	523,737	693,713	
Beckenham & Lewisham MIND	0	0	0	
Bromley MyTime	11,182	28,639	39,821	
Affinity Sutton	0	100,600	100,600	
Liberata UK	66,855	210,095	276,950	
GRAND TOTAL	6,105,720	24,872,961	30,978,681	

#### INVESTMENT POLICY AND PERFORMANCE REPORT

#### **Investment Principles**

In accordance with the requirements of regulation 12 of The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 ("the Regulations"), as amended, the Council has produced a Statement of Investment Principles (SIP). The SIP for 2014/15 was approved by the Pensions Investment Sub-Committee on 23<sup>rd</sup> September 2015. This is published on the Council's website (see pages 61 - 68).

#### **Investment Managers**

Investment of the Fund is governed by the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009, which define the categories of investments that may be used and set various limits to prevent over-concentration in single asset types or single investments. In practice, investment in all the principal classes of assets is permitted. Most of the Pensions Investment Sub-Committee's work relates to the monitoring of investment performance, which can have a critical impact on the value of the Fund's assets.

The Council currently employs five investment managers:

- Baillie Gifford & Company (initially appointed in December 1999 and still running a fixed income mandate as well as a Diversified Growth Fund (DGF) mandate from December 2012 and a global equities mandate from December 2013);
- Blackrock (appointed from December 2013 to manage a global equities mandate);
- Fidelity Pensions Management (originally appointed in April 1998, but now only running a fixed income mandate);
- MFS International (appointed from December 2013 to manage a global equities mandate); and
- Standard Life Investments (appointed to run a DGF mandate from December 2012).

It also employs an independent custodian, the Bank of New York Mellon, to hold the Fund's investments and perform related functions such as the collection of investment income and operation of bank accounts in various currencies. The Pensions Investment Sub-Committee is responsible for all these appointments.

The regulations require the performance of the investment managers to be reviewed at least once every three months. Quarterly meetings of the Sub-Committee are held for this purpose and each manager submits a report on his activities in the previous quarter. The Fund managers attend meetings as requested to present and discuss reports on performance. The Director of Finance presents a separate report on investment performance to each meeting, based on data prepared by the independent WM Company and including comments from the Fund's external advisers, AllenbridgeEpic.

The investment managers have to operate within the investment powers set out in the regulations and in accordance with their benchmarks. These determine the broad allocation of investments over different asset classes and the extent to which they can diverge from that allocation. Details are included in the Fund's Statement of Investment Principles (pages 61 - 68). The Pensions Investment Sub-Committee is responsible for determining and reviewing the asset allocation strategy of the Fund and this is reviewed on a regular basis. The asset allocation strategy agreed in 2006 (two balanced portfolios managed by Fidelity and Baillie Gifford with benchmarks based on a broad 80:20 ratio of equities to bonds) remained in place until the comprehensive strategy review that took place during 2011/12 (see below).

The regulations also require the authority to review periodically whether to retain their managers. The section on investment performance on pages 13 - 17 shows that the Fund has done very well in comparison with other local authority funds over all measured periods (out to 10 years), as a result of which, prior to 2011/12, it had been concluded that there was no reason to seek to terminate either of the current agreements. However, following relatively poor performance in 2011/12, a comprehensive strategy review was carried out, which concluded that, in view of ongoing world market problems, a change of direction was required. Consequently, the Sub-Committee agreed to maintain the high level 80%/20% split between growth seeking assets (representing the long-term return generating part of the Fund's assets) and protection assets (aimed at providing returns to match the future growth of the Fund's liabilities). The growth element would, however, comprise a 10% investment in Diversified Growth Funds (DGF - a completely new mandate) and a 70% allocation to global equities. The latter involved the elimination of our previous arbitrary regional weightings, which now provides new managers with greater flexibility to take advantage of investment opportunities in the world's stock markets, thus, in theory at least, improving long-term returns. A 20% protection element would remain in place for investment in corporate bonds and gilts. The first phase of the new strategy (an allocation of £50m (10% of the total Fund value at that time) to two Diversified Growth Fund (DGF) managers, Baillie Gifford and Standard Life) was implemented in December 2012. Phase 2 (the award of three separate global equities mandates - 70% (£440m) of the total Fund value at that time - to Baillie Gifford, Blackrock and MFS International) was implemented in December 2013. Phase 3 (the award of two/three separate fixed income mandates - 20% of the total Fund value) is still under discussion and is expected to be implemented in 2015/16.

Fees paid to the investment managers are charged to the Fund. In 2014/15, these were calculated on the following bases:

Baillie Gifford (global equities) - Base fee (quarterly) 01/04/14 to 31/12/14 0.50% of first £30m of Fund value (increased to 0.55% from 01/01/15), 0.40% of next £30m (increased to 0.45% from 01/01/15) and 0.35% of remainder (unchanged from 01/01/15).

Baillie Gifford (fixed income) - Base fee (quarterly) 0.25% of total Fund value.

Baillie Gifford (DGF) - Base fee (quarterly) 0.65% of total Fund value.

Blackrock (global equities) - Base fee (quarterly) 0.30% of total Fund value.

Fidelity (fixed income) - Base fee (quarterly) 0.35% of first £10m of Fund value, 0.30% of next £10m, 0.21% of next £30m and 0.18% of remainder.

MFS (global equities) - Base fee (quarterly) 0.60% of first £25m of Fund value, 0.45% of next £25m and 0.40% of remainder.

Standard Life (DGF) – Base fee (quarterly) 0.70% of total Fund value.

#### **Review of Investment Performance**

The WM Company provides an independent performance measurement service for the Fund and attends the Pensions Investment Sub-Committee once a year to present an annual report.

#### Performance data for 2014/15

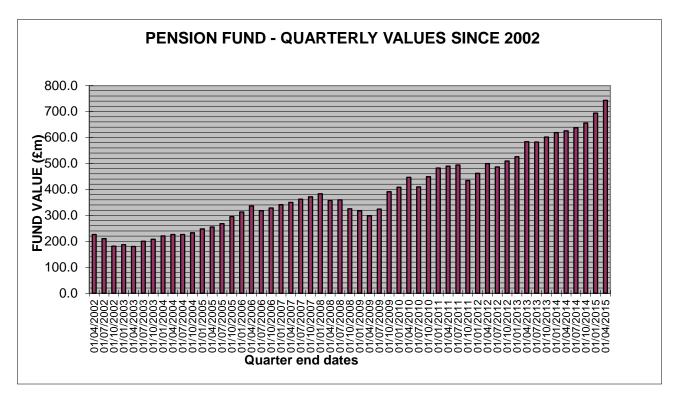
#### Fund Value

The total market value of the Fund has fluctuated considerably in the last few years. Since 2002, however, increases in the good years (most notably 2005/06, 2009/10, 2012/13 and 2014/15) have far exceeded decreases in the bad years (2002/03 and 2008/09). As a result, the total value of Fund investments has increased from £180.3m as at 31<sup>st</sup> March 2003 to

£745.4m as at  $31^{st}$  March 2015. In 2014/15, the value rose by 18.6% from £628.3m to £745.4m.

**MOVEMENTS IN PENSION FUND MARKET VALUE (NET ASSETS) SINCE 2002** 

											Standard		
Date		Bai	illie Giffo	rd		F	idelity		Blackrock	MFS	Life	CAAM	
	Balanced		Fixed	Global		Balanced	Fixed		Global	Global		LDI	_
	Mandate	DGF	Income	Equities	Total	Mandate	Income	Total	Equities	Equities	DGF	Investment	TOTAL
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
31/03/2002	113.3				113.3	112.9		112.9					226.2
31/03/2003	90.2				90.2	90.1		90.1					180.3
31/03/2004	113.1				113.1	112.9		112.9					226.0
31/03/2005	128.5				128.5	126.6		126.6					255.1
31/03/2006	172.2				172.2	164.1		164.1					336.3
31/03/2007	156.0				156.0	150.1		150.1				43.5	349.6
31/03/2008	162.0				162.0	151.3		151.3				44.0	357.3
31/03/2009	154.6				154.6	143.5		143.5					298.1
31/03/2010	235.5				235.5	210.9		210.9					446.4
31/03/2011	262.7				262.7	227.0		227.0					489.7
31/03/2012	269.9				269.9	229.6		229.6					499.5
31/03/2013#	315.6	26.5			342.1	215.7		215.7			26.1		583.9
31/03/2014@	15.1	26.8	45.2	207.8	294.9		58.4	58.4	122.1	123.1	27.0		625.5
30/06/2014		43.0	46.1	208.9	298.0		59.7	59.7	126.5	125.5	27.3		637.0
30/09/2014		43.8	48.1	213.3	305.2		61.5	61.5	131.6	129.5	28.1		655.9
31/12/2014		44.0	50.2	227.7	321.9		64.9	64.9	139.3	139.2	28.4		693.7
31/03/2015		45.5	51.6	248.2	345.3		66.6	66.6	150.5	150.8	29.7		742.9
# £50m Fidelity	equities sol	d in De	ec 2012 to	fund Star	ndard Li	fe and Bailli	e Gifford	DGF al	llocations.				
@ Assets sold I	y Fidelity (£	170m	) and Bail	lie Gifford	(£70m)	in Dec 2013	3 to fund I	MFS ar	nd Blackrock g	lobal equiti	es.		



#### Investment Performance

2014/15 was another good year for the London Borough of Bromley Pension Fund. An overall return of +18.5% was achieved compared to the benchmark return of +16.4% and the local authority universe average of 13.2% (overall ranking in the 5<sup>th</sup> percentile (the lowest rank being 100%)). For comparison, the rankings in recent years were 29% in 2013/14, 4% in 2012/13, 74% in 2011/12, 22% in 2010/11, 2% in 2009/10 (the second best in the whole local

authority universe), 33% in 2008/09, 5% in 2007/08, 100% in 2006/07 (equal worst in the whole local authority universe), 5% in 2005/06, 75% in 2004/05, 52% in 2003/04, 43% in 2002/03 and 12% in 2001/02.

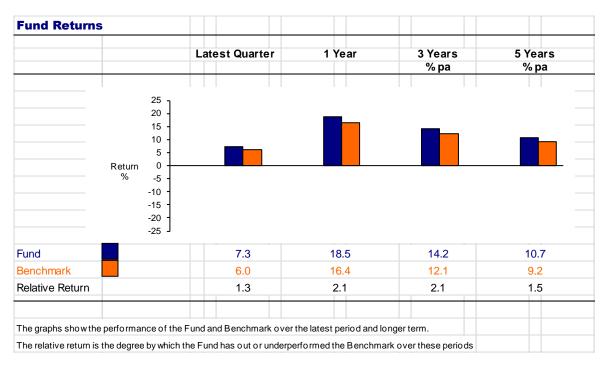
Since the implementation of Phase 2 (global equities) of the revised Investment Strategy in December 2013, the Fund has employed a total of five managers, all of which are measured against specific benchmarks and are given specific performance objectives, as follows:

Global equities – Baillie Gifford, Blackrock and MFS are all required to outperform the MSCI All Countries World Index.

Fixed income – Baillie Gifford are required to outperform 50% FTSE UK Gilts All Stocks/50% BAML Sterling Non-Gilts Index; Fidelity are required to outperform 50% iBoxx Gilts/50% iBoxx non-Gilts.

DGF – Baillie Gifford are required to achieve Base Rate + 3.5%; Standard Life are required to achieve 6 month Libor + 5%.

The WM Company measures their results against these benchmarks instead of against its local authority indices and averages. At total Fund level, however, it continues to use the local authority indices and averages and other comparisons with local authority averages may be highlighted from time to time to demonstrate, for example, whether the benchmark itself is producing good results. The following tables show total Fund performance and the performance returns of the individual managers in periods ended 31<sup>st</sup> March 2015.



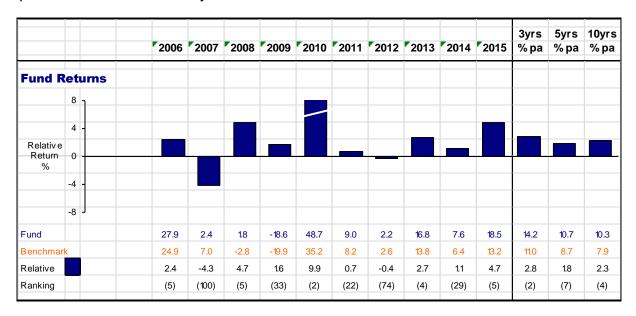
LONDON BOROUGH OF BROMLEY SUPN TOTAL COMBINED Periods to end March 2015									
								Poun	d Sterling
	Mkt Val (GBP 1000)	% of Fund	Latest Quarter	12 Months	3 Years	5 Years	10 Years	Since Inception	Incept. Date
M ulti Asset									
BAILLIE GIFFORD & CO	248,249	33.4	9.2	19.0	14.7	11.5	10.8	7.3	30/11/1999
LB OF BROMLEY BGIFFORD BM			7.6	19.0	13.0	9.5	9.0	6.3	
			1.5	0.0	1.6	1.8	1.7	0.9	
Bonds - Sterling									
FIDELITY INVESTMENT SERVICES LIMIT	66,614	9.0	2.9	14.2	13.5	9.7	9.9	7.1	30/4/1998
LB OF BROMLEY FIDELITY BM			2.8	13.9	11.2	8.8	8.2	6.2	
			0.1	0.3	2.1	0.8	1.5	0.8	
BAILLIE GIFFORD & CO	51,574	6.9	2.8	14.0				12.4	9/12/2013
LB of Bromley B Gifford Fixed Interest Ber			2.8	13.6				11.9	
·			0.0	0.3				0.5	
Structured Products									
BAILLIE GIFFORD & CO	45,464	6.1	3.2	8.0				6.6	6/12/2012
BANK OF ENGLAND BASE RATE +3.5%			1.0	4.0				4.0	
			2.2	3.8				2.5	
STANDARD LIFE	29,676	4.0	4.4	10.1				7.7	7/12/2012
GBP 6 MONTH LIBOR +5%			1.4	5.6				5.6	
			3.0	4.2				2.0	
Equity - World									
BLACKROCK	150,533	20.3	8.3	22.9				19.6	17/12/2013
M SCIAC WORLD GDR			7.6	19.0				16.8	
			0.7	3.3				2.4	
MFS	150,773	20.3	8.6	22.3				19.7	18/12/2013
M SCIAC WORLD NDR			7.5	18.4				16.0	
			1.1	3.3				3.2	
TOTAL FUND									
TOTAL COMBINED	742,883	100.0	7.3	18.5	14.2	10.7	10.3	9.7	31/12/1990
LB OF BROMLEY STRATEGIC BENCHM			6.0	16.4	12.1	9.2	8.7	9.2	
			1.2	1.8	1,9	1.4	1.5	0.4	

#### Medium and long-term performance data

As is shown in the table above, the Fund's medium and long-term returns have remained very strong. Long-term rankings to 31st March 2015 were in the 2nd percentile for three years, in the 7th percentile for five years and in the 4th percentile for ten years, all of which were very good and underlined the fact that the Fund's performance has been consistently strong over a long period. Whole Fund returns and rankings for individual years are shown in the following table:

Year	Whole		Local	Whole
	Fund	Benchmark	Authority	Fund
	Return	Return	average	Ranking
	%	%	%	
2014/15	18.5	16.4	13.2	5
2013/14	7.6	6.1	6.4	29
2012/13	16.8	14.0	13.8	4
3 year ave to 31/3/15	14.2	12.1	11.0	2
2011/12	2.2	2.0	2.6	74
2010/11	9.0	8.0	8.2	22
5 year ave to 31/3/15	10.7	9.2	8.7	7
2009/10	48.7	41.0	35.2	2
2008/09	-18.6	-19.1	-19.9	33
2007/08	1.8	-0.6	-2.8	5
2006/07	2.4	5.2	7.0	100
2005/06	27.9	24.9	24.9	5
10 year ave to 31/3/15	10.3	9.2	7.9	4

The graph below shows total Fund performance to 31<sup>st</sup> March 2015 over 1, 3, 5 and 10 years compared to the local authority universe.



#### **Custodial arrangements**

The Fund uses the Bank of New York (BNY) Mellon as custodian of the cash and securities deposited for safe custody, including stocks, shares, bonds, notes, coupons, certificates of deposit or commercial paper, whether in certificated, uncertificated, registered or bearer form. BNY also effect settlements and other transfers and arranges for the collection of dividends and other receipts.

#### **FUND ADMINISTRATION REPORT**

#### **Pension Fund Governance Policy and Compliance Statement**

In accordance with regulation 73A of the Local Government Pension Scheme Regulations 1997, the Council has produced a Pension Fund Governance Policy Statement. This is attached at pages 29-30. In June 2007, the regulations were amended to require administering authorities to report the extent of compliance against a set of best practice principles published by the government. This Governance Compliance Statement was reported to the General Purposes and Licensing Committee in July 2008 and is attached at pages 31-34.

#### **Fund Administration**

Liberata UK Ltd manage the general administration of the Local Government Pension Scheme for the London Borough of Bromley. Details of their performance against standards are shown in the Management and Financial Report above.

Details of administration costs, including investment management fees, adviser fees and fees paid to Liberata are shown on pages 9 and 10 and in the supporting notes to the Pension Fund accounts (page 43).

#### Liberata UK Ltd

As administrators of the Fund, Liberata aim to provide Members with good quality service and to communicate effectively. They undertake the administration of the LGPS Regulations and associated legislation for over 15,000 Fund members, including LB Bromley staff, non-teaching staff employed by LB Bromley, Affinity Sutton (formerly Broomleigh Housing Association), Bromley MyTime, Liberata UK, Bromley & Lewisham MIND, the Council's colleges (Bromley & Orpington and Ravensbourne), academies and elected Members of the Council.

#### Administrator functions include:

- Provision of retirement benefits, life cover and dependants' benefits for current and former staff and their dependants.
- Maintenance of member pension records via interface from the Council payroll.
- Implementation of changes in the regulations affecting benefit (or potential benefit) entitlements and keeping members informed of their options.
- Provision of illustrations for transfer of members' previous pension benefits into the Fund and, where appropriate, affecting the transfer.
- Provision, on request, of illustrations of the benefits of paying additional contributions.
- Provision of details of preserved entitlements for early leavers and transfers out and payment as necessary.
- Provision of forecasts of redundancy and early retirement benefits and payment as necessary.
- Calculation and recovery of employer costs associated with the capital impact on the Fund of early payment of benefits including one-off payments.
- Operation of special provisions of the LGPS relating to elected Members who have opted to join the Fund.
- Provision of data to the Council's actuary for the annual IAS19 exercise and for triennial full valuations of the Fund.
- Submission of statutory returns to government bodies as required.
- Maintenance of Pensions IT system, with updated versions and revisions to tables as advised by the actuary or the Government's Actuary Department.

 Advice and assistance on pension issues where members' employment is being transferred to a contractor under TUPE. Arranging terms for admission agreements to the Fund for new employers.

#### Key activity in 2014/15 included:

- NFI exercise for deceased members and re-employed pensioners.
- Introduction of new scheme structure and processes from April 2014 and new design for all documentation in relation to the changes.
- Implementation of end of year template for all employers and external payroll users.
- Submission to the actuary of various TUPE data for possible admission body membership.
- Reconciliation of all transfer in/out payments and retirement grants and death grants for 2014/15 completed.

#### **Enquiries and Complaints**

In order to protect Members' interests, the Council is required by the LGPS regulations to set up a two-stage appeal procedure. Full details of these can be obtained from the Liberata Pensions Team (contact details shown below). In addition to the internal dispute process, Members also have access to a number of external advisers or regulators who are there to assist with pension matters.

#### **Contacts for further information**

**Liberata UK Ltd**, Tel: 020 8603 3429

PO Box 1598, E-mail: pensions@bromley.gov.uk

Croydon, Website: www.liberata.com

Surrey, CR0 0ZW

London Borough of Bromley, Tel: 020 8464 3333

Director of Finance, Website: www.bromley.gov.uk

Civic Centre, Stockwell Close,

Bromley, Kent, BR1 3UH

**Pension Tracing Service** (for ex-members no longer in touch with former employers)

The Pension Service, Tel: 0845 600 2537

The Pension Service 9, Mail Handling Site A, Wolverhampton, WV98 1LU

The Pensions Advisory Service (if problems can not be resolved with pension schemes)

11 Belgrave Road, Tel: 0300 123 1047

London, Website: www.pensionadvisoryservice.org.uk

SW1V 1RB

#### **Pensions Ombudsman**

Tel: 020 7630 2200 Website: www.pensions-ombudsman.org.uk

#### **Self-Service Pensions**

Members of the Fund can access their own pension records online, through the Altair Member Self Service (MSS). This service allows Members to view their own records and

carry out their own pension benefits calculations, including deferred benefits, pension predictions, lump sum commutation options and redundancy estimates. Members also have the option of updating their Expression of Wish records (by downloading and submitting a signed form) and personal details such as change of address or name. An activation key to access the Altair Member Self Service function can be requested by accessing <a href="https://bromleypensionsonline.bromley.gov.uk">https://bromleypensionsonline.bromley.gov.uk</a> and a key and details of how to use MSS will be sent direct to the member.

#### The Fund's Internal Dispute Resolution Procedure.

Members are initially encouraged to contact Liberata UK if they are not sure which benefits they are entitled to or if they have a problem with their benefits. Many problems are resolved informally in this way before they escalate.

If, however, Members are not satisfied with anything relating to their membership of the Fund, their pension benefits or decisions taken that affect them (or their dependants), they have the right to ask for a review under the formal complaint procedure. This procedure is called the Internal Dispute Resolution Procedure (IDRP).

#### The IDRP has two stages:

Stage 1: the complaint should be made formally, in writing, within 6 months of the date of notification of the decision against which the member wishes to complain. A person nominated by the employer will review the decision and inform the complainant in writing within 3 months of the date on which the complaint was logged.

Stage 2: the member can ask for a 2<sup>nd</sup> look at the complaint (by a person not involved in the 1<sup>st</sup> stage decision) if he/she is not satisfied with the 1<sup>st</sup> stage decision or if the 1<sup>st</sup> stage decision has not been made within 3 months of the date on which it was logged.

If the complainant is still unhappy with the decision after the 2<sup>nd</sup> stage, he/she can take the case to the Pensions Ombudsman, provided this is within 3 years of the original decision or problem.

There were no formal complaints raised through the IDRP in 2014/15.

#### **Membership of Bodies**

The Fund is a member of the following bodies:

Local Government Pensions Committee – provides technical advice, guides, communications and training on the Local Government Pension Scheme.

National Association of Pension Funds – the voice of workplace pensions in the UK. Spreads best practice among members, challenges regulation and promotes policies that add value. Also provides technical advice, guides, communications and training.

#### **ACTUARIAL REPORT**

The regulations require an actuarial valuation of the Fund's assets and liabilities every three years and the Pensions Investment Sub-Committee is responsible for considering the actuary's report. In the report on the most recent valuation as at 31st March 2013, the Fund's actuary, Mercer Ltd, determined the level of employers' contributions for the three years 2014/15 to 2016/17. Employers' contributions have to provide both for the ongoing cost of pensions in respect of employees' future service and for the eventual elimination of the shortfall in respect of past service. Contribution rates for the years 2011/12 to 2013/14 were set by the Council's previous actuary, Barnett Waddingham, in the 2010 valuation. The next full valuation of the Fund (as at 31<sup>st</sup> March 2016) will be carried out during 2016/17.

In the 2013 valuation, the actuary found that the value of the Fund's assets represented 82% of the value of its liabilities, down from 84% in 2010. The actuarially assessed position at 31 March 2013 is summarised in the table below.

Valuation	31 March 2010	31 March 2013	% change
	£m	£m	%
Liabilities	511	712	+39.3
Assets	429	584	+36.1
Shortfall	82	128	+56.1
Funding level	84%	82%	-2.0

The key actuarial assumptions as at 31st March 2010 and 2013 are shown below:

Financial Assumptions	2010	2013
Future investment returns	% p.a.	% p.a.
Discount Rate (future service)	7.2	5.6
Pay increases – long term	5.0	4.1
Pay increases – short term (3 years)	n/a	1.0
General inflation	3.5	2.6
Pension increases	3.0	2.6

In the 2010 Valuation, the employer contribution rate in respect of future service with effect from 1<sup>st</sup> April 2011 to 31<sup>st</sup> March 2014 was set at 14.7% for all London Borough of Bromley employees. The 2013 Valuation increased this to 15.3% for the three years 1<sup>st</sup> April 2014 to 31<sup>st</sup> March 2017. In addition to contributions in respect of Fund members, the Council is also required to make contributions to eliminate the Fund deficit. These were fixed in the 2010 valuation at £5.5m in 2011/12, £5.8m in 2012/13 and £6.1m in 2013/14 with the aim of recovering the deficit over a period of 12 years. The 2013 Valuation set these at £5.9m per annum in 2014/15, 2015/16 and 2016/17 with the aim of recovering the deficit over a period of 15 years.

The 2013 valuation report also contained contribution rates for the other employers in the Fund, including Bromley & Orpington and Ravensbourne Colleges, Affinity Sutton (Broomleigh Housing Association), Liberata UK and Bromley MyTime, as well as for schools. Separate contribution rates were also set for those schools that had adopted academy status. A deficit recovery period of no more than 15 years was set for all these employers, in line with the period set for the Council. The Contribution Schedule set by the actuary is shown on pages 26 - 28.

The Fund income from employer contributions by the Council has increased steadily over the years, principally because there has been a funding shortfall in the Fund since the early

nineties. Since then, a programme of annual increases in employer contributions has been implemented with the aim of eliminating the shortfall over an extended period. For a variety of reasons, however, the shortfall has persisted and, in common with all defined benefit schemes, both public and private, there has been a sharp deterioration since the turn of the century as the result of adverse market conditions and improved longevity. The Fund's current strategy is to achieve a funding level of 100% by 2028, but this will be reassessed in the next full valuation (as at 31<sup>st</sup> March 2016), the results of which will be known towards the end of 2016/17.

The latest Fund valuation report (as at 31<sup>st</sup> March 2013) can be found at <a href="http://www.bromley.gov.uk/downloads/file/2097/pension\_fund\_actuarial\_valuation\_report\_31\_march\_2013">http://www.bromley.gov.uk/downloads/file/2097/pension\_fund\_actuarial\_valuation\_report\_31\_march\_2013</a>. No interim valuations were carried out between that date and the previous full valuation as at 31<sup>st</sup> March 2010.

The actuary's Summary Funding Statement and Rates and Adjustments certificate are attached at pages 23 - 24 and 25 - 28 respectively.

# LONDON BOROUGH OF BROMLEY PENSION FUND ACTUARIAL VALUATION 31 MARCH 2013 – PAST SERVICE FUNDING POSITION (Sections 2.1, 2.2 and 2.3 of the Funding Report of the Actuarial Valuation as at 31 March 2013)

#### Section 2. Key results of the funding assessment

#### 2.1 Past service funding position

The table below compares the assets and liabilities of the Fund at 31 March 2013. Figures are also shown for the last valuation as at 31 March 2010 for comparison.

	£m			
	31 March 2013	31 March 2010		
Total assets	584	429*		
Liabilities:				
Active members	237	195		
Deferred pensioners	131	70		
Pensioners	344	246		
Total liabilities	712	511		
Past service surplus /	(128)	(81)		
(shortfall)	. ,	. ,		
Funding level	82%	84%		

<sup>\*</sup>smoothed asset value at 31 March 2010

The table shows that at 31 March 2013 there was a shortfall of £128m. An alternative way of expressing the position is that the Fund's assets were sufficient to cover 82% of its liabilities – this percentage is known as the funding level of the Fund.

At the previous valuation at 31 March 2010 the shortfall was £81m, equivalent to a funding level of 84%.

The liability value at 31 March 2013 shown in the table is known as the Fund's "funding target". The funding target is calculated using assumptions that the Administering Authority has determined are appropriate, having consulted with the actuary, and are also set out in the Administering Authority's Funding Strategy Statement (FSS).

#### 2.2 Normal Contribution Rate

The valuation looks at the normal employer contribution rate required to cover the cost of the benefits (including death benefits and expenses) that will be built up over the year after the valuation date (the "Common Contribution Rate"). The table below gives a breakdown of the Common Contribution Rate at 31 March 2013 and also shows the corresponding rate at 31 March 2010 for comparison.

	% of pensionable pay	
	31 March 2013	31 March 2010
Normal contribution rate for retirement and death benefits	21.2	21.3
Allowance for administrative expenses	0.7	0.0
Total normal contribution rate	21.9	21.3
Average member contribution rate	6.6	6.6
Common Contribution rate	15.3	14.7

The benefits earned under the LGPS changed with effect from 1 April 2014, and the Common Contribution Rate at 31 March 2013 allowed for these changes. Active members pay contributions to the Fund as a condition of membership in line with the rates required under the governing Regulations.

#### 2.3 Correcting the shortfall

The funding objective as set out in the FSS is to achieve and maintain a funding level of 100% of liabilities (the Funding Target). In line with the FSS, where a shortfall exists at the effective date of the valuation a deficit recovery plan will be put in place which requires additional contributions to correct the shortfall (or contribution reductions to refund any surplus). The maximum deficit recovery period for the Fund has been set as 15 years.

In practice, each employer's position is assessed separately. The Schedule to the Rates and Adjustments Certificate (see pages 26 - 28) sets out the contributions for each employer over the three year period to 31 March 2017. The individual rates take into account the differing circumstances of each employer or employer group and the funding plan, as laid down in the FSS. Contribution requirements for the period from 1 April 2017 onwards will be revised as part of the next actuarial valuation as at 31 March 2016 and will be confirmed in the Rates and Adjustments Certificate and Schedule accompanying that valuation report.

#### LONDON BOROUGH OF BROMLEY PENSION FUND ACTUARIAL VALUATION 31 MARCH 2013 – RATES AND ADJUSTMENTS CERTIFICATE ISSUED IN ACCORDANCE WITH REGULATION 36 OF THE ADMINISTRATION REGULATIONS

(Appendix G of the Funding Report of the Actuarial Valuation as at 31 March 2013)

#### **Primary Contribution Requirements**

I hereby certify that, in my opinion, the common rate of employers' contributions payable in each year of the period of three years beginning 1 April 2014 should be at the rate of 15.3 per cent of Pensionable Pay.

I hereby certify that, in my opinion, the amount of the employers' contributions payable in each year of the period of three years beginning with 1 April 2014, as set out above, should be individually adjusted as set out in the attached schedule. Contributions will be payable monthly in arrears with each payment normally being due by the 19th of the following month (or the 22nd if paid electronically) unless otherwise noted in the schedule or in a separate agreement with an individual employer, and the contributions in the attached schedule take account of any such agreements.

#### **Further Adjustments**

A further individual adjustment shall be applied in respect of each non-ill health early retirement occurring in the period of three years covered by this certificate. This further individual adjustment will be calculated in accordance with methods agreed from time to time between the Fund's actuary and the Administering Authority.

The contributions set out in the attached schedule represent the minimum contribution which may be paid by each employer in total over the 3 years covered by the certificate. Additional contributions or a different pattern of contributions may be paid if requested by the employer concerned at the sole discretion of the Administering Authority as agreed with the Actuary. The total contributions payable by each employer will be subject to a minimum of zero.

The individual employer contributions may be varied as agreed by the Actuary and Administering Authority to reflect any changes in contribution requirements as a result of any benefit costs being insured with a third party or parties including where the third party or parties participate in the Fund.

In cases where an element of an existing Scheme employer's deficit is transferred to a new employer on its inception, the Scheme employer's deficit recovery contributions, as shown on the schedule to this Certificate, may be reallocated between the Scheme employer and the new employer to reflect this, on advice of the Actuary and as agreed with the Administering Authority so that the total payments remain the same overall.

#### Regulation 36(8)

No allowance for non-ill health early retirements has been made in determining the results of the valuation, on the basis that the costs arising will be met by additional contributions. Allowance for ill health retirements has been included in each employer's contribution rate, on the basis of the method and assumptions set out in the report.

lan Kirk Fellow of the Institute and Faculty of Actuaries 31<sup>st</sup> March 2014

# <sup>3</sup>age 72

## Schedule to the Rates and Adjustment Certificate dated 31 March 2014

	2014/15		2015/16		2016/17		
Employers	Individual Adjustment %	Total Contribution Rate %	Individual Adjustment %	Total Contribution Rate %	Individual Adjustment %	Total Contribution Rate %	
London Borough of Bromley (Council only)	£5,899,800	15.3% plus £5,899,800	£5,899,800	15.3% plus £5,899,800	£5,899,800	15.3% plus £5,899,800	
London Borough of Bromley (Schools only)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Bromley College and Orpington College	4.0%	19.3%	4.0%	19.3%	4.0%	19.3%	
Affinity Sutton	£100,600	£100,600	£104,700	£104,700	£109,000	£109,000	
Ravensbourne College	7.8%	23.1%	7.8%	23.1%	7.8%	23.1%	
St Olave's School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Bromley Mytime	4.0%	19.3%	4.0%	19.3%	4.0%	19.3%	
Liberata UK Ltd	4.4%	19.7%	4.4%	19.7%	4.4%	19.7%	
Kemnal Technology College	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Darrick Wood Secondary	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Beaverwood School	9.4%	24.7%	9.4%	24.7%	9.4%	24.7%	
Bishop Justus	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Coopers Technology College	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Bullers Wood School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Charles Darwin School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Hayes Secondary School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Langley Park Boys School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Newstead Wood School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Ravens Wood School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Ravensbourne School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Langley Park Girls School	11.4%	26.7%	11.4%	26.7%	11.4%	26.7%	
Hayes Primary School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Warren Road Primary School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Balgowan Primary School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Biggin Hill Primary School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Darrick Wood Infant School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	
Green Street Green Primary	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%	

	2014/15		2015/16		2016/17	
	Individual	Total	Individual	Total	Individual	Total
	Adjustment	Contribution Rate	Adjustment	Contribution Rate	Adjustment	Contribution Rate
Employers	%	%	%	%	%	%
Pickhurst Infant School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Pickhurst Junior School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Stewart Fleming School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Valley Primary School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Crofton Junior School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Harris Academy Bromley	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Harris Academy Beckenham	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Tubbenden Primary School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
St. James' RC	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
The Priory	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Hillside Primary School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Crofton Infants School	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Highfield Infants' School (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Alexandra Junior School (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Parish C of E Primary School (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Raglan Primary School (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Harris Academy Crystal Palace (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Highfield Junior School (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Harris Academy Kent House (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Farnborough Primary School (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Perry Hall Primary School (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Manor Oak Primary School (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Alexandra Infants School (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Castlecombe Primary (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
St John's Academy (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Scott's Park Primary (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Keston Primary (see note 2)	9.0%	24.3%	9.0%	24.3%	9.0%	24.3%
Churchill Cleaning Services (Harris Academy Bromley) (see note 2)	8.9%	24.2%	8.9%	24.2%	8.9%	24.2%
Churchill Cleaning Services (Harris Academy Beckenham) (see note 2)	7.8%	23.1%	7.8%	23.1%	7.8%	23.1%

	20	14/15	20	15/16	201	6/17
	Individual	Total	Individual	Total	Individual	Total
	Adjustment	Contribution Rate	Adjustment	Contribution Rate	Adjustment	Contribution Rate
Employers	%	%	%	%	%	%
Birkin Services (Bullers Wood School) (see note 2)	8.7%	24.0%	8.7%	24.0%	8.7%	24.0%

# Notes:

- The percentages shown are percentages of pensionable pay and apply to all members.
   These employers were admitted to the Fund after 31 March 2013.

# LONDON BOROUGH OF BROMLEY PENSION FUND GOVERNANCE POLICY STATEMENT

- 1. This statement has been published in accordance with regulation 55 of the Local Government Pension Scheme Regulations 2013.
- 2. It was published after consultation with the other employers in the Fund, namely Bromley & Orpington College, Ravensbourne College, Affinity Sutton (Broomleigh Housing Association), Bromley Mytime and Bromley & Lewisham MIND. The Council also consulted its employees through their departmental representatives and trade unions.
- 3. Before publishing the statement, the Council took into account guidance issued by the CIPFA Pensions Panel under the title "Local Government Pension Scheme: Pension Fund Decision Making Guidance Notes (2006)".
- 4. Under Schedule 1, paragraph H1 of The Local Authorities (Functions and Responsibilities) (England) Regulations 2000 (SI 2000 No. 2853), functions relating to local government pensions are not to be the responsibility of an authority's Executive.
- 5. The Council has made the following arrangements for delegation of its functions relating to pensions:
  - (a) Overall responsibility for administration of the Local Government Pension Scheme has been delegated to the General Purposes and Licensing Committee.
  - (b) Responsibility for the following functions has been delegated to the Pensions Investment Sub-Committee, which is a sub-committee of the General Purposes and Licensing Committee:
    - (i) Monitoring the financial position of the Pension Fund, including consideration of the triennial actuarial valuations.
    - (ii) Investment of the Pension Fund, including the appointment of investment managers.
    - (iii) Management of the Council's additional voluntary contributions (AVC) scheme.
  - (c) Responsibility for day-to-day administration has been delegated to the Director of Finance. He has issued operational guidelines for internal use by staff, including staff employed by Liberata Pensions, for reference in determining the day-to-day issues that have been delegated to him.
- 6. The General Purposes and Licensing Committee normally meets six times a year. Its membership comprises 15 elected councillors, with its political make-up determined according to proportionality rules.
- 7. The Pensions Investment Sub-Committee normally meets four times a year. Its primary function is to review the investment performance of the Fund's external investment managers. Its membership comprises seven elected councillors, with its political makeup determined in accordance with proportionality rules, and one non-voting representative of the Council's employees.
- 8. Neither the General Purposes and Licensing Committee nor the Pensions Investment Sub-Committee includes any representatives of the other Fund employers. The Council does not believe that it would be practicable for these employers to be represented on

either committee, as this would result in an inappropriate balance of committee membership given that a large proportion of the Fund's members are the financial responsibility of the Council.

9. In addition to both the General Purposes and Licensing Committee and the Pensions Investment Sub-Committee, a Local Pension Board (hereinafter referred to as 'the Board') has been established to meet the requirements of The Local Government Pension Scheme Regulations 2013 (as amended). The role of the Local Pension Board is to "assist" administering authorities to secure compliance with the LGPS regulations and other legal and regulatory requirements, and generally to ensure the efficient and effective governance and administration of the LGPS.

The Board is not a Local Authority committee, but has been established by Council. It may only operate within its Terms of Reference. A full copy of the Terms of Reference is available on request and a summary of the key points can be found below:

- The Board must comprise of an equal number of Employer and Member Representatives, with no fewer than two of each;
- Member Representatives are formally appointed by the General Purposes and Licensing Committee. Employer Representatives are formally appointed by full Council on the recommendation of the General Purposes and Licensing Committee;
- The Board must meet officially on an annual basis, further ad hoc meetings may be convened as and when required;
- The Board's role is to oversee and it is not a decision making body with regard to the management of the Pension Fund;
- No independent Chairman will be appointed to the Board. Instead, Employer and Member representatives will rotate the chairing of meetings on an annual basis.

In the event of a vote, Board members have one vote per member. However, it is anticipated that the Board will reach a consensus where possible.

#### **GOVERNANCE COMPLIANCE STATEMENT**

The objective of the Governance Compliance Statement is to make the administration and stewardship of the scheme more transparent and accountable to our stakeholders.

# Principle A - Structure

a)	The management of the administration of benefits and strategic management of fund assets clearly rests with the main committee established by the appointing council.	Fully Compliant
b)	That representatives of participating LGPS employers, admitted bodies and scheme members (including pensioner and deferred members) are members of either the main or secondary committee established to underpin the work of the main committee.	Partly compliant
c)	That where a secondary committee or panel has been established, the structure ensures effective communication across both levels.	Partly compliant
d)	That where a secondary committee or panel has been established, at least one seat on the main committee is allocated for a member from the secondary committee or panel.	Partly compliant

\* Please use this space to explain the reason for non-compliance (regulation 73A(1)(c)/1997 Regulations)

Neither the General Purposes and Licensing Committee nor the Pensions Investment Sub-Committee includes any representatives of the other Fund employers. The Council does not believe that it would be practicable for these employers to be represented on either committee, as this would result in an inappropriate balance of committee membership given that a large proportion of the Fund's members are the financial responsibility of the Council. This matter will be kept under review. There is a non-voting representative of the Council's employees on the Pensions Investment Sub-Committee and there are also two employer representatives and two member representatives on the Local Pension Board.

# Principle B – Representation

a)	That all key stakeholders are afforded the opportunity to be represented within the main or secondary committee structure. These include :-	Partly compliant
	i) employing authorities (including non-scheme employers, e.g, admitted bodies); ii) scheme members (including deferred and pensioner scheme members), iii) independent professional observers, and iv) expert advisors (on an ad-hoc basis).	

b)	That where lay members sit on a main or secondary	Fully compliant
	committee, they are treated equally in terms of access to papers and meetings, training and are given full opportunity	
	to contribute to the decision making process, with or without voting rights.	

Please use this space to explain the reason for non-compliance (regulation 73A(1)(c)/1997 Regulations)

The Pensions Investment Sub Committee includes an employee representative as part of its membership and the Local Pension Board membership comprises two employer representatives and two member representatives.

Please use this space if you wish to add anything to explain or expand on the ratings given above :-

The employee representative on the Pensions Investment Sub Committee receives all non-exempt papers and can attend Sub-Committee meetings other than for exempt matters. Equal access is given to training and he also has a full opportunity to contribute to the decision making process but without voting rights.

# Principle C – Selection and role of lay members

a)	That committee or panel members are made fully aware of the status, role and function they are required to perform	
	on either a main or secondary committee	

# Principle D - Voting

á	a)	The policy of individual administering authorities on voting Fully compliant		
		rights is clear and transparent, including the justification for		
		not extending voting rights to each body or group represented on main LGPS committees.		
		represented on main Len & committees.		

Please use this space if you wish to add anything to explain or expand on the ratings given above :-

Before publishing the statement, the Council took into account guidance issued by the CIPFA Pensions Panel under the title "Local Government Pension Scheme: Pension Fund Decision Making – Guidance Notes (2006)".

# Principle E – Training, Facility time, Expenses

a	a)	That, in relation to the way in which statutory and related	Fully compliant
		decisions are taken by the administering authority, there	
		is a clear policy on training, facility time and	
reimbursement of expenses in respect of members		reimbursement of expenses in respect of members	
		involved in the decision-making process.	
k	o)	That where such a policy exists, it applies equally to all	Fully compliant

members of committees, sub-committees, advisory	
panels or any other form of secondary forum.	

Please use this space if you wish to add anything to explain or expand on the ratings given above :-

The policy is to ensure that there is regular and comprehensive access to training. An inhouse training session for Councillors was held in July 2014 and another one is planned for September 2015. In addition, three Members of the Pensions Investment Sub-Committee attended an external training event in October 2014.

# Principle F – Meetings (frequency/quorum)

a)	That an administering authority's main committee or committees meet at least quarterly.	Fully compliant
b)	That an administering authority's secondary committee or panel meet at least twice a year and is synchronised with the dates when the main committee sits.	Not applicable
c)	That administering authorities who do not include lay members in their formal governance arrangements, provide a forum outside of those arrangements by which the interests of key stakeholders can be represented	Partly compliant

<sup>\*</sup> Please use this space to explain the reason for non-compliance (regulation 73A(1)(c)/1997 Regulations)

As stated, an employee representative is currently a member of the Pensions Investment Sub-Committee. Presentations are made to the employee forum where opportunities exist for the representation of interests and issues.

Please use this space if you wish to add anything to explain or expand on the ratings given above :-

The General Purposes and Licensing Committee meets six times per year plus any special meetings.

The Pensions Investment Sub Committee meets four times per annum plus any special meetings.

# Principle G - Access

a	a)	That, subject to any rules in the Council's constitution, all	Fully compliant
		members of main and secondary committees or panels	
		have equal access to committee papers, documents and	
		advice that fall to be considered at meetings of the main	
		committee.	

Please use this space if you wish to add anything to explain or expand on the ratings given

above :-	
Equal access is given.	

# Principle H - Scope

a)	That administering authorities have taken steps to bring	Fully compliant
	wider scheme issues within the scope of their	
	governance arrangements	

Please use this space if you wish to add anything to explain or expand on the ratings given above :-

Wider scheme issues are also part of the Council's governance arrangements.

# Principle I – Publicity

a) That administering authorities have published details of Fully compliant	
their governance arrangements in such a way that stakeholders with an interest in the way in which the scheme is governed, can express an interest in wanting to be part of those arrangements.	

#### FUND ACCOUNT AND NET ASSETS STATEMENT

Regulation 34(1)(f) requires an administering authority to prepare a Pension Fund account and net assets statement with supporting notes and disclosures prepared in accordance with proper practice. These statements must be included in this annual report and must be drawn up in accordance with the Code of Practice on Local Authority Accounting issued by CIPFA.

The accounts have to be accompanied by a statement of responsibilities signed by the Director of Financeand by the independent auditor's report. These can be found on pages 36 and 37. The Fund Account and Net Assets Statement are on page 38, supporting notes are on pages 39 to 48 and details of the Pension Fund Revenue Account are on page 49.

During 2014/15, the total net assets of the Fund rose from £628.3m to £745.4m. The Pension Fund Revenue Account showed a surplus for the year of £5.3m (excluding changes in market value) and total Fund membership numbers increased in the year from 14,935 to 15,796.

#### STATEMENT OF RESPONSIBILITIES

#### The Authority's Responsibilities

The Authority is required:

- \* to make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Authority, that officer is the Director of Finance;
- \* to manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets; and
- \* to approve the Statement of Accounts.

#### The Director of Finance's Responsibilities

The Director of Finance is responsible for the preparation of the Fund's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC *Code of Practice on Local Authority Accounting in the United Kingdom* (the Code).

In preparing this Statement of Accounts, the Director of Finance has:

- \* selected suitable accounting policies and then applied them consistently;
- \* made judgements and estimates that were reasonable and prudent; and
- \* complied with the Code of Practice.

The Director of Finance has also:

- \* kept proper accounting records which were up to date;
- \* taken reasonable steps for the prevention and detection of fraud and other irregularities.

#### Director of Finance

I certify that the Pension Fund accounts set out on pages 38 - 48 of the Pension Fund Annual Report present fairly the financial position of the Authority as at 31st March 2015 and its income and expenditure for the year ended 31<sup>st</sup> March 2015.

Peter Turner	
Director of Finance	
Dated	

The maintenance and integrity of the London Borough of Bromley website is the responsibility of senior officers. Uncertainty regarding legal requirements is compounded as information published on the internet is accessible in many countries with different legal requirements relating to the preparation and dissemination of financial statements.

# Independent auditors' statement to the Members of the London Borough of Bromley (the "Authority") on the Pension Fund financial statements Statement on the financial statements

#### **Our opinion**

In our opinion, London Borough of Bromley's pension fund financial statements (the "financial statements"):

are consistent with the pension fund accounts included within the Statement of Accounts of the London Borough of Bromley for the year ended 31 March 2015; and

have been properly prepared in accordance with the requirements of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15.

#### What we have examined

The financial statements comprise:

the Net Assets Statement as at 31 March 2015;

the Fund Account for the year then ended; and

the notes to the financial statements, which include a summary of significant accounting policies and other explanatory information.

The financial reporting framework that has been applied in the preparation of the financial statements is the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15.

# Responsibilities for the financial statements and our examination

#### Our responsibilities and those of the Director of Finance

As explained more fully in the Statement of Responsibilities, the Director of Finance is responsible for the preparation of the financial statements in accordance with applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15.

Our responsibility is to express an opinion on the consistency of the financial statements within the pension fund annual report with the pension fund accounts in the Statement of Accounts of the London Borough of Bromley. Our report on the pension fund accounts describes the basis of our opinion on those pension fund accounts.

We also read the other information contained in the pension fund annual report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. The other information consists of the Foreword, the Management & Financial Performance Report, the Investment Policy & Performance Report, the Fund Administration Report, the Actuarial Report, the Governance Policy and Compliance Statement, the Funding Strategy Statement, the Statement of Investment Principles and the Communications Policy Statement.

This report, including the opinions, has been prepared for and only for the Authority's members as a body in accordance with Part II of the Audit Commission Act 1998 and for no other purpose, as set out in paragraph 48 of the Statement of Responsibilities of Auditors and of Audited Bodies – Local Government, published by the Audit Commission in March 2010. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### Other matter

We have not considered the effects of any events between the date on which we signed our report on the Statement of Accounts, 28 September 2015, and the date of this statement.

Katy Elstrup (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP, Chartered Accountants and Statutory Auditors, London September 2015

The maintenance and integrity of the London Borough of Bromley website is the responsibility of the directors; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the Statement of Accounts since they were initially presented on the website.

Legislation in the United Kingdom governing the preparation and dissemination of the Statement of Accounts may differ from legislation in other jurisdictions.

2013/14		PENSION FUND ACCOUNT		2014	l/15
£000	£000			£000	£000
	3200	Dealings with members and employers		2000	2000
		Contributions and similar payments			
5,580		Contributions - from members	5	6,106	
15,612		- from employers - normal	5	17,941	
1,255		- augmentation	5	931	
7,100		- deficit fundin	5	6,001	
5,074		Transfers in from other pension funds (individual)		2,896	
,	34,621			,	33,875
		Benefits			
(23,409)		Pensions		(24,470)	
(5,525)		Lump sum benefits - retirement		(4,300)	
(359)		- death		(177)	
(337)	(29,293)	douth		(177)	(28,947
	(2),2)	Dormonta to and an account of leavens			(20,5 17
(12)		Payments to and on account of leavers Refunds of contributions		(99)	
(13) (1,559)		Transfers out (individual)		(88)	
(1,339)	(1,572)	Transfers out (individual)		(3,211)	(3,365
	(585)	Administrative expenses	6		(685
	3,171	Net (withdrawal) / addition from dealings with I	Fund n	nembers	878
		Returns on investments			
7,730		Investment income	7	6,867	
34,841		Change in market value		111,822	
(1,828)		Investment management expenses	8	(2,495)	
	40,743	Net return on investments			116,194
	43 914	Net Fund increase during year			117,072
		Opening net assets			628,303
		Closing net assets			745,375
		NET ASSETS STATEMENT			rch 2015
£000	£000			£000	£000
		Investment assets	9		
31,932		Equities - UK (quoted)		32,127	
290,641	222 572	- overseas (quoted)		361,510	202 (27
	322,573				393,637
	294,288	Pooled investment vehicles (managed funds - non-	proper	ty)	343,854
	7,993	Cash deposits held by investment managers			6,472
2,134		Other investment balances - sales		480	
(1,479)		- purchases		(1,560)	
	655				(1,080)
	625,509	Net investment assets	9		742,883
		Current assets and liabilities			
2.006				1 006	
2,096 1,186		Cash Current assets - debtors	10	1,006 2,104	
(488)		Current liabilities - creditors	10	(618)	
(400)	2,794	Current natimites - Creditors	10	(010)	2,492
	-	Closing net assets		-	745,375
	628,303				

The Fund's financial statements do not take account of liabilities to pay pensions and other benefits after the period end. The Actuarial present value of promised retirement benefits is disclosed in Note 12.

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# PENSION FUND

Notes to the Accounts

#### 1 Description of Fund

The following description of the Fund is a summary only. For more detail, reference should be made to the London Borough of Bromley Pension Fund Annual Report 2014/15 and the underlying statutory powers underpinning the scheme, which are listed below.

#### (a) General

The London Borough of Bromley Pension Fund is part of the LGPS and is administered by the London Borough of Bromley. It is a contributory defined benefit pension scheme to provide pensions and other benefits for pensionable employees of the Council and of other organisations with scheduled or admitted body status within the Fund. Teachers are not included as they are members of the Teachers' Pension Scheme, administered by the Department for Education. Former NHS public health staff who transferred to Bromley in April 2013 are also not included as they remain members of the NHS Pension Fund, administered by the Department for Health.

The Fund is governed by the Public Services Pensions Act 2013 and is administered in accordance with the following legislation:

- The LGPS (Transitional Provisions, Savings and Amendment) Regulations 2014 (as amended)
- The LGPS (Management and Investment of Funds) Regulations 2009.
- The LGPS Regulations 2013 (effective from 1st April 2014).

The Fund is overseen by the London Borough of Bromley Pensions Investment Sub-Committee.

#### (b) Membership

Membership of the Fund is voluntary and employees are free to choose whether to join the scheme, remain in the scheme or make their own personal pension arrangements outside the scheme.

Organisations participating in the Fund include:

- Administering Authority: The London Borough of Bromley
- Scheduled Bodies: Academies, Colleges and Foundation Schools whose staff are automatically entitled to be members of the Fund
- Admitted Bodies: Other organisations that participate in the Fund under admission agreements with the Fund. These may include voluntary, charitable and similar bodies or private contractors carrying out local authority functions after outsourcing to the private sector.

As at 31st March 2015, there were a total of 72 employer organisations in the Bromley Fund, including the Council itself. These are listed below.

8		
Scheduled Bodies	Scheduled Bodies	Scheduled Bodies
Primary School Academies	Primary School Academies (cont)	Secondary School Academies
Alexandra Infants	Parish Primary	Beaverwood
Alexandra Junior	Perry Hall Primary	Bishop Justus CE
Balgowan Primary	Pickhurst Infants	Bullers Wood
Biggin Hill Primary	Pickhurst Junior	Charles Darwin
Bromley Trust	Princes Plain Primary	Coopers
Castlecombe Primary	Raglan Primary	Darrick Wood
Chislehurst CE Primary	Scotts Park Primary	Harris Beckenham
Crofton Infants	Stewart Fleming Primary	Harris Bromley
Crofton Junior	St. James RC Primary	Hayes
Darrick Wood Infants	St John's CE Primary	Kemnal
Farnborough Primary	St Joseph's RC Primary	Langley Park Boys
Grays Farm Primary	St Mark's CE Primary	Langley Park Girls
Green Street Green Primary	St Mary Cray Primary	Newstead Wood
Harris Aspire	St Mary's RC Primary	Ravens Wood
Harris Crystal Palace	St Peter & St Paul Primary	The Priory
Harris Kent House	St Philomena's RC Primary	The Ravensbourne
Harris Shortlands	St Vincent's RC Primary	
Hayes Primary	Tubbenden Primary	Scheduled Bodies - Other
Highfield Infants	Valley Primary	Bromley & Orpington Colleges
Highfield Junior	Warren Road Primary	Ravensbourne College
Hillside Primary		
Keston CE Primary	Foundation Schools	Admitted Bodies
La Fontaine	Holy Innocents RC Primary	Affinity Sutton
Leesons Primary	St Olave's & St Saviour's	Bromley & Lewisham MIND
Manor Oak Primary	The Glebe	Bromley Mytime
Midfield Primary		Liberata UK

# PENSION FUND Notes to the Accounts Description of Fund continued

(b) Membership continued

The following table shows the total membership of the Fund as at 31st March 2015 and 2014.

			2014	2015	
Members			5,254		
Pensioners - wi	dows / depend	dants	706	700	
- ot	her		4,156		
Deferred Pens	ioners		4,819	5,066	
Total			14,935	15,796	

#### (c) Funding

Benefits are funded by contributions and investment earnings. Contributions are made by active scheme members in accordance with the LGPS Regulations 2013 and, in 2014/15, ranged from 5.5% to 12.5% of pensionable pay. Contributions are also made by employers and these are set based on triennial actuarial valuations, the rates for 2014/15 being set by the most recent valuation as at 31st March 2013. In 2014/15, employer rates ranged from 15.3% to 26.7% of pensionable pay.

Pension benefits accrued prior to 1st April 2014 are based on final pensionable pay and length of pensionable service and are calculated as follows:

### Service pre 1st April 2008:

- Pension: each year worked is worth 1/80 x final pensionable salary.
  Lump sum: automatic lump sum of 3/80 for each year worked x final pensionable salary. A proportion of the accrued pension may be exchanged for a one-off tax free cash payment (£1 pension equates to a £12 lump sum).

### Service post 31st March 2008:

- Pension: each year worked is worth 1/60 x final pensionable salary.
- Lump sum: no automatic lump sum, but a proportion of the accrued pension may be exchanged for a one-off tax free cash payment (£1 pension equates to a £12 lump sum).

With effect from 1st April 2014, the LGPS became a career average scheme and pension benefits accrued after 31st March 2014 are calculated as follows:

- Pension: for each year of scheme membership, a pension equal to 1/49 of pensionable pay for that year will be added to an employee's pension account. Annual additions are then made to ensure the accrued pension keeps pace with inflation.
- Lump sum : no automatic lump sum, but a proportion of the accrued pension may be exchanged for a one-off tax free cash payment (£1 pension equates to a £12 lump sum).

As well as a change to the way in which benefits are calculated, the scheme normal retirement age for benefits accrued after 31st March 2014 changed to State Pension Age or 65, whichever is later. There is a range of additional benefits for members of the scheme including, but not limited to, early retirement, ill health retirement and death benefits.

#### **Basis of Preparation**

The Statement of Accounts summarises the Fund's transactions for the 2014/15 financial year and its position as at 31st March 2015. The accounts do not take account of obligations to pay pensions and benefits which fall due after the end of the financial year. The accounts have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2014/15, which is based on International Financial Reporting Standards (IFRS), as amended for the UK public sector.

The accounts summarise the transactions of the Fund and report on the net assets available to pay pension benefits. The actuarial present value of promised retirement benefits, valued on the basis of International Accounting Standard (IAS) 19, for the fund is disclosed in Note 12 of these accounts and that for the London Borough of Bromley is disclosed in Note 45 to the main statements.

# Summary of Significant Accounting Policies

#### (a) Contribution income

Normal contributions, both from members and employers, are accounted for on an accruals basis at the percentage rate recommended by the scheme actuary in the payroll period to which they relate. Employers' augmentation contributions and pension strain contributions are accounted for in the period in which the liability arises. Any amount due in the year but unpaid is classified as a current financial asset. Employer deficit contributions are accounted for in accordance with the agreement under which they are paid or, in the absence of an agreement, on a receipts basis.

# PENSION FUND Notes to the Accounts Summary of Significant Accounting Policies continued (b) Transfers to and from other schemes Transfer values represent the amounts received and paid during the year for members who have either joined or left the Fund during the financial year and are calculated in accordance with the LGPS Regulations. Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged. (c) Investment Income (i) Interest income Interest income is recognised in the Fund account as it accrues. (ii) Dividend income Dividend income is recognised on the date the shares are quoted ex-dividend. Any amounts not received by the end of the reporting period are disclosed in the net assets statement as "current assets". (iii) Distributions from pooled funds Pooled investment vehicles are accumulation funds and, as such, the change in market value also includes income, net of withholding tax, which is re-invested in the fund. (iv) Movement in the net market value of investments The change in market value of investments during the year comprises all increases and decreases in the market value of investments held at any time during the year, including profits and losses realised on sales of investments. (d) Benefits payable Where members can choose whether to take their benefits as a full pension or as a lump sum with reduced pension, retirement benefits are accounted for on an accruals basis on the later of the date of retirement and the date the option is exercised. Other benefits are accounted for on an accruals basis on the date of retirement, death or leaving the Fund, as appropriate. (e) Taxation The Fund is a registered public service scheme under the Finance Act 2004 and, as such, is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments suffers withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as a Fund expense as it arises. (f) Administrative expenses All administrative expenses are accounted for on an accruals basis. Staff costs of the pensions administration team and management, accommodation and other overheads are charged to the Fund in accordance with Council policy. (g) Investment management expenses All investment management expenses are accounted for on an accruals basis and investment manager fees are agreed in the respective mandates governing their appointments. Broadly, these are based on a percentage of the total market value of investments under management and therefore increase or decrease as the total value of investments changes. (h) Financial assets Equities traded through the Stock Exchange Electronic Trading Service are valued on the basis of the latest traded price. Other quoted securities are valued at their closing bid price. Pooled investment vehicles are valued at either the bid price where a bid price exists or on the single unit price provided by the investment managers. (i) Foreign currency transactions Dividends, interest and purchases and sales of investments in foreign currencies have been accounted for at the spot market rates at the date of transaction. End-of-year spot market exchange rates are used to value cash balances held in foreign currency bank accounts, market values of overseas investments and purchases and sales outstanding at the end of the reporting period. (j) Cash Cash comprises cash investments placed by the Fund managers and cash held internally by the Fund. (k) Financial liabilities The Fund recognises financial liabilities at fair value as at the reporting date. A financial liability is recognised in the net assets statement on the date the Fund becomes party to it.

#### PENSION FUND Notes to the Accounts 3 Summary of Significant Accounting Policies continued (l) Actuarial present value of promised retirement benefits The actuarial present value of promised retirement benefits is assessed every three years by the scheme actuary in accordance with the requirements of IAS 19 and relevant actuarial standards. As is permitted under the Code, the Fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the Net Assets Statement (see Note 12). A summary of the results of the last full actuarial valuation is shown in Note 11. (m) Additional voluntary contributions (AVCs) The Council provides an AVC scheme for its members, the assets of which are invested separately from those of the Pension Fund. AVCs are managed independently of the fund by specialist providers (Aviva and Equitable Life) and each contributor receives an annual statement showing the amount held in their account and the movements in the year. In accordance with the LGPS (Management and Investment of Funds) Regulations 2009, AVCs are not included in the Pension Fund accounts, but are disclosed in Note 13. Critical Judgements in Applying Accounting Policies, Assumptions on the Future and Other Major Sources of Estimation Uncertainty The Pension Fund liability is calculated every three years by the scheme actuary, with annual updates in the intervening years. The methodology used is in line with accepted guidelines and in accordance with IAS 19. Assumptions underpinning the valuations are agreed with the actuary and are summarised in Note 11. The assumptions were determined after taking into account historical experience, current trends and other factors. This estimate is subject to significant variations based on changes to the underlying assumptions. Consequently, actual results may be materially different from estimates. 5 Contributions receivable 2013/14 2014/15 £000 £000 **Employer Contributions** L.B. Bromley part of Fund L.B.Bromley - normal 9.653 9,740 1,255 931 - augmentations - deficit funding 5,900 6.100 Scheduled bodies - Foundation Schools 373 350 17,381 16,921 Other Scheduled bodies - normal - academies 4,433 6,338 - normal - colleges 946 1,274 Admitted bodies - normal 207 239 - deficit funding 1,000 101 23,967 24,873 Member Contributions L.B. Bromley part of Fund 3,928 L.B.Bromley 3,866 Scheduled bodies - Foundation Schools 101 87 3,967 4,015 Other Scheduled bodies - academies 1,172 1,587 - colleges 368 426 Admitted bodies 73 78 5.580 6,106 Details of the scheduled and admission bodies are included in Note 1 (b).

P)	ENS	SION FUND						
Vo	tes to	o the Accounts						
í	Adı	ministrative Ex	penses					
						2013/14	2014/15	
		A 1'4 C				£000		
	-	Audit fee				21	21	
	-	Bank charges				26	40	
	-	Advice & other				120 418	90	
	-	Internal recharg	ges			585	534 685	
						363	063	
	Inv	estment Income	e			2012/11		
						2013/14	2014/15	
		D: :1 1 C	.,.			£000		
		Dividends from				7,695	6,849	
		Interest on secu	urities			35	18	
	-					7,730	6,867	
	Inv	estment Manag	gement Expen	ises				
						2013/14	2014/15	
		D 1111 C122				£000		
		Baillie Gifford -			12/12	183	764	
			- balanced mar			477	1 4 7	
			<ul> <li>fixed income</li> <li>Diversified C</li> </ul>		13)	28 172	145 248	
	-	Fidelity - fixed				42	150	
			ed mandate (t			463	130	
		MFS - global ed		0 20/12/13)		157	595	
		Blackrock - glo				121	397	
	+	Standard Life -		rowth Fund		185	196	
							170	
					20th Dece	1,828	2,495	
)	Inv	@ Global equiti			20th Dece	1,828	2,495	
)		@ Global equiti	es mandates i	nception date		1,828 mber 2013		d for
)	Foll Div	@ Global equiti estments lowing a review rersified Growth	es mandates in of the Fund's in (10% of the F	nception date investment strund) from De	rategy in 20 ecember 20	1,828 mber 2013 12, contracts 12 and Global	were awarde Equities (709	
)	Foll Div	@ Global equiti estments lowing a review rersified Growth ad) from Decemb	es mandates in of the Fund's in (10% of the Fund's in the Fund's in the Fund's in the fundamental in the fun	nception date investment strund) from De managers as	rategy in 20 ecember 20 at 31st Ma	1,828 mber 2013 12, contracts 12 and Global rch 2015 were	were awarde Equities (709 e as follows:	% of the
,	Foll Div	@ Global equiting estments lowing a review rersified Growth and from December 1960 of the control of the contro	es mandates in of the Fund's in (10% of the Fund's in the Fund's in the Baillie Gifford	investment strund) from Demanagers as	rategy in 20 ecember 20 at 31st Ma	1,828 mber 2013 12, contracts 12 and Global rch 2015 were	were awarde Equities (709 e as follows:	% of the
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	Foll Div	@ Global equiting estments lowing a review rersified Growth and from December 1960 of the control of the contro	es mandates in of the Fund's in (10% of the Fund's Earlie Gifford and in Gifford and in the Baillie Gi	nception date investment strund) from De managers as I, Blackrock a and Fidelity.	rategy in 20 ecember 20 at 31st Ma and MFS (a	1,828 mber 2013 12, contracts 12 and Global rch 2015 were Il wef 20th De	were awarde Equities (709 e as follows: ecember 2013	% of the
	Foll Div Fur	@ Global equitive estments lowing a review rersified Growth and) from December Global equities: Fixed income: I	es mandates in of the Fund's in (10% of the Fund's in the Fund's in the Baillie Gifford and in the Baillie Gifford	investment strund) from Demanagers as I, Blackrock a and Fidelity.	rategy in 20 ecember 20 at 31st Ma and MFS (a ndard Life	1,828 mber 2013 12, contracts 12 and Global rch 2015 were ll wef 20th De	were awarde Equities (709 e as follows: ecember 2013 ember 2012).	% of the 3).
	Foll Div Fur	@ Global equiting estments lowing a review rersified Growth and from December Global equities: Fixed income: I	es mandates in of the Fund's in (10% of the Fund's in the End of the Fund's in the Baillie Gifford in the Baillie Gifford in the Baillie Gifford in the End of End of the Fund as at 31 in the End of	investment strund) from Demanagers as I, Blackrock a and Fidelity. fford and Stats March 201	rategy in 20 ecember 20 at 31st Ma and MFS (a ndard Life 14 and 2015	1,828 mber 2013 12, contracts 12 and Global rch 2015 were ll wef 20th De (wef 6th Dece	were awarde Equities (70% e as follows: ecember 2013 ember 2012). between the	% of the 3).
	Foll Div Fur	@ Global equitivestments lowing a review resified Growth and from December Global equities: Fixed income: Fixed income: Diversified Growth and the bid value of the	es mandates in of the Fund's in (10% of the Fund's in the End of the Fund's in the Baillie Gifford in the Baillie Gifford in the Baillie Gifford in the End of End of the Fund as at 31 in the End of	investment strund) from Demanagers as I, Blackrock a and Fidelity. If ord and States the March 2013	rategy in 20 ecember 20 at 31st Ma and MFS (a ndard Life 14 and 2015 ch 2014	1,828 mber 2013 12, contracts 12 and Global rch 2015 were ll wef 20th De (wef 6th Dece 6 was divided  31st Mar	were awarde Equities (709 e as follows: ecember 2013 ember 2012). between the larch 2015	% of the 3).
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	The man	@ Global equitive estments lowing a review rersified Growth and from December Global equities: Fixed income: In Diversified Growth and value of the magers as follows:  Baillie Gifford -  Fidelity - fixed in MFS - global Blackrock - glost Standard Life -  e carrying amount fit and loss.	es mandates in of the Fund's i (10% of the F ber 2013. The Baillie Gifford Baillie Gifford with: Baillie Gi e Fund as at 31 s: global fixed income DGF income bal DGF	nception date investment str fund) from De managers as l, Blackrock a and Fidelity. fford and Sta st March 20  31st Marc £000 222,869 45,227 26,822 58,360 123,148 122,130 26,953 625,509 assets held b	rategy in 20 ecember 20 at 31st Ma and MFS (and MFS (and and Life 14 and 2015 at 2014 % 35.63% 7.23% 4.29% 9.33% 19.69% 19.52% 4.31% 100.00% by Fund man	1,828 mber 2013  12, contracts 12 and Global rch 2015 were Il wef 20th Dec was divided  31st Mar £000 248,249 51,574 45,464 66,614 150,773 150,533 29,676 742,883 magers are hel	were awarde Equities (70%) e as follows: ecember 2013 ember 2015 between the 1 33.42% 6.94% 6.12% 8.97% 20.30% 20.26% 3.99% 100.00% d as fair valu	% of the 3). Fund
	The man	@ Global equitivestments lowing a review rersified Growth and from December Global equities: Fixed income: Fixed income: Fixed income and the magers as follows:  Baillie Gifford	es mandates in of the Fund's i (10% of the F ber 2013. The Baillie Gifford Baillie Gifford with: Baillie Gi e Fund as at 31 s: global fixed income DGF income bal DGF	nception date investment str fund) from De managers as l, Blackrock a and Fidelity. fford and Sta st March 20  31st Marc £000 222,869 45,227 26,822 58,360 123,148 122,130 26,953 625,509 assets held b	rategy in 20 at 31st Ma and MFS (a ndard Life 14 and 2015    ch 2014	1,828 mber 2013  12, contracts 12 and Global rch 2015 were ll wef 20th December 2000  31st Mar £000  248,249  51,574  45,464  66,614  150,773  150,533  29,676  742,883  hagers are heliculde the follo	were awarde Equities (70% e as follows: ecember 2013 ember 2015  **Ch 2015  **Ch 2015  **Shows and the state of the state	% of the 3). Fund
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	The man	@ Global equitive estments lowing a review versified Growth and from December Global equities: Fixed income: He Diversified Growth and value of the magers as follows: Baillie Gifford	es mandates in of the Fund's i (10% of the F ber 2013. The Baillie Gifford Bai	anception date investment strand) from Domanagers as I, Blackrock a and Fidelity. If ord and State March 20.  31st March 20.  32s,869 45,227 26,822 58,360 123,148 122,130 26,953 625,509 assets held be Net Assets Signature.	rategy in 20 at 31st Ma and MFS (a ndard Life 14 and 2015    ch 2014	1,828 mber 2013  12, contracts 12 and Global rch 2015 were ll wef 20th December 2015  (wef 6th December 2015 was divided 31st Man £000 248,249 51,574 45,464 66,614 150,773 150,533 29,676 742,883 agers are helectude the follo 31st March £000	were awarde Equities (709 e as follows: ecember 2013 ember 2015  **Ch 2015  *	% of the  B).  Fund
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	The man	@ Global equitive estments lowing a review versified Growth and from December Global equities: Fixed income: Fixed income: Fixed income: Fixed income: Fixed income: Fixed income: Fixed income as follows  Baillie Gifford	es mandates in  of the Fund's i (10% of the F ber 2013. The Baillie Gifford Ba	anception date investment strand) from Domanagers as I, Blackrock a and Fidelity. If ord and State March 20.  31st March 20.  32s,869 45,227 26,822 58,360 123,148 122,130 26,953 625,509 assets held be Net Assets Signature.	rategy in 20 at 31st Ma and MFS (a ndard Life 14 and 2015    ch 2014	1,828 mber 2013  12, contracts 12 and Global rch 2015 were ll wef 20th De (wef 6th Dece was divided)  31st Mar £000 248,249 51,574 45,464 66,614 150,773 150,533 29,676 742,883  hagers are hel clude the follo 31st March 2014 £000 53,775 122,130	were awarde Equities (70%) e as follows: ecember 2013  ember 2015  % 33.42% 6.94% 6.12% 8.97% 20.30% 20.26% 3.99% 100.00% d as fair valu  wing: 31st March 2015 £000 75,140 150,533	% of the  B).  Fund
	The man	@ Global equitive estments lowing a review versified Growth and from December Global equities: Fixed income: In Diversified Growth and value of the magers as follows:  Baillie Gifford	es mandates in  of the Fund's i (10% of the F ber 2013. The Baillie Gifford Brincome  bal DGF  income  bal DGF  ints of financial  shown in the I  with Funds (2) and (1) ands (2)	anception date investment strand) from Domanagers as I, Blackrock a and Fidelity. If ord and State March 20.  31st March 20.  32s,869 45,227 26,822 58,360 123,148 122,130 26,953 625,509 assets held be Net Assets Signature.	rategy in 20 at 31st Ma and MFS (a ndard Life 14 and 2015    ch 2014	1,828 mber 2013  12, contracts 12 and Global rch 2015 were ll wef 20th De (wef 6th Dece was divided)  31st Mar £000 248,249 51,574 45,464 66,614 150,773 150,533 29,676 742,883 hagers are hel clude the follo 31st March 2014 £000 53,775	were awarde Equities (70%) e as follows: ecember 2013  ember 2015  % 33.42% 6.94% 6.12% 8.97% 20.30% 20.26% 3.99% 100.00% d as fair valu  wing: 31st March 2015 £000 75,140	% of the  B).  Fund

# PENSION FUND Notes to the Accounts 9 Investments continued The table below analyses movements in market values between the start and end of the year. Value at Value at Sales MV 31st March Purchases Sales MV 31st

<b>3</b>					2
	Value at			Change in	Value at
	31st March	Purchases	Sales	MV	31st March
	2014				2015
	£000	£000	£000	£000	£000
Equities	322,573	57,740	(49,470)	62,794	393,637
Pooled investments	294,288	61,549	(61,011)	49,028	343,854
Sub-Total	616,861	119,289	(110,481)	111,822	737,491
Cash	7,993				6,472
Other investment balance	ces 655				(1,080)
Total	625,509	119,289	(110,481)	111,822	742,883

Total purchases and sales in 2013/14 were £546,783,000 and £540,542,000 respectively.

The change in market value (MV) of investments during the year comprises all increases and decreases in the value of investments held at any time during the year, including gains and losses realised on sales of investments and unrealised changes in market value. In the case of pooled investment vehicles, which are accumulation funds, changes in value also include income, net of withholding tax, which is re-invested in the Fund. All gains and losses recognised arose from financial instruments valued at fair value through profit and loss.

Transaction costs, comprising costs charged directly to the scheme such as fees, commissions, stamp duty and other fees, are included in the cost of purchases and sale proceeds.

Transaction costs incurred during the year totalled £115k (£1,241k in 2013/14). Indirect costs are also incurred through the bid-offer spread on investments within pooled investment vehicles, but amounts are not separately provided to the scheme.

The Code requires the Council to disclose any single investments exceeding either 5% of the net assets available for benefits or 5% of any class or type of security. Details are shown below.

	31st Mar	ch 2014	31st Mar	ch 2015
		% of total		% of total
	£000	Fund	£000	Fund
Baillie Gifford				
- Investment Grade Bond Fund @	23,986	3.83	-	-
- Active Gilt Plus Fund @	21,241	3.40	-	-
- Sterling Aggregate Plus Bond Fund @	-	-	51,574	6.95
- Diversified Growth Fund	26,822	4.29	45,464	6.13
Standard Life - Global Absolute Return Fund	26,953	4.31	29,676	4.00
Blackrock - Ascent Life Global Equities Fund	122,130	19.52	150,533	20.29
Fidelity - Institutional Aggregate Bond Fund	58,180	9.30	66,607	8.98

#### @ Baillie Gifford fixed income holding transferred to new fund wef June 2014.

#### 10 Current assets and liabilities

Current assets and liabilities are held respectively on the Balance Sheet as loans and receivables and financial liabilities at amortised cost.

ui.	ia illianciai haomiles at amortise	a cost.			
			2013/14	2014/15	
	Debtors (current assets)		£000	£000	
	Contributions due from employ	ers and employees	583	790	
	Investment income		597	1,271	
	Other		6	43	
			1,186	2,104	
	Creditors (current liabilities)				
	Fund management fees		488	618	
			488	618	

#### 11 Actuarial Position

The Fund is valued triennially in accordance with the provisions of the Local Government Pension Scheme (Administration) Regulations 2008. The Fund's former actuary, Barnett Waddingham LLP, carried out a full valuation of the Fund at 31st March 2010, when its solvency level was calculated at 84%. The 2010 actuarial valuation set the level of employer contributions required to attain 100% solvency within 12 years. It set employer rates for the years ending 31st March 2012, 2013 and 2014 at an average of 14.7% and specified that lump sum past-deficit contributions of £5.5m, £5.8m and £6.1m should be made in those three years.

#### PENSION FUND Notes to the Accounts 11 Actuarial Position continued The most recent full valuation of the Fund (as at 31st March 2013) was carried out by Mercer Ltd the Fund's actuary since January 2013) during 2013/14. This calculated a new deficit position (82% funded) and set a common employer contribution rate of 15.3% and an annual lump sum pastdeficit contribution of £5.9m from 1st April 2014 until 31st March 2017 with the aim of recovering that deficit over 15 years. A significant number of schools adopted academy status during 2013/14 and 2014/15 and more are expected to follow in 2015/16. Calculations of deficit shares and contribution rates for academies are carried out individually by the Council's actuary and are set at either the same rate as the Council or at a rate sufficient to ensure that the deficit share is recovered within 15 years. The following assumptions were employed in the 2010 and 2013 valuations. 2010 2013 Economic assumptions % p.a. % p.a. Increases in earnings - long term 5.0 4.1 - short term (3 years) n/a 1.0 General Inflation 3.5 2.6 Increases in pensions 3.0 2.6 Investment return - Overall discount rate 7.2 5.6 Mortality assumptions Years Years Life expectancy - male aged 65 now 22.9 21.3 - at 65 for male aged 45 now 25.1 22.2 25.3 - female aged 65 now 24.3 - at 65 for female aged 45 now 25.3 28.2 12 Actuarial Present Value of Promised Retirement Benefits The net liability of the London Borough of Bromley part of the Fund in relation to the actuarial promised retirement benefits and the net assets available to fund these benefits (both based on IAS 19 information available as at 31st March) is shown in detail in Note 45 to the main financial statements. The figures shown in the Net Assets Statement are in respect of the Whole Fund. We are also required to disclose the actuarial present value of future benefits for the Fund as a whole. This was assessed by the Council's actuary under IAS 26 as £938m as at 31st March 2015 (£790m as at 31st March 2014). The demographic assumptions used in the IAS 26 report were the same as those used for the 2013 full valuation (see Note 11) and the following financial assumptions were used: 2014 2015 % p.a. % p.a. Increases in earnings - long term 3.9 3.5 - short term (3 years) 1.0 1.0 Increases in pensions 2.4 2.0 Investment return - Overall discount rate 4.5 3.3 13 Additional Voluntary Contributions Contributing members have the right to make AVCs to enhance their pensions. In accordance with the LGPS (Management and Investment of Funds) Regulations 2009, AVCs are not included in the Pension Fund accounts. A summary of contributions made by members in 2013/14 and 2014/15 and the total value of AVC Funds as at 31st March 2014 and 2015 is shown below. 2013/14 2014/15 AVC contributions £000 £000 - to Aviva 73 90 - to Equitable Life \* 90 **73** Total contributions \* the total contribution to Equitable Life was less than £500. 2014/15 2013/14 Market Value £000 £000 - Aviva 840 987 - Equitable Life 156 91

996

Total Market Value

1,078

#### PENSION FUND

Notes to the Accounts

#### 14 Related Parties

Four members of the Pensions Investment Sub-Committee during the year were active members of the scheme (prior to the local elections in May 2014) and two were in receipt of a pension during the year. A special responsibility allowance of £1,971 was paid to the Chairman of the Sub-Committee in both 2013/14 and 2014/15. No other payments were made for meeting attendance.

The Council incurred costs of £534k (£418k in 2013/14) in relation to the administration of the fund and was subsequently reimbursed by the fund for these expenses.

Two key management personnel of the Fund (the Director of Corporate Services and the Director of Finance) are active members of the Fund.

#### 15 Nature and extent of risks arising from financial instruments

The Code of Practice on Local Authority Accounting in the United Kingdom 2014/15 requires disclosure of the nature and extent of risks arising from financial instruments. This requirement extends to the specific risks related to Pension Fund investments. Detailed disclosures concerning these risks are included in this note on the next two pages.

#### Risk and Risk Management

The Fund's primary long-term risk is that its assets will fall short of its liabilities (i.e. promised benefits payable to members). Therefore, the aim of investment risk management is to minimise the risk of an overall reduction in the value of the Fund and to maximise the opportunity for gains across the whole Fund portfolio. The Fund achieves this through asset diversification to reduce exposure to market risk, price risk, currency risk and credit risk to an acceptable level. In addition, the Fund manages its liquidity risk to ensure that there is sufficient liquidity to meet its forecast cash-flows. The Authority manages these investment risks as part of its overall Pension Fund risk management programme.

#### Market Risk

Market risk is the risk of loss from fluctuations in equity and commodity prices, interest and foreign exchange rates and credit spreads. The Fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix. The objective of the Fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising the return on risk.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sector and individual securities. The Fund has an asset allocation rebalancing policy that ensures that diversification is maintained in the event that particular asset class values increase or decrease to an extent that rebalancing is required to retain diversification. These ranges are reviewed quarterly by the Director of Finance. Further details of current policy are included in the Fund's Statement of Investment Principles. To mitigate market risk, the Authority and the Fund's investment advisers undertake appropriate monitoring of market conditions and benchmark analysis.

#### Other price risk

Other price risk represents the risk that the value of the financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign currency), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all such instruments in the market.

The Fund is exposed to share price risk. This arises from investments held by the Fund for which the future price is uncertain. All securities investments present a risk of loss of capital. Except for shares sold short, the maximum risk resulting from financial instruments is determined by the fair value of the financial instruments. Possible losses from shares sold short are unlimited.

The Fund's investment management agreements for non-pooled investments provide tolerances for investment manager deviation from market asset class returns expressed as the tracking error from benchmark returns. Fund officers review these metrics with Fund managers at each quarter.

The Fund's investment managers mitigate this price risk through diversification and the selection of securities and other financial instruments is monitored by the Authority to ensure it is within limits specified in the Fund's investment strategy.

#### PENSION FUND

Notes to the Accounts

# 15 Nature and extent of risks arising from financial instruments continued

#### Currency Risk

Currency risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk on financial instruments that are denominated in any currency other than the base currency of the Fund, i.e. £Sterling.

Many securities denominated in foreign currencies also gain significant proportions of their income and profits from jurisdictions outside of the market on which those securities are quoted. Over the long-term, currency rates reflect value in a particular territory and, to the extent that a particular security is exposed to currency risk in a particular territory, investment managers make decisions about this in their analysis of what securities to buy, sell or hold. The Fund manages this risk by setting investment benchmarks and comparing overall outcomes against those benchmarks. These outcomes are reported to the Director of Finance and the Pensions Investment Sub-Committee every quarter.

#### Credit Risk

Credit risk represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the Fund to incur a financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial assets and liabilities.

In essence, the Fund's entire investment portfolio is exposed to some form of credit risk. However, the selection of high quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner.

Deposits are not made with banks and financial institutions unless they are rated independently and meet the Council's credit criteria. The Council has also set limits as to the maximum percentage of the deposits placed with any one bank or building society. In addition, the Council may invest in AAA-rated money market funds to provide diversification.

The Council believes it has managed its exposure to credit risk, and has had no experience of default or uncollectable deposits over the past five financial years. The Fund held £1.0m of Pension Fund cash under its treasury management arrangements at 31st March 2015 (£2.1m as at 31st March 2014). In practice, the Pension Fund Revenue Account cashflow position was at break-even or slightly negative for most of the year and, as a result, it was not considered viable to separate out Pension Fund cash from Council cash for investment purposes.

The Council reviews exposure to different classes of credit ratings for fixed-interest securities and these results are reviewed quarterly by the Director of Finance.

#### Liquidity Risk

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The Authority therefore takes steps to ensure that the Pension Fund has adequate cash resources to meet its commitments.

The Fund has immediate access to its cash holdings that are invested by the Authority, although, as is stated above, the level of cash held was not sufficient to warrant separate investment. The levels of cash held are reviewed by the Authority as part of the periodic cash-flow forecasting and form part of the Fund's investment strategy. The Fund's investment strategy ensures that most, if not all, of the Fund is invested in assets that can be sold at short notice to avoid any liquidity risk. The Fund managers held no illiquid assets (i.e. assets that could not be sold within 10 days) as at both 31st March 2014 and 2015.

#### Interest rate risk

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risks, which represent the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Changes in interest rates principally affect investments held in cash or fixed interest securities. Changes in interest rates, currencies and credit risk are all inter-related and affected by many influences including sovereign interest rates and factors affecting each individual investment. Investment managers manage these risks through the choice of their investments, by having benchmark outputs to attain and reporting variances from benchmark returns. The Council reviews outcomes versus the assigned benchmark and the exposure to different classes of credit ratings and these results are reviewed quarterly by the Director of Finance.

	ENSION FUND					
Voi	es to the Accounts					
15	Nature and extent of risks arising	r from finan	oial instrum	onts continu	ad	
IJ	Summary	g jrom jumn	cui msnume	enis Commu	eu	
	The following table sets out the potential of the potenti	ential sums a	t risk most of	which are r	emote possibili	ities
	under the various types of risk:			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	possieli	,
	31					
		Market	Other	Currency	Interest	Credi
		Risk	Price Risk	Risk	Rate Risk	Risl
		£000		£000	£000	£000
	UK Equities (quoted)	32,127	32,127	-	-	32,12
	Overseas Equities (quoted)	361,510	361,510	361,510	_	361,510
	Pooled Investments					
	- Diversified Growth Funds *	75,140	75,140	75,140	75,140	75,14
	- Global Equity Fund	150,533	150,533	150,533	-	150,53
	- Sterling Bond Funds	118,181	-	-	118,181	118,18
	Cash and cash equivalents	-	5,392	-	5,392	5,39
		737,491	624,702	587,183	198,713	742,88
	* The Diversified Growth Funds i					
	alternative investments, as determ			s. As a resu	lt, there is exp	osure to
	all types of risk up to the value of	the investme	ents held.			
6	Determination of the fair value of	fassets				
	All investment assets are held at fa		determination	n of the fair v	value can be co	omplex
	depending on the investment and the					
	value hierarchy. The fair value hier	archy ranks 1	fair values at l	levels betwe	en 1 and 3.	
	Valuations considered to be Level 1	are based o	on quoted price	es and the v	aluation of the	fund's
	equities fall into this category.	are based o	ii quotea priet	es, and the v		Tuna s
	Level 2 valuations are based on obs					
	of similar assets or market data rela Bond Funds and Global Equities Funds			e valuation o	of the fund's St	erling
	*					
	Level 3 valuations are based on nor	n-observable	inputs. These	types of val	uation are con	nmon to
	Level 3 valuations are based on nor the valuation of private equity and of					

to be level 3 valuations.

# PENSION FUND REVENUE ACCOUNT AND MEMBERSHIP

	Final Outturn 2013/14 £'000's	Estimate 2014/15 £'000's	Final Outturn 2014/15 £'000's
INCOME	2000		2000
Employee Contributions	5,580	5,600	6,106
Employer Contributions	23,967	23,000	24,873
Transfer Values Receivable	5,074	3,000	2,896
Investment Income	7,730	7,000	6,867
Total Income	42,351	38,600	40,742
EXPENDITURE			
Pensions	23,409	24,300	24,470
Lump Sums	5,884	6,000	4,477
Transfer Values Paid	1,559	3,000	3,277
Administration	2,413	2,500	3,180
Refund of Contributions	13	-	88
Total Expenditure	33,278	35,800	35,492
Surplus/Deficit (-)	9,073	2,800	5,250
MEMBERSHIP	31/03/2014		31/03/2015
Employees	5,254		5,782
Pensioners	4,862		4,948
Deferred Pensioners	4,819		5,066
	14,935		15,796

# LONDON BOROUGH OF BROMLEY PENSION FUND FUNDING STRATEGY STATEMENT (FSS)

This Statement has been prepared by London Borough of Bromley (the Administering Authority) to set out the funding strategy for the London Borough of Bromley Pension Fund (the LBBPF), in accordance with Regulation 58 of the Local Government Pension Scheme Regulations 2013 and the guidance paper issued by the Chartered Institute of Public Finance and Accountancy (CIPFA) Pensions Panel.

# 1. INTRODUCTION

The Local Government Pension Scheme Regulations 2013 ("the 2013 Regulations") and the Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014 ("the 2014 Transitional Regulations") (collectively "the Regulations") provide the statutory framework from which the Administering Authority is required to prepare a FSS. The key requirements for preparing the FSS can be summarised as follows:

- After consulting with the external actuary, the Administering Authority will prepare and publish a funding strategy.
- In preparing the FSS, the Administering Authority must have regard to :
  - the guidance issued by CIPFA for this purpose; and
  - the Statement of Investment Principles (SIP) for the LBBPF published under Regulation 12 of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 (as amended);
- The FSS must be revised and published annually and whenever there is a material change in either the policy on the matters set out in the FSS or the Statement of Investment Principles.

Benefits payable under the LBBPF are guaranteed by statute and thereby the pensions promise is secure. The FSS addresses the issue of managing the need to fund those benefits over the long term, whilst, at the same time, facilitating scrutiny and accountability through improved transparency and disclosure.

The Scheme is a defined benefit arrangement with principally final salary related benefits from contributing members up to 1 April 2014 and Career Averaged Revalued Earnings ("CARE") benefits earned thereafter. There is also a "50:50 Scheme Option", where members can elect to accrue 50% of the full scheme benefits and pay 50% of the normal member contribution.

The benefits provided by the LBBPF are specified in the governing legislation contained in the 2013 Regulations and the 2014 Transitional Regulations. The required levels of employee contributions from 1 April 2014 are also specified in the 2013 Regulations.

Employer contributions are determined in accordance with the 2013 Regulations, which require that an actuarial valuation is completed every three years by the actuary, including the provision of a rates and adjustments certificate. Contributions to the LBBPF should be set so as to "secure its solvency", whilst the actuary must also have regard to the desirability of maintaining as nearly constant a rate of contribution as possible. The actuary must have regard to the FSS in carrying out the valuation.

#### 2. PURPOSE OF THE FSS IN POLICY TERMS

Funding is the making of advance provision to meet the cost of accruing benefit promises. Decisions taken regarding the approach to funding will therefore determine the rate or pace at which this advance provision is made. Although the Regulations specify the fundamental principles on which funding contributions should be assessed, implementation of the funding strategy is the responsibility of the Administering Authority, acting on the professional advice provided by the actuary.

The purpose of this Funding Strategy Statement is:

- to establish a clear and transparent fund-specific strategy which will identify how employers' pension liabilities are best met going forward;
- to support the regulatory requirement to maintain as nearly constant employer contribution rates as possible; and
- to take a prudent longer-term view of funding those liabilities.

The intention is for this strategy to be both cohesive and comprehensive for the LBBPF as a whole, recognising that there will be conflicting objectives that need to be balanced and reconciled. Whilst the position of individual employers must be reflected in the statement, it must remain a single strategy for the Administering Authority to implement and maintain.

#### 3. AIMS AND PURPOSE OF THE LBBPF

#### The aims of the Fund are to:

- enable employer contribution rates to be kept as nearly constant as possible and at reasonable cost to the taxpayers, scheduled, resolution and admitted bodies
- manage employers' liabilities effectively
- ensure that sufficient resources are available to meet all liabilities as they fall due, and
- maximise the returns from investments within reasonable risk parameters.

# The purpose of the Fund is to:

- receive monies in respect of contributions, transfer values and investment income,
- and pay out monies in respect of scheme benefits, transfer values, costs, charges and expenses as defined in the 2013 Regulations, the 2014 Transitional Regulations and in the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009.

#### 4. RESPONSIBILITIES OF THE KEY PARTIES

# The Administering Authority should:

- collect employer and employee contributions
- invest surplus monies in accordance with the Regulations
- ensure that cash is available to meet liabilities as and when they fall due
- manage the valuation process in consultation with the LBBPF's actuary

- prepare and maintain an FSS and a SIP, both after due consultation with interested parties
- monitor all aspects of the LBBPF's performance and funding and amend FSS/SIP, and
- with effect from 1<sup>st</sup> April 2015, establish, support and monitor a Local Pension Board ("LPB") in accordance with the requirements set down in the Public Service Pensions Act 2013, the Regulations and the Pension Regulator's relevant Code of Practice..

# The Individual Employer should:

- deduct contributions from employees' pay correctly after determining the appropriate employee contribution rate (in accordance with the Regulations)
- pay all contributions, including their own as determined by the actuary, promptly by the due date
- exercise discretions within the regulatory framework
- make additional contributions in accordance with agreed arrangements in respect of, for example, augmentation of scheme benefits, early retirement strain, and
- notify the Administering Authority promptly of all changes to membership or, as may be proposed, which affect future funding.

# The Fund actuary should:

- prepare valuations including the setting of employers' contribution rates after agreeing assumptions with the Administering Authority and having regard to the FSS
- prepare advice and calculations in connection with bulk transfers and individual benefit-related matters,
- advise on funding strategy, the preparation of the FSS, and the inter-relationship between the FSS and the SIP.

# 5. SOLVENCY ISSUES AND TARGET FUNDING LEVELS

#### **Funding Objective**

To meet the requirements of the Administration Regulations, the Administering Authority's long term funding objective is for the Fund to achieve and then maintain sufficient assets to cover 100% of projected accrued liabilities (the "funding target") assessed on an ongoing past service basis including allowance for projected final pay. In the long term, the employer rate would ultimately revert to the Future Service Rate.

# **Determination of the Funding Target and Recovery Period**

The principal method and assumptions to be used in the calculation of the funding target are set out in Appendix 1.

Underlying these assumptions are the following two tenets:

that the Scheme is expected to continue for the foreseeable future; and

 favourable investment performance can play a valuable role in achieving adequate funding over the longer term.

This allows us to take a longer term view when assessing the contribution requirements for certain employers. As part of this valuation when looking to potentially stabilise contribution requirements we will consider whether we can build into the funding plan the following:-

 allowance for interest rates and bond yields having reverted since the valuation date to higher levels

In considering this the Administering Authority, based on the advice of the Actuary, will consider if this results in a reasonable likelihood that the funding plan will be successful.

As part of each valuation separate employer contribution rates are assessed by the actuary for each participating employer or group of employers. These rates are assessed taking into account the experience and circumstances of each employer, following a principle of no cross-subsidy between the distinct employers (employer groups) in the Scheme. In attributing the overall investment performance obtained on the assets of the Scheme to each employer a pro-rata principle is adopted. This approach is effectively one of applying a notional individual employer investment strategy identical to that adopted for the Scheme as a whole.

The Administering Authority has adopted the following objectives for setting the individual employer contribution rates arising from the 2013 actuarial valuation:

- A default recovery period of 15 years will apply. Employers will, however, have the freedom to adopt a recovery plan on the basis of a shorter period if they so wish. A shorter period may be applied in respect of particular employers where the Administering Authority considers this to be warranted (see Deficit Recovery Plan below).
- In the current circumstances, as a general rule, the Fund does not believe it appropriate for contribution reductions to apply compared to the 2010 funding plan where substantial deficits remain.
- For any employers assessed to be in surplus at the valuation date, their individual contribution requirements will be adjusted to such an extent that any surplus is used (ie run-off) over a 15 year period. The current level of contributions will be phased down as appropriate.
- The employer contributions will generally be expressed as a percentage of pensionable payroll.
- On the cessation of an employer's participation in the Scheme, the actuary will be asked to make a termination assessment. Any deficit in the Scheme in respect of the employer will be due to the Scheme as a termination contribution, unless it is agreed by the Administering Authority and the other parties involved that the assets and liabilities relating to the employer will transfer within the Scheme to another participating employer.

In determining the above objectives the Administering Authority has had regard to:

- relevant guidance issued by the CIPFA Pensions Panel
- the need to balance a desire to attain the target as soon as possible against the short-term cash requirements which a shorter period would impose, and

• the Administering Authority's views on the strength of the participating employers' covenants in achieving the objective.

# **Deficit Recovery Plan**

If the assets of the scheme relating to an employer are less than the funding target at the effective date of any actuarial valuation, a recovery plan will be put in place, which requires additional contributions from the employer to meet the shortfall.

Additional contributions will be expressed as a level percentage of pensionable payroll, subject to review based on the results of each actuarial valuation.

In determining the actual recovery period to apply for any particular employer or employer group, the Administering Authority may take into account some or all of the following factors:

- the size of the funding shortfall;
- the business plans of the employer;
- the assessment of the financial covenant of the employer; and the security of future income streams
- any contingent security available to the Fund or offered by the employer such as guarantor or bond arrangements, charge over assets, etc.
- length of expected period of participation in the Fund.

The assumptions used in these Recovery Plan calculations are set out in Appendix 1.

# The Normal Cost of the Scheme (Future Service Contribution Rate)

In addition to any contributions required to rectify a shortfall of assets below the funding target, contributions will be required to meet the cost of future accrual of benefits for members after the valuation date (the "normal cost"). The method and assumptions for assessing these contributions are also set out in Appendix 1.

# 6. LINK TO INVESTMENT POLICY SET OUT IN THE STATEMENT OF INVESTMENT PRINCIPLES

The results of the 2013 valuation show the liabilities at 31 March 2013 to be 82% covered by the current assets, with the funding deficit of 18% being covered by future deficit contributions.

In assessing the value of the LBBPF's liabilities in the valuation, allowance has been made for asset out-performance as described in Appendix 1, taking into account the investment strategy adopted by the LBBPF, as set out in the SIP.

It is not possible to construct a portfolio of investments which produces a stream of income exactly matching the expected liability outgo. However, it is possible to construct a portfolio which closely matches the liabilities and represents the minimum risk investment position. Such a portfolio would consist of a mixture of long-term index-linked and fixed interest gilts. Investment of the LBBPF's assets in line with the least risk portfolio would minimise fluctuations in the LBBPF's ongoing funding level between successive actuarial valuations.

Departure from a least risk investment strategy, in particular to include equity type investments, gives the prospect that out-performance by the assets will, over time, reduce the contribution requirements. The funding target might in practice therefore be achieved by a range of combinations of funding plan, investment strategy and investment performance.

The current benchmark investment strategy, which was agreed by the Pensions Investment Sub-Committee in 2012 and is set out in more detail in the SIP, is:

- Global Equities 70%
- Fixed Income 20%
- Diversified Growth 10%

#### 7. IDENTIFICATION OF RISKS AND COUNTER MEASURES

The funding of defined benefits is by its nature uncertain. Funding of the LBBPF is based on both financial and demographic assumptions. These assumptions are specified in Appendix 1 and in the actuarial valuation report. When actual experience is not in line with the assumptions adopted a surplus or shortfall will emerge at the next actuarial assessment and will require a subsequent contribution adjustment to bring the funding back into line with the target.

The Administering Authority has been advised by the actuary that the greatest risk to the LBBPF's funding is the investment risk inherent in the predominantly equity (or return seeking) based strategy, so that actual asset out-performance between successive valuations could diverge significantly from the overall out performance assumed in the long term.

#### What are the Risks?

#### **Financial**

- Investment markets fail to perform in line with expectations
- Market yields move at variance with assumptions
- Investment Fund Managers fail to achieve performance targets over the longer term
- Asset re-allocations in volatile markets may lock in past losses
- Pay and price inflation significantly more or less than anticipated
- Effect of possible increase in employer's contribution rate on service delivery and admitted/scheduled bodies

# Demographic

- Longevity horizon continues to expand
- Deteriorating pattern of early retirements (including those granted on the grounds of ill health)

#### Insurance of certain benefits

The contributions for any employer may be varied as agreed by the Actuary and Administering Authority to reflect any changes in contribution requirements as a result of any benefit costs being insured with a third party or internally within the Fund.

# Regulatory

- Further changes to Regulations, e.g. more favourable benefits package, potential new entrants to scheme, e.g. part-time employees
- Changes to national pension requirements and/or HMRC rules

#### Governance

- Administering Authority unaware of structural changes in employer's membership (e.g. large fall in employee numbers, large number of retirements)
- Administering Authority not advised of an employer closing to new entrants
- An employer ceasing to exist with insufficient funding or adequacy of a bond.
- Changes in Committee membership.

# 8. MONITORING AND REVIEW

The Administering Authority has taken advice from the actuary in preparing this Statement.

A full review of this Statement will occur no less frequently than every three years, to coincide with completion of a full actuarial valuation. Any review will take account of current economic conditions and will also reflect any legislative changes.

The Administering Authority will monitor the progress of the funding strategy between full actuarial valuations. If considered appropriate, the funding strategy will be reviewed (other than as part of the triennial valuation process), for example:

- if there has been a significant change in market conditions, and/or deviation in the progress of the funding strategy
- if there have been significant changes to the LBBPF membership, or LGPS benefits
- if there have been changes to the circumstances of any of the employing authorities to such an extent that they impact on or warrant a change in the funding strategy e.g. closure to new entrants
- if there have been any significant special contributions paid into the LBBPF

# **ACTUARIAL VALUATION AS AT 31 MARCH 2013**

# Method and assumptions used in calculating the funding target and recovery plan

#### Method

The actuarial method to be used in the calculation of the funding target is the Projected Unit method, under which the salary increases assumed for each member are projected until that member is assumed to leave active service by death, retirement or withdrawal from service. This method implicitly allows for new entrants to the scheme on the basis that the overall age profile of the active membership will remain stable. As a result, for those employers which are closed to new entrants, an alternative method is adopted (the Attained Age method), which makes advance allowance for the anticipated future ageing and decline of the current closed membership group.

# **Financial assumptions**

# Investment return (discount rate)

A yield based on market returns on UK Government gilt stocks and other instruments which reflects a market consistent discount rate for the profile and duration of the Scheme's accrued liabilities, plus an Asset Out-performance Assumption ("AOA") 1.75% per annum.

The asset out-performance assumptions represent the allowance made, in calculating the funding target, for the long term additional investment performance on the assets of the Fund relative to the yields available on long dated gilt stocks as at the valuation date.

# Inflation (Consumer Prices Index)

The inflation assumption will be taken to be the investment market's expectation for RPI inflation as indicated by the difference between yields derived from market instruments, principally conventional and index-linked UK Government gilts as at the valuation date, reflecting the profile and duration of the Scheme's accrued liabilities, but subject to the following two adjustments:

- an allowance for supply/demand distortions in the bond market is incorporated, and
- due to retirement pensions being increased annually by the change in the Consumer Price Index rather than the Retail Price Index, the overall reduction to RPI inflation at the valuation date is 1.0% per annum.

# Salary increases

The assumption for real salary increases (salary increases in excess of price inflation) will be determined by an allowance of 1.5% p.a. over the inflation assumption as described above. This includes allowance for promotional increases. In addition to the long term salary increase, assumption allowance has been made for expected short term pay restraint of 1% per annum for 3 years.

#### Pension increases/Indexation of CARE benefits

Increases to pensions are assumed to be in line with the inflation (CPI) assumption described above. This is modified appropriately to reflect any benefits which are not fully indexed in line with the RPI (e.g. Guaranteed Minimum Pensions in respect of service prior to April 1997).

# **Demographic assumptions**

# Mortality

The mortality in retirement assumptions will be based on the most up-to-date information in relation to self-administered pension schemes published by the Continuous Mortality Investigation (CMI), making allowance for future improvements in longevity. The mortality tables used are set out below, with a loading reflecting wider LGPS experience. Existing ill health retirees are assumed to exhibit average mortality equivalent to that for a good health retiree at an age 3 years older. Current members who retire on the grounds of ill health are assumed to exhibit average mortality equivalent to that for a good health retiree at an age 4 years older. For all members, it is assumed that the accelerated trend in longevity seen in recent years will continue in the longer term and as such, the assumptions build in a minimum level of longevity 'improvement' year on year in the future in line with the CMI projections subject to a minimum rate of improvement of 1.5% per annum.

#### Commutation

It has been assumed that, on average, 50% of retiring members will take the maximum taxfree cash available at retirement and 50% will take the standard 3/80ths cash sum. The option which members have to commute part of their pension at retirement in return for a lump sum is a rate of £12 cash for each £1 p.a. of pension given up.

# Other Demographics

All other assumptions are as per the last valuation.

# **Expenses**

Expenses are met out the Fund, in accordance with the Regulations. This is allowed for by adding 0.7% of pensionable pay to the contributions as required from participating employers. This addition is reassessed at each valuation. Investment expenses have been allowed for implicitly in determining the discount rates.

# Discretionary Benefits

The costs of any discretion exercised by an employer in order to enhance benefits for a member through the Fund will be subject to additional contributions from the employer as required by the Regulations as and when the event occurs. As a result, no allowance for such discretionary benefits has been made in the valuation.

# Method and assumptions used in calculating the cost of future accrual

The cost of future accrual (normal cost) will be calculated using the same actuarial method and assumptions as used to calculate the funding target except that the financial assumptions adopted will be as described below.

The financial assumptions for assessing the future service contribution rate should take account of the following points:

- contributions will be invested in market conditions applying at future dates, which are unknown at the effective date of the valuation, and which are not directly linked to market conditions at the valuation date; and
- the future service liabilities for which these contributions will be paid have a longer average duration than the past service liabilities.

The financial assumptions in relation to future service (i.e. the normal cost) are not specifically linked to investment conditions as at the valuation date itself, and are based on an overall assumed real return (i.e. return in excess of price inflation) of 3.0% per annum, with a long term average assumption for consumer price inflation of 2.6% per annum. These two assumptions give rise to an overall discount rate of 5.6% p.a (i.e. 3.0% plus 2.6%).

Adopting this approach the future service rate is not subject to variation solely due to different market conditions applying at each successive valuation, which reflects the requirement in the Regulations for stability in the "Common Rate" of contributions. In market conditions at the effective date of the 2013 valuation this approach gives rise to a slightly more optimistic stance (i.e. allows for a higher AOA) in relation to the cost of accrual of future benefits compared to the market related basis used for the assessment of the funding target.

At each valuation the cost of the benefits accrued since the previous valuation will become a past service liability. At that time any mismatch against gilt yields and the asset outperformance assumptions used for the funding target is fully taken into account in assessing the funding position.

# Summary of key whole Fund assumptions used for calculating funding target and cost of future accrual (the "normal cost") for the 2013 actuarial valuation

Long-term gilt yields				
Fixed interest	3.20% p.a.			
Index linked	-0.40% p.a.			
Past service Funding Target financial assumptions				
Investment return/Discount Rate	4.95% p.a.			
CPI price inflation	2.60% p.a.			
Long Term Salary increases	4.10% p.a.			
Pension increases/indexation of	2.60% p.a.			
CARE benefits				
Future service accrual financial assumpt	ions			
Investment return	5.60% p.a.			
CPI price inflation	2.60% p.a.			
Long Term Salary increases	4.10% p.a.			
Pension increases/indexation of	2.60% p.a.			
CARE benefits				

# Demographic assumptions

The post retirement mortality tables adopted for this valuation are as follows:

Life expectancy at 65 in 2013		Base table	Adjustment	Improvement model	Long term rate
CURRENT ANNUITANTS	Normal health	S1PxA	97% / <mark>97%</mark>	CMI_2012	1.5%
	III health	S1PxA	Normal health + 3 years	CMI_2012	1.5%
	Dependants	S1PMA/S1 <u>D</u> FA	159% / 109%	CMI_2012	1.5%
	Future Dependants	S1PMA/S1 <u>D</u> FA	110% / 98%	CMI_2012	1.5%
CURRENT ACTIVES / DEFERREDS	Actives normal health	S1PxA	97% / <mark>91%</mark>	CMI_2012	1.5%
	Actives ill health	S1PxA	Normal health + 4 years	CMI_2012	1.5%
	Deferreds	S1PxA	118% / 105%	CMI_2012	1.5%
	Future dependants	S1PMA/S1 <u>D</u> FA	107% / 99%	CMI_2012	1.5%

#### Notes:

CMI = Continuous Mortality Investigation, which publishes mortality projections for the Institute and faculty of Actuaries.

S1P = the set of base tables used by the CMI.

Other demographic assumptions are as for the 2010 valuation.

# LONDON BOROUGH OF BROMLEY PENSION FUND STATEMENT OF INVESTMENT PRINCIPLES

#### Introduction

This statement has been produced in accordance with the requirements of The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 ("the Regulations") and was reported to the Pensions Investment Sub-Committee on 23<sup>rd</sup> September 2015. The Regulations provide that an administering authority must prepare, maintain and publish a written statement of the principles governing its decisions about investments. The Regulations specify eight issues that must be addressed in the statement. The following sections of this statement address these issues in turn.

# (a) The types of investment to be held

The fund's investment managers are authorised to invest in all assets permitted under the Regulations, subject to the provisions of their benchmarks and certain minor restrictions. Details of the Investment Guidelines and Restrictions are included below.

# (b) The balance between different types of investments

The broad balance between different types of investments is defined in the investment managers' benchmarks, which were comprehensively reviewed and revised in 2012, following a review of the Fund's Investment Strategy. Details of the five managers' benchmarks are shown below. The Pensions Investment Sub-Committee will review its asset allocation strategy every three years.

# (c) Risk

At the last full valuation of the Fund (as at 31st March 2013), the actuary valued the fund's assets at 82% of the fund's liabilities (84% in the previous valuation as at 31<sup>st</sup> March 2010). He determined employers' contribution rates with a view to achieving 100% solvency over a 15-year period, assuming a broad 80:20 asset allocation between "growth" assets (equities and Diversified Growth Funds) and "protection" assets (fixed income) as at the valuation date. The Pensions Investment Sub-Committee has set targets to out-perform various benchmarks and it believes that the risks associated with a high allocation to equities are justified by the need to improve its funding level.

Other key risks that could have an adverse impact on the achievement of the fund's funding strategy and target funding levels are analysed in the fund's Funding Strategy Statement, where they are analysed over financial, demographic, regulatory and governance risks.

#### (d) The expected return on investments

The fund's investment strategy is based on the long-term returns assumed by the actuary in the 2013 actuarial review. The assumed return (future service discount rate) for the Fund was 5.6%.

# (e) The realisation of investments

The investment managers have full discretion to make decisions on the realisation of investments having regard to their benchmarks and their investment targets.

# (f) The extent to which social, environmental or ethical considerations are taken into account in investments

The authority has been advised that its primary responsibility is to secure the best returns for the fund in the interests of its council taxpayers and its members. The Council has decided to take no action at this time in developing an ethical investment policy, having also considered:

- the difficulties involved in identifying companies meeting any ethical investment criteria:
- the possibility of judicial review in the case of any company included in error;
- the difficulty and cost of monitoring any policy;
- the unpredictable impact on investment performance;
- the complications that would arise in relation to performance measurement; and
- the lack of support for such a policy from other employers in the fund.

The authority therefore does not impose any obligation on the investment managers to take account of such considerations in making investments. However, the managers seek to encourage best corporate practice in companies' management of the social, environmental and ethical impact of their activities. They seek to achieve this by engaging in dialogue with companies in which they invest in order to encourage them to improve policies and practices. In their investments they seek to favour those companies that pursue best practices provided it does not act to the detriment of the return or risk of the portfolio. They also take account of any social, environmental or ethical factors that they consider to be relevant to investment risk.

# (g) The exercise of the rights (including voting rights), if any, attaching to the investments

The investment managers have been authorised to exercise voting rights on behalf of the Fund unless specifically instructed to vote in a particular way on any individual resolution. In exercising those rights, they will have regard to the Combined Code issued by the Hampel Committee on Corporate Governance. They have been instructed to report back to the Council's Pensions Investment Sub-Committee every quarter on any material divergence from the recommendations of the Combined Code by companies in which the Council is invested and on action taken by them in response to the divergence. They have also been instructed to report to the Sub-Committee at least every six months on their corporate governance activities generally, including their dialogue with companies' management to encourage sound social, environmental and ethical practices in their activities. The Sub-Committee will issue instructions on individual matters only in exceptional circumstances, when asked for instructions by a manager or when a specific resolution is brought to their attention. With regard to other rights such as the taking up of rights issues, this is left for the investment managers to decide in the light of their assessment of market conditions at the time.

# (h) Stock Lending

The Pension Fund does not currently operate a stock lending programme through its custodian bank.

# **COMPLIANCE WITH MYNERS' PRINCIPLES**

Under regulation 12 (3) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 (as amended), the Council is required to state the extent to which it complies with a set of principles of investment practice. Ten principles were originally set out in the document "CIPFA Pensions Panel Principles for Investment Decision Making in the Local Government Pension Scheme in the United Kingdom". This document was published in April 2002 in response to the recommendations of the Review of Institutional Investment in the United Kingdom undertaken by Paul Myners.

The principles were updated in a Treasury report in October 2008, "Updating the Myners' Principles: A Response to Consultation". This report set out six investment governance principles that the Council must comply with. These are set out below, together with details of the level of compliance.

#### INVESTMENT GUIDELINES AND RESTRICTIONS

#### General

Investment is permitted in all classes of assets, subject to the limits imposed by the Regulations on the proportion of the fund which may be invested in certain investments and certain other restrictions imposed by the authority. In addition, the investment managers do not use certain investments as a matter of policy.

All references to percentages in this appendix are to percentages of the total value of all existing investments in the fund before making the investment which is subject to the limit. The limits only apply at the time the investment is made.

## Limits imposed by the Regulations

- All contributions to any single partnership: 2%
- All contributions to partnerships: 5%
- All deposits with any local authority or precepting body which is an exempt person (within the meaning of the Financial Services and Markets Act 2000) in respect of accepting deposits as a result of an order made under section 38(1) of that Act, and all loans: 10%
- All deposits with any single bank, institution or person (other than the National Savings Bank): 10%
- All investments in unlisted securities of companies: 10%
- Any single holding in unlisted securities: 2% (limit imposed by the authority)
- Any other single holding, apart from investments in OEICs and unit trusts: 10% (there is no limit on investment in single OEICs or unit trusts apart from the total limit below)
- All investments in unit trusts and open-ended investment companies (OEICs) managed by any one body: 35%
- Any single insurance contract: 25%
- All securities transferred under stocklending arrangements: 25%

#### Other restrictions imposed by the authority

- Cash held at custodian's bank is not to exceed £2,500,000 for each individual fund manager, with any excess placed on the money market with the main clearing banks or placed in institutional cash funds approved by the authority
- No sub-underwriting
- Certain limits on use of futures and options are recorded in the relevant investment management agreements and fund prospectuses

#### **Asset Allocation**

The current investment strategy comprises the following asset allocations:

Global Equities (70% allocation in agreed Investment Strategy)				
Clobal Equities (70% anobation in agreed investmen	Value @ 31	% of total		
	March 2015	,, ,, ,,		
	£m	%		
Baillie Gifford	245.9			
MFS International	147.7			
Blackrock	150.5			
	544.1	73.0%		
Fixed Income (20% allocation in agreed Investment S	Strategy)			
Tixed income (20% anodation in agreed investment	Value @ 31	% of total		
	March 2015	70 O. 10ta.		
	£m	%		
Baillie Gifford	51.6	, ,		
Fidelity	66.6			
,	118.2	15.9%		
Diversified Growth (10% allocation in agreed Investm	nent Strategy)			
Diversified Crowth (10% allocation in agreed investi	Value @ 31	% of total		
	March 2015	70 O1 total		
	£m	%		
Baillie Gifford	45.5	, ,		
Standard Life	29.7			
	75.2	10.1%		
Other (cash, current assets/liabilities)	Value @ 31	% of total		
Other (cash, current assets/nabilities)	March 2015	70 OI total		
	£m	%		
Cash held by Fund managers	5.4	70		
Current net assets	2.5			
Can on her access	7.9	1.0%		
Crond Total	Value @ 24	0/ of total		
Grand Total	Value @ 31	% of total		
	March 2015	0/		
Total access hold by Fund managers	<b>£m</b> 742.9	%		
Total assets held by Fund managers Current net assets				
Current fiel assets	2.5 745.4	100.00/		
	/ 45.4	100.0%		

The Fund managers have been set the following targets/benchmarks:

Global equities – Baillie Gifford, Blackrock and MFS are all required to outperform the MSCI All Countries World Index.

Fixed income – Baillie Gifford are required to outperform 50% FTSE UK Gilts All Stocks/50% BAML Sterling Non-Gilts Index; Fidelity are required to outperform 50% iBoxx Gilts/50% iBoxx non-Gilts.

DGF – Baillie Gifford are required to achieve Base Rate + 3.5%; Standard Life are required to achieve 6 month Libor + 5%.

The funding strategy adopted for the 2013 valuation is based on an assumed overall asset out-performance of 1.75% per annum.

### **Compliance with Myners Principles**

The Principles, together with the Council's position on compliance (in italics), are set out below:

## Principle 1. Effective decision-making

Administering authorities should ensure that:

- decisions are taken by persons or organisations with the skills, knowledge, advice and resources necessary to make them effective and monitor their implementation; and
- those persons or organisations have sufficient expertise to be able to evaluate and challenge the advice they receive and manage conflicts of interest.

#### Key points:

- 1. Elected members have a fiduciary duty to the Fund, Scheme members and local taxpayers.
- 2. Functions can be delegated and investment managers used, but overall responsibility rests with members.
- 3. Proper advice should be taken and the regulations define this as: "the advice of a person who is reasonably believed...to be qualified by his ability in and practical experience of financial matters."
- 4. The Wednesbury Principle (1945) applies to all parties involved in the arrangements and ensures they direct themselves properly in law and demonstrate reasonable behaviour.
- 5. All councils must appoint one of its officers to have responsibility for ensuring arrangements are in place for the proper administration of its financial affairs.
- 6. The role of the Pensions Committee and key officers should be clear in the Council's Constitution.
- 7. Best governance practices should be followed.
- 8. The Pensions Committee should ensure it has appropriate skills and is run in a way to facilitate effective decision-making.

Bromley complies with this principle in all major respects. The Fund produces a Statement of Investment Principles, a Funding Strategy Statement (which serves as the Fund's business plan) and a Governance Statement. The functions delegated and the administration of the Fund's activities are undertaken with appropriately trained staff and in accordance with the Council's constitution and the Fund's compliance procedures. The Council employs an independent professional adviser and the training requirements of Pensions Investment Sub-Committee members and officers are reviewed on an ongoing basis. Most recently, a training evening was held in July 2014, primarily for new Members of the Sub-Committee following the recent elections, but open to all Council Members. Three Sub-Committee members attended an external training course in October 2014 and a further internal training event is planned for September 2015.

## Principle 2. Clear objectives

Overall investment objectives should be set for the Fund that take account of the Scheme's liabilities, the potential impact on local taxpayers, the strength of the covenant for non-local authority employers and the attitude to risk of both the administering authority and other scheme employers. These should be clearly communicated to advisors and investment managers.

#### Key points:

- 1. A three-yearly actuarial valuation as required by the regulations.
- 2. A full range of investment opportunities should be considered.
- 3. A strategic asset allocation should be used and reviewed regularly.
- 4. Robust investment management agreements should be in place.

- 5. The target investment return and associated risks should reflect the liabilities, assets held and link to the actuarial process.
- 6. The provision for taking proper advice should be demonstrated.

The Fund takes a range of specialist advice in formulating its SIP and FSS, ensuring that they link with the common objectives that arise from the actuarial process, with emphasis on managing investment risk relative to cash flows and the need for stable contribution rates. These policies are reviewed regularly and informal discussions with the actuary take place to track progress between valuations. The Pensions Investment Sub-Committee places significant emphasis on reviewing and monitoring the investment strategy with regular reviews and input from experienced professional advisors. Robust agreements are in place with the Fund's investment managers and their performance is monitored quarterly by the Sub-Committee, with the managers being required to attend those meetings on a regular basis. The Fund's overall investment objective, as recorded in its Funding Strategy Statement, is to improve its funding level from 82% as at the last full valuation (31 March 2013) to 100% by 31 March 2028.

## Principle 3. Risk and Liabilities

In setting and reviewing the investment strategy, administering authorities should take account of the form and structure of the Fund's liabilities, including the implications for local taxpayers, the strength of the covenant for participating employers, the risk of their default and longevity risk.

## Key points:

- 1. The Pensions Committee should set a clear investment objective.
- 2. Investment risk should be fully evaluated, monitored and the link to employing bodies' ability to meet liabilities recognised.
- 3. Appropriate guarantees should be used to protect against employer default.
- 4. The need for affordable, stable contributions should be reflected in the work of the Pensions Committee.
- 5. The Pensions Committee should satisfy itself that the standards of internal controls applied are sound and robust.
- 6. An understanding of risk should be demonstrated and reported upon.

Members approved the Funding Strategy Statement and the asset allocation strategy having regard to the Fund's liabilities and the need to achieve stable and affordable contributions, consulting with interested parties regularly. The investment setting process takes account of short-term market volatility, but, with strong positive cash flows, places great emphasis on the medium to long-term view. The Fund's Annual Report includes a statement of overall risk management of all activities.

#### **Principle 4. Performance Assessment**

Arrangements should be in place for the formal measurement of performance of the investments, investment managers and advisors. The administering authority should also periodically make a formal assessment of its own effectiveness as a decision-making body and report on this to Scheme members.

#### Key points:

- 1. Extensive formal performance measurement of investments, mangers and advisors should be in place and relate to the investment objectives.
- 2. Effectiveness of the Pensions Committee should be reported on at regular intervals.
- Returns should be measured quarterly in accordance with the regulations; a longer time frame (three to seven years) should be used in order to assess the effectiveness

of fund management arrangements and review the continuing compatibility of the asset/liability profile.

The overall investment objectives of the Fund link to portfolios and individual investment objectives. Performance is measured quarterly against targets driven by the investment strategy and its component parts. The investment performance of the fund and its managers is measured by the independent WM Company in full compliance with this principle and a fund performance report is submitted to the Pensions Investment Sub-Committee each quarter. No arrangements are in place for formal assessment of the Sub-Committee's own procedures and decisions, although the Annual Report does detail the Sub-Committee's work and achievements.

## Principle 5. Responsible Ownership

Administering authorities should:

- Adopt, or ensure their investment managers adopt, the Institutional Shareholders' Committee Statement of Principles on the responsibilities of shareholders and agents.
- Include a statement of their policy on responsible ownership in the statement of investment principles.
- Report periodically to Scheme members on the discharge of such responsibilities.

#### Key points:

- 1. Disclose approach to company governance matters and socially responsible issues in the SIP.
- 2. Define expectations of managers on company governance matters.
- 3. The Institutional Shareholders' Committee Statement of Principles for institutional shareholders and/or agents should be followed.

Bromley's approach to corporate governance is set out in the main body of the SIP, including its approach to voting rights and engagement with companies' management. This approach is broadly consistent with the Institutional Shareholders' Committee Statement of Principles.

#### **Principle 6. Transparency and Reporting**

Administering authorities should:

- Act in a transparent manner, communicating with stakeholders on issues relating to their management of investments, its governance and risks, including performance against stated objectives.
- Provide regular communication to Scheme members in the form they consider most appropriate.

## Key points:

- 1. Maintain a sound governance policy and demonstrate its implementation.
- 2. Maintain a communication policy and strategy.
- 3. Ensure all required strategies and policies are published in a clear transparent manner.
- 4. Annual reports are a demonstration of accountability to stakeholders and should be comprehensive and readily available.

The Fund produces and reviews regularly its key policy and strategy documents, publishing them on its website. All members, actives, deferreds and pensioners receive communications on the Fund's activities and performance. A comprehensive Annual Report is produced, which includes the Council's formal Communications Policy Statement. The results of the monitoring of the managers are published in the public agendas of the Pensions Investment Sub-Committee, which are also published on the website.

## LONDON BOROUGH OF BROMLEY PENSION FUND COMMUNICATIONS POLICY STATEMENT

Regulation 61 of the Local Government Pension Scheme Regulations 2013 requires administering authorities to prepare, maintain and publish a Communications Policy Statement. This statement sets out the Council's policy concerning communications with members, members' representatives, prospective members and employing authorities.

Prospective Members		Responsibility
Employees' Guide to the Local Government Pension Scheme	Council employees All new prospective Scheme members are provided with a booklet before an appointment.	Booklet - Liberata. Distribution - Head of HR and Schools.
	Councillors All newly elected Councillors are provided with a booklet shortly after appointment.  Employees of scheduled bodies other	Booklet – Liberata. Distribution - Head of Committee services. Booklet – Liberata.
	than the Council All new prospective Scheme members are provided with a booklet before or on appointment.	Distribution - Scheduled body.
	Employees of admitted bodies All new prospective Scheme members are provided with a booklet on meeting the body's admission requirements.	Booklet - Liberata. Distribution - Admitted body.
Annual newsletter	All prospective members are issued with the Scheme's annual newsletter, which carries information on joining the Scheme.	Production & distribution –Liberata in partnership with LBB.
Staff Intranet	The staff intranet contains outline information about the Scheme and details of where further information may be obtained.	Head of Human Resources in conjunction with Director of Finance.
National Website	The address of the LGPS website maintained by the Employer's Organisation for Local Government is published in the Scheme booklet, the annual newsletter and various other documents.	www.lgps.org.uk
Members		
Employees' Guide to the LGPS	A booklet is issued on or before appointment.  A further copy is available on request.	
Annual Newsletter	An annual newsletter is issued to all active and prospective members covering relevant pension topics within the LGPS. It will also include any material changes or developments in the Scheme.	Production & distribution –Liberata in partnership with LBB.
Annual Benefit Statement	A statement of accrued and prospective benefits as at 31 <sup>st</sup> March each year is sent to the home address of all active members. An explanation of the statement and a note of any material changes or developments in the	Production & distribution - Liberata.

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	Scheme accompany this.	D 1 ( 2
	A statement of the current value of accrued	Production &
	benefits is sent annually to the home address	distribution -
	of deferred members where the current	Liberata.
	address is known. An explanation of the	
	statement and a note of any material	
	changes or developments in the Scheme	
	accompany this.	
Pay Advice to	A monthly pay advice is sent to Scheme	Production &
pensioners	pensioners.	distribution -
portororo	portolorio.	Liberata.
Annual pensions	A statement setting out increases to	Production &
increase advice	•	distribution -
increase advice	pensions is sent to pensioners annually in	
	March/April. This is accompanied by a note	Liberata.
	of any relevant changes to the Scheme and	
	a reminder to the pensioner to inform the	
0.41	Council of any changes in details.	
Staff Intranet	The staff intranet contains outline information	Head of Human
	about the Scheme and details of where	Resources in
	further information may be obtained.	conjunction with
		Director of Finance.
National website	The address of the LGPS website	www.lgps.org.uk
	maintained by the Employer's Organisation	
	for Local Government is published in the	
	Scheme booklet, the annual newsletter and	
	various other documents.	
Representatives of		
members		
Scheme booklet,	Available on request to Liberata.	
annual newsletter		
and other literature		
Consultative	Consultative documents issued by ODPM	Head of Human
documents	are distributed to the trades unions,	Resources
documents		Resources
	departmental representatives and staff side	
Farming days	secretary where relevant.	
Employing		
Authorities		D 1 (1 2
Procedure Manual	A manual setting out administrative	Production &
	procedures is issued to employing	maintenance -
	authorities.	Liberata.
Report of Actuarial	A report on the triennial valuation of the	Director of Finance
Valuation	pension fund is distributed to employing	
	authorities shortly after completion.	
Consultative	Consultative documents issued by ODPM	Director of Finance
documents	are distributed to employing authorities	
-	where relevant.	
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# Agenda Item 10

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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## Agenda Item 11

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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